

2010-2011 ANNUAL BUDGET





2010-2011 ANNUAL BUDGET

Adopted
June 22, 2010

City Council

Ann Johnston, Mayor

Katherine M. Miller, Vice Mayor
Leslie B. Martin, Councilmember
Susan T. Eggman, Councilmember

Elbert H. Holman, Councilmember
Diana Lowery, Councilmember
Dale Fritchen, Councilmember

Executive Team

Kevin O'Rourke, Interim City Manager
John Luebberke, Interim City Attorney
Katherine Gong Meissner, City Clerk
Mark L. Moses, Chief Financial Officer
Pamela J. Sloan, Community Services Director
Mark J. Madison, Municipal Utilities Director
Dianna Garcia, Human Resources Director

Laurie K. Montes, Deputy City Manager
F. Michael Taylor, City Auditor
Blair J. Uring, Chief of Police
Ronald L. Hittle, Fire Chief
Michael M. Niblock, Community Development Director
Robert K. Murdoch, Public Works Director
Gus Duran, Interim Economic Development Director

Budget Team

Joseph Maestretti, Budget Officer
Mahin Shah, Sr. Administrative Analyst

Kimberly K. Trammel, Program Manager II
Kindelberg A. Morales, Administrative Analyst II

Cover Picture by Sharon Shoji

June 28, 2010

Mayor and City Council
City of Stockton, California

APPROVED FISCAL YEAR 2010-11 CITY OF STOCKTON BUDGET

On June 22, 2010, the City Council approved the City of Stockton Fiscal Year 2010-11 Operating and Capital Budget. The final budget document for the Fiscal Year 2010-11 represents the proposed budget as amended and approved by City Council Resolution Number 10-0202.

The direction of the City Council contained in Resolution No. 10-0202 will be carried out expeditiously as we proceed through the coming year. We will watch carefully for actions throughout the year that might affect this budget.



Kevin O'Rourke
INTERIM CITY MANAGER

KO:ms

Attachment

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Stockton City Seal



Overview

CITY OF STOCKTON CITY COUNCIL



ANN JOHNSTON
MAYOR



KATHERINE M. MILLER
VICE MAYOR
District 2



ELBERT H. HOLMAN JR.
COUNCILMEMBER
District 1



LESLIE BARANCO MARTIN
COUNCILMEMBER
District 3



DIANA LOWERY
COUNCILMEMBER
District 4



SUSAN T. EGGMAN, PH.D
COUNCILMEMBER
District 5



DALE FRITCHEN
COUNCILMEMBER
District 6



10-0202

Resolution No.

STOCKTON CITY COUNCIL

RESOLUTION OF THE CITY COUNCIL OF THE CITY OF STOCKTON APPROVING THE PROPOSED 2010-2011 ANNUAL BUDGET; 2010-2015 CAPITAL IMPROVEMENT PROGRAM; AUTHORIZING FEE ADJUSTMENTS AS RECOMMENDED BY THE CITY MANAGER; AND AUTHORIZING VARIOUS FUND TRANSFERS AND ADMINISTRATIVE ACTIONS

On June 9, 2010, the City Council was presented with a Fiscal Year 2010-11 Budget Plan; and

The City Council scheduled and conducted twelve Council Budget Study Sessions to review projections and alternative plans, to allow for public discussion and to provide direction in the preparation of the annual budget. These study sessions occurred on January 27; February 17, 24; March 2, 10, 31; April 13, 28; May 12, 19, 26; and June 9, 2010; including the Proposed 2010-2011 Annual Budget, Capital Improvement Program 2010-2015, and Fee Adjustments; and

The City Council conducted a duly noticed scheduled public hearing on the Proposed 2010-2011 Annual Budget, 2010-2015 Capital Improvement Program, and Fee Adjustments on June 22, 2010; now, therefore,

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKTON, AS FOLLOWS:

1. That the 2010-2011 Annual Budget as proposed by the City Manager be adopted. The Budget as approved contains two options pertaining to the "Operating Expenditures and Budgets by Fund" and the "Personnel Listing by Department and Budget Unit" (Attached as Exhibit A), labeled "Plan A" and "Plan B" respectively. The City Council hereby adopts both Plan A and Plan B. However, the City Council directs the City Manager to implement Plan A, except that should the City be enjoined or otherwise legally prevented by order of any Court of competent jurisdiction from implementing any part of Plan A, the City Manager may at his discretion and without further authorization from the City Council implement all or part of Plan B to the extent necessary to ensure a balanced budget.
2. That the 2010-2015 Capital Improvement Program as proposed by the City Manager be adopted in conjunction with the Fiscal Year 2010-11 capital appropriations as listed in the 2010-2011 Annual Budget.
3. That the Fee Schedule be amended effective July 1, 2010. Any fee changes that are not effective July 1, 2010, are noted in the 2010-2011 Fee Schedule. Exceptions to the July 1 date include specific Recreation fees, pass through fees, as well as certain development and impact fees.

CITY ATTY
RIVERA

JUN 23 2010
DATE City of Stockton

4. That the fees on development projects will take effect 60 days following the final action on the increases in the 2010-2011 Fee Schedule, where Government Code section 66017(a) applies.

5. That an appropriation limit be established in the amount of \$237,064,000 for Fiscal Year 2010-11, calculated in accordance with and pursuant to the requirements and criteria of the California Government Code. The City of Stockton selected the "change in California per capita personal income" for the "change in cost of living" component of the calculation of the appropriation limit, pursuant to the California Government Code.

6. That the threshold for which contracts must be approved by the City Council is hereby increased by \$210 to \$30,224 effective July 1, 2010, for Fiscal Year 2010-11, in accordance with the annual inflation adjustment authorized by Ordinance No. 007-94 C.S., which amended Section 3.68.040 of the Stockton Municipal Code.

7. That an additional 2009-10 appropriation not to exceed \$6,000,000, be made to the Fire Department General Fund budget from the General Fund, Fund Balance, for expenses in excess of the fiscal year 2009-10 budget as amended. This action is necessary to ensure proper reimbursement of incurred cost under agreements with fire districts for services provided to those districts in fiscal year 2009-10.

8. The City Manager is authorized to establish revenue estimates and corresponding budget appropriations in General Fund Fire Department accounts 010-2600, or other appropriate funds and accounts, as needed during Fiscal Year 2010-11 to recognize the costs, and the subsequent reimbursement of those costs, for providing wild-land firefighting and other disaster response services requested by State or Federal governments.

9. That a loan repayment plan be recognized and approved between the General Fund and the Development Services Fund to reimburse the Development Services Fund for the discounted development fees paid on Enterprise Zone development between Fiscal Year 2002-03 and Fiscal Year 2007-08, in the amount of \$4,849,481 with the following terms:

- \$4,849,481 loan principal amount
- Five year term, beginning July 1, 2011
- Repayments to be made annually beginning June 30, 2012
- The first annual payment to be interest only
- An annual interest rate equal to the rate earned on the City's pooled investments shall be applied to the outstanding balance

10. That an inter-fund loan in the amount of \$1,054,177 that was made from the Capital Improvement Fund (301) to the Fire Public Facility Fee Fund (940), that was used to fund the building of Fire Station #5, be repaid as of June 30, 2010.

11. That a 2009-10 fiscal year transfer be made from the Recreation Fund (044) to the Golf Fund (481) in an amount not to exceed \$375,000, to cover the accumulated operating deficit in the Golf Fund as of June 30, 2010. This amount represents net accumulated operating deficits through June 30, 2010. Changes in Golf Course operations, marketing, pricing, and facility improvements are expected to eliminate an earlier projected deficit of \$185,000 for fiscal year 2010-2011. Therefore no operating subsidy is included in the Proposed 2010-11 budget for the Golf Fund.

12. That a fiscal year 2009-10 transfer of \$1,300,000 be made from the Computer Equipment Internal Service Fund (502) to the Downtown Entertainment Venues Fund (086) on June 30, 2010. This one-time funding is to be put into an escrow account to be used for the one-time cost of negotiating a contract buy-out of the IFG management company to transition to a lower cost manager for the Stockton Arena and other City of Stockton entertainment venues

13. That a fiscal year 2010-11 transfer of \$1,200,000 be made from the Computer Equipment Internal Service Fund (502 -0000-992.90-10) to the General Fund (010-0000-492.95-02) to further the implementation of budget "Plan A" in the Police Department.

14. That the following administrative actions required to implement the 2010-2011 Annual Budget be authorized:

- a) The City Manager is authorized to abolish positions, and/or reduce and reorganize, personnel, programs, services, departments, offices, or agencies, and take such other action as is necessary to maintain a balanced budget.
- b) The City Manager is directed to reduce the salary scale of the Assistant to the City Manager to the same salary scale as the Budget Officer. Both the Assistant to the City Manager and the Budget Officer are to remain in the Management A unit of the Unrepresented employee group.

Reduce the Salary Steps in the Salary Schedule effective 1-1-10,

From:

Assistant to the City Manager	8,750	9,198	9,670	10,164	10,680	11,230
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To:

Assistant to the City Manager	7,661	8,053	8,466	8,900	9,356	9,835
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- c) For the purpose of implementing department restructuring, the City Manager is authorized to make adjustments in classifications, including salary adjustments, to ensure comparability with similar classifications to maintain equity in the City's salary schedules as recommended by the Human Resources Department classification studies and reviews to incorporate changes into the Salary Schedule, as appropriate.

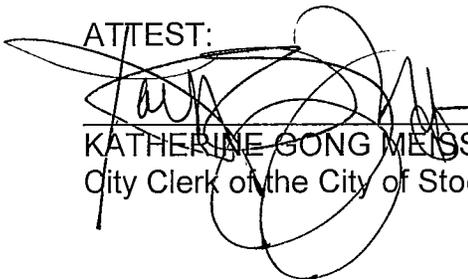
- d) That the City Council authorizes the City Manager to establish appropriations for and expend grant funding received during the year where the grant funds and any matching City funds are under the Council threshold of \$30,224 as established above.
- e) That the indirect cost rate, as detailed in the City of Stockton Full Cost Allocation Plan and OMB-87 Plan, shall be charged to all applicable capital project funds and transferred to the General Fund (010), as project funding and regulations permit.
- f) The City Manager is authorized to transfer funds from eligible capital project funds to Public Art Fund (306) to implement the Fiscal Year 2010-11 Public Art Plan, as approved by Council, including transfers relating to mid-year appropriations to capital projects eligible for public art contributions.
- g) The City Manager is authorized to repay inter-fund loans as funding becomes available, in accordance with the City's Debt Policy and Public Facilities Fees Administration Guidelines. Any new inter-fund loans must be approved by the City Council in accordance with the City's Debt Policy.
- h) The City Manager is authorized to move appropriations and transfer between funds within a single budget unit, such as the Central Parking District and the Federal grant funds, where multiple funds have been established for operating/tracking purposes and the fund relationship has been identified in the Fiscal Year 2010-11 Annual Budget, or established by subsequent Council action.
- i) Authorize the expenditure of \$150,000 to Community Partnership for Families for administrative and program costs that support community outreach efforts at City of Stockton community centers. This funding is included in the proposed General Fund budget under Non-departmental accounts.
- j) The City Manager is authorized and directed to take such actions as are appropriate to carry out the intent of this resolution.

PASSED, APPROVED and ADOPTED JUN 22 2010.


 ANN JOHNSTON, Mayor
 of the City of Stockton



ATTEST:


 KATHERINE GONG MEISSNER
 City Clerk of the City of Stockton

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June 11, 2010

City Council
City of Stockton, California

BUDGET MESSAGE

On May 26, 2010, the City Council declared a state of fiscal emergency. This budget was developed based on policy decisions made by the Council during a period of severe and chronic economic and fiscal conditions, requiring the Council to take immediate action and implement planned and deliberate long-term changes necessary to restore the City to fiscal health and integrity. The City Council established a set of guiding principles in order to achieve a balanced budget while maintaining a balance between public safety and basic city services. The Council has developed an action plan to address immediate and long-term issues and to provide an open process and maximum transparency for the community.

Current Status and Recovery Plan

All sources of revenue for the City of Stockton have severely declined and are not keeping pace with costs. The City's reserve funds have declined significantly since 2008. Programs and services have been reduced to minimum levels of service. Seventy-three (73) sworn police officer positions were eliminated in Fiscal Year 2009-10. At least another 26 sworn police officer positions are proposed to be eliminated with the Fiscal Year 2010-11 budget. City programs and services have been reduced to minimum levels. The city has a high unemployment rate and a low median household income, with few resources to support additional taxes and fees. The City of Stockton has taken actions necessary to address the immediate crisis by making significant reductions in programs, services and expenses, declaring a fiscal emergency, freezing vacant positions and laying off employees.

While all funds have been impacted by current economic conditions, most services provided to the public are through the General Fund; the majority of the City's General Fund budget supports employee salaries and benefits, which are unsustainable at current contracted levels. Long-term solutions will include structural changes to employee salaries, benefits, retirement, retiree benefits, days off and work rules. Some employee groups have made concessions that will assist the City with economic

City Council
June 11, 2010

recovery, such as foregoing salary increases and making contributions to health care premiums. Changes must be made to all employee labor contracts to return the City to fiscal health.

In addition to restructuring employee salaries and benefits, the City is actively addressing all General Fund expenses and subsidies, including, but not limited to, pursuing replacement of the management of the Downtown entertainment venues. The City has outsourced some service functions to private contractors, such as park maintenance, in order to deliver services at a lower cost. The City has also partnered with community groups to take over operation of some recreation programs and facilities in order to continue valuable quality of life programs, such as the Children's Museum and Silver Lake Family Camp.

Negotiations for concessions from the City's two largest employee groups, Police and Fire, are in-progress. Two budget scenarios have been prepared, pending the outcome of the negotiations, Plan A and Plan B. Both scenarios were developed with the following guiding principles:

Budget Balancing Guiding Principles

- Insolvency is not in the best interest of the City and should be avoided.
- Acknowledging that staff is the most important resource of the City, emphasis will be placed on reducing the number of layoffs.
- One-time money should be used for one-time costs and cannot sustain long-term fiscal health.
- In order to ensure a thriving, livable community, there must be a balance between public safety, infrastructure maintenance, and quality of life services.
- All community stakeholders, both internal and external, should be consulted in finding a resolution to the City's fiscal crisis.
- Long-term fiscal health includes investment in meaningful reserves to withstand future fiscal downturns.
- Additional revenue sources should be explored in conjunction with expenses reductions.
- Care must be taken not to cut programs which will cause reductions in revenue.
- Reductions should be avoided that might exacerbate City liabilities or have long-term effects that would be costly to reverse.

City Council
June 11, 2010

- The long-term goal is to establish a budget that will ensure accountability, internal controls, and long-term financial stability.

Fiscal health and open processes

The City's total budget for Fiscal Year 2010-11 is \$355,777,052, including the General Fund operating budget of \$166,849,000. Public Safety (Police and Fire) remains the largest portion of the General Fund, at 81 percent, increasing from 78.5 percent in fiscal year 2009-10. In addition to the total City budget of \$355.8 million, the City of Stockton Redevelopment Agency budget will be \$24,738,191 in Fiscal Year 2010-11.

The proposed General Fund budget Plan A for Fiscal Year 2010-11 solves a projected \$23 million deficit through program reductions, cost reallocations, and concessions from all employee labor groups. This proposed budget requires approximately \$14.7 million in negotiated or imposed concessions. As of June 11, 2010, the City has agreements, tentative agreements, or the ability to impose concessions, with five labor groups resulting in concession savings to the General Fund totaling \$3 million. Budget Plan A includes program reductions in all departments that result in the elimination of 71 part-time and 64 full-time staff positions from the General Fund including 26 sworn police officers. If the City is unsuccessful in either obtaining concessions or imposing what is needed from the remaining two labor groups, we propose to implement budget Plan B which would result in \$11.7 in additional program reductions. This plan would result in the elimination of 71 part-time and 127 full-time staff positions, including 66 sworn police officers.

The Mayor and City Council members conducted seven town hall meetings to gather input directly from the community on budget constraints, priorities, and available resources. Focus groups and community surveys were also used to gather input from the community. Citizens participating in the town hall meetings and the citizen survey indicated that, while they value public safety, they also value and do not support additional reductions to quality of life services, such as libraries, recreation programs, parks, trees, community centers and street maintenance. In addition, citizens supported working with employees to obtain pay and benefit cuts, rather than continuing to reduce programs and services, particularly diversionary activities for youth and library services.

The Council conducted twelve Budget Study Sessions between January 27, 2010, and June 9, 2010. These sessions involved reviewing updates on a number of budget and financial issues including: budget priorities and constraints, revenue and expenditure projections, expenditure monitoring, the budget process and expenditure guidelines, the Capital Improvement Program, the annual Fee Schedule update, departmental budgets, long-term financial projections, financial policies, and debt management. The meetings were broadly publicized and televised and engaged citizens through public participation in the process.

City Council
June 11, 2010

The Interim City Manager is also recommending certain changes be considered regarding staffing, scheduling, consolidation and reorganizing of certain departments.

Recommended Organizational Changes

- The consolidation and reorganization of the Community Department and the Economic Development Department for reasons of efficiency, productivity and financial savings.
- Review and consider implementing the recommendations of the ICMA Consulting services report regarding both the Police and Fire Departments.
- Certain activities of the City Manager's Office should be given over to the City Clerk's Office.
- Consider a possible reorganization of the City Attorney's Office based on the recommendations of the City Attorney.
- With assistance from the City Manager and Human Resources, Community Services will need to complete a reorganization to bring the ratio of supervisors to line employees into line with industry standards.

During the budget year, Council should visit with the department heads and City Manager as to the impacts of this budget and the above recommendations on staffing and services to the community.

The fiscal emergency declared by the City Council on May 26, 2010, was a critical and essential action, as cost commitments continue to rise faster than projected revenues, and reserves in the General Fund and other City operating funds are further reduced. The declaration orders the City Manager to take extraordinary measures within all legal means necessary to deliver a balanced budget for Fiscal Year 2010-11 and constrain costs to match projected revenues. The following budget reflects the current economic crisis and is consistent with the findings resulting in the declaration of fiscal emergency.



KEVIN O'ROURKE
INTERIM CITY MANAGER



ANN JOHNSTON
MAYOR

KO/AJ/cc

June 10, 2010

Mayor and City Council
Stockton, California

MANAGEMENT TEAM BUDGET MESSAGE

In light of significantly declining general fund revenues reflecting the global economic recession over the past two years along with increasing cost commitments, the City's Executive Team was given the responsibility of reducing \$23 million from the status quo budget needed to operate City programs and staffing at the 2009-10 budget level. The executive team worked together to devise reorganization plans to meet staffing and program impacts resulting from:

- the City Manager directed department reorganization and staffing restructuring
- the hiring freezes that began Fiscal Year 2007-08
- the voluntary separation and early retirement incentive programs
- staffing reductions from lay-offs

The City Manager will bring proposed amendments to this Fiscal Year 2010-11 budget, back to the City Council as changing revenue projections and expenditure commitments require. These amendments may propose additional department program reductions if revenue projections decline.

The budget team reviewed the budgets for compliance with their budget guidelines, reasonableness and practicality, and worked with the department teams to solve problems. The Executive Team and budget staff met to review and discuss the financial and policy issues involved in the submitted budget. All departments participated in twelve Budget Study Sessions and seven town-hall meetings with the Council and community to review all options for budget solutions in building the 2010-11 City of Stockton budget. All City departments combined various budget strategies including; program expenditure reductions, revenue cost recovery approaches, outsourcing and partnering with community groups, and cost concessions from labor groups and vendors, to reach a budget solution that we believe best meets the needs and priorities of the citizens of Stockton.

As the City's management team, we have done our best to make the necessary decisions, while keeping in mind Council and community priorities and maintaining the best level of service possible within the budget constraints. We are committed to managing our accounts to stay within budget in Fiscal Year 2010-11.

Mayor and City Council
June 10, 2010

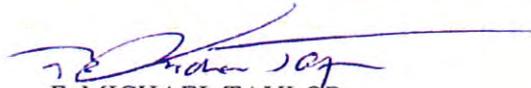


KEVIN O'ROURKE
INTERIM CITY MANAGER

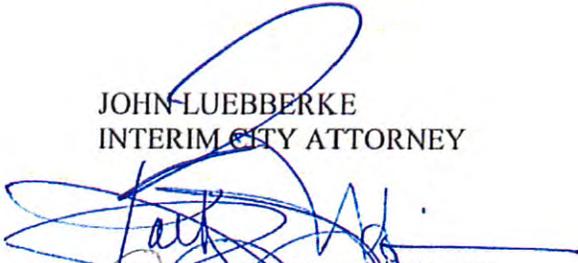


LAURIE K. MONTES
DEPUTY CITY MANAGER

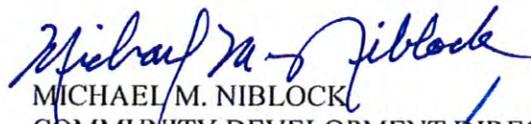
JOHN LUEBBERKE
INTERIM CITY ATTORNEY



F. MICHAEL TAYLOR
CITY AUDITOR



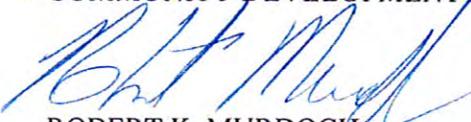
KATHERINE GONG MEISSNER
CITY CLERK



MICHAEL M. NIBLOCK
COMMUNITY DEVELOPMENT DIRECTOR



DIANNA GARCIA
HUMAN RESOURCES DIRECTOR



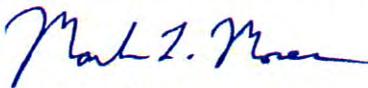
ROBERT K. MURDOCH
PUBLIC WORKS DIRECTOR



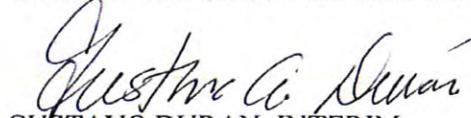
MARK J. MADISON
DIRECTOR OF MUNICIPAL UTILITIES



PAMELA J. SLOAN
COMMUNITY SERVICES DIRECTOR



MARK L. MOSES
CHIEF FINANCIAL OFFICER



GUSTAVO DURAN, INTERIM
ECONOMIC DEVELOPMENT DIRECTOR

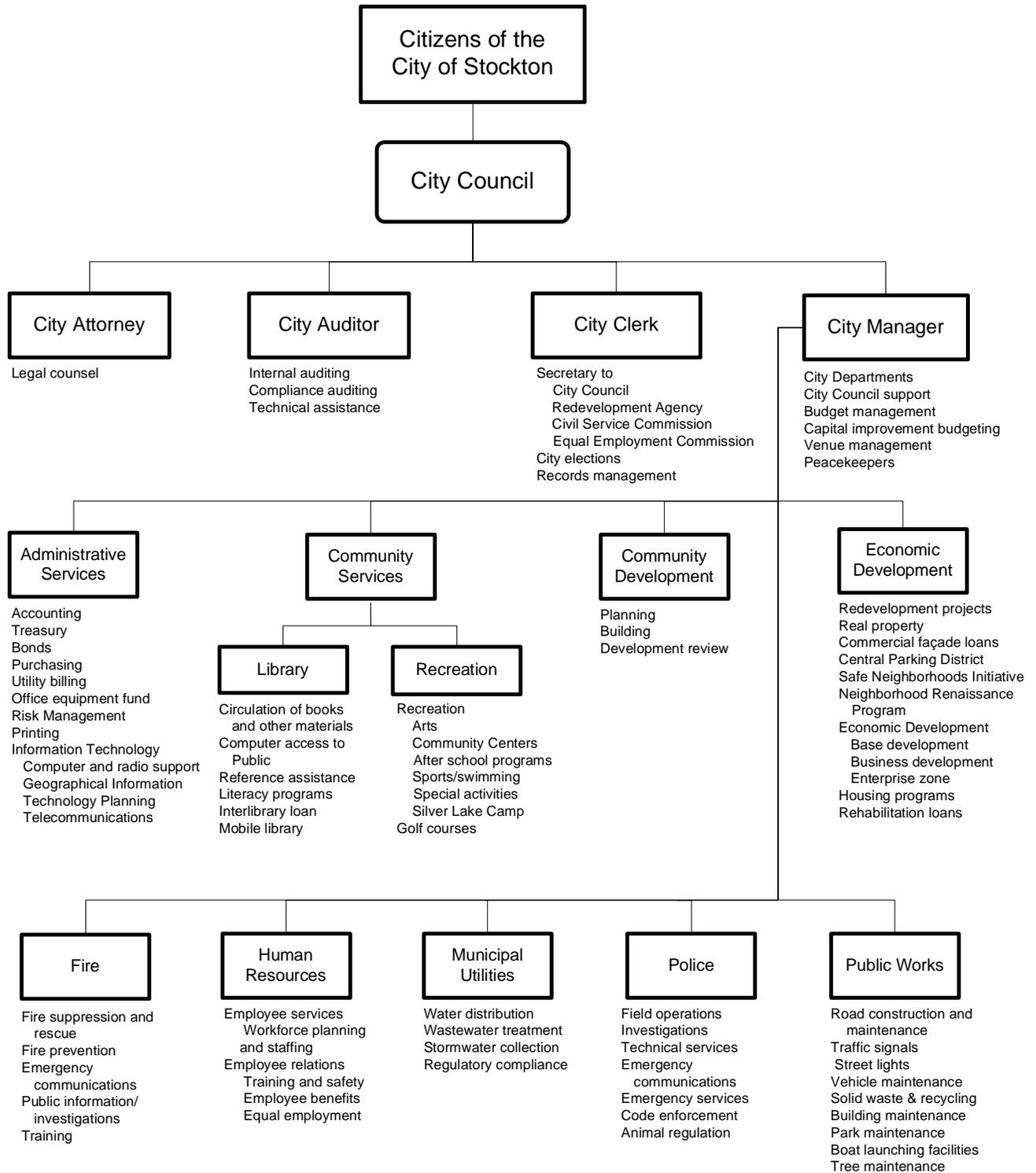


RONALD L. HITTLE
FIRE CHIEF



BLAIR J. ULLRING
CHIEF OF POLICE

CITY OF STOCKTON ORGANIZATION CHART



BUDGET PROCESS AND TIMELINE

Charter Provisions

The City Charter includes requirements for the production of both an annual Operating Budget and an annual version of a five-year Capital Improvement Budget.

Capital Improvement Program

Section 1903 of the Charter requires that the five-year Capital Improvement Program (CIP) be submitted to the Council and Planning Commission 90 days prior to the beginning of the fiscal year. Section 1904 requires the Planning Commission to submit a report to Council regarding the consistency of the CIP Program with the General Plan within 30 days of receipt, and the Council to hold a public hearing within 30 days of receipt of the CIP Program recommendation from the Planning Commission.

Operating Budget

Section 1905 requires the City Manager and Council appointees to submit a five-year economic forecast to the Council by December 15th. By January 15th, the Mayor prepares and delivers to Council the Mayor's Proposed Budget Priorities and Direction. By February 1st, the City Manager and Council appointees submit a Capital and Operating Mid-Year Report for each City department, office or agency. By February 15th, the Mayor prepares and delivers a Budget Message, which includes fiscal priorities and what City services or departments should be expanded or reduced.

The Council holds a public hearing to consider the Mayor's Budget Message and make revisions or additions, then approves the Message as presented or revised. Section 1906 requires the City Manager to submit a draft budget at least 45 days prior to the beginning of each fiscal year that accurately reflects the recommendations and priorities specified in the Mayor's Budget Message, as adopted by Council.

Section 1907 states that 30 days prior to the new fiscal year, the Mayor submits to Council the Mayor's Final Budget Modifications to the draft budget. The draft budget and Mayor's Final Budget Recommendations must be considered together at a public hearing. The draft budget and Mayor's Final Recommendations need to be available at the City Clerk's Office ten days prior to the public hearing.

In the event the Council fails to adopt the budget by the beginning of the fiscal year, the various amounts proposed in the budget by the City Manager are considered appropriated until the Council adopts a budget for the fiscal year.

No part of any appropriation shall be transferred from one fund to another fund unless authorized by the Council. All appropriations lapse at the end of the fiscal year unless expended or encumbered, except as otherwise provided in the Charter or where the Council may have, by resolution, provided for the continuance of an appropriation beyond the fiscal year.

BUDGET PROCESS AND TIMELINE

Budget Process

Departments receive guidance and training from the Budget Office to assist in preparing budget requests and narratives. Departments are provided current salary projections and staffing allocations for their review and revision for the budget year. All fees for service are reviewed and updated by departments and a multi-departmental fee review team. Likewise departments submit capital project requests for review by the City Manager and the executive review team.

Based on known cost increases and projections of all General Fund revenue sources, a five year financial projection was developed. This projection initially showed a \$14 Million deficit in Fiscal Year 2010-11, which continued to grow over the next few years. Budget staff continually updates the General Fund revenue projections to identify the level of budget cuts needed. Further declines in revenue projections increased the deficit to \$23 Million by April 2010. General Fund departments were notified of their share of the \$23 Million reduction needed in Fiscal Year 2010-11. A process was used that required staff to prioritize City programs and services based on Council and community priorities and various contract commitments. This was followed by department budget plans, based on resource allocations, program changes, service delivery changes and staffing reductions. Simultaneously, the Human Resources staff and outside negotiators worked with the employee labor groups to negotiate furloughs and other concessions.

Each department that relies on some General Fund support was given a budget guideline, or target expenditure level, from the General Fund based on the overall need to reduce expenditures and stay within the projected revenues. Departments then submitted their recommendations for reducing costs by outlining programs and service reductions, outsourcing of some services, and reorganizations and reductions of staffing to reduce costs and improve efficiency. Budget staff reviewed submitted budgets for reasonableness and compliance with the guidelines and budget priority direction provided by the Council and City Manager. Following the City Manager review, each of the major department presented their budget recommendations to the City Council during one or more budget study sessions. During these sessions the Council also reviewed General Fund revenues, Special Revenues, the Capital Improvement Program, and fee changes as proposed by the City Manager. The Council asked each department questions about their budget proposals and made policy decisions and suggestions for changes to the City Manager.

The City Council held Budget Study Sessions approximately every other week between January and June 2010 to review budget proposals and provide advice on the priorities for the upcoming fiscal year. The twelve Budget Study Sessions were broadcast on the City's cable television channel and the website. Budget information was posted to the City's website and updated regularly throughout the budget process. Each council member and the Mayor held a town hall meeting in their respective districts to provide information on the budget and illicit comments and feedback on budget priorities from the public. Focus groups made up of community members and conducted by University of the Pacific students and faculty was used to help determine community priorities related to the budget. Also, a community survey was conducted by the City Auditor and presented to the City Council in the spring of 2010 to provide additional opportunities for public input on budget and City service priorities.

BUDGET PROCESS AND TIMELINE

On May 26, 2010, the City Council declared a fiscal emergency due to declining fund balance projections in the General Fund and lack of significant progress in obtaining concessions from labor groups. The declaration directs the City Manager to take all necessary and legal actions to control costs and produce balanced budgets during Fiscal Year 2010-11 and beyond. On June 9, 2010, the City Manager presented a proposed General Fund budget with two plans for balancing the budget dependent on the outcome of labor negotiations or legal imposition of various cost saving terms outlined in the emergency declaration. If negotiations or impositions are successful, Plan A will be implemented saving many programs and services in the Police Department, but still requiring the elimination of 26 sworn police officer positions. If unsuccessful, Plan B will be implemented requiring the elimination of an additional 40 sworn police officer positions and 23 civilian positions and associated service levels from the Police Department.

A combined Council public hearing on the Capital Improvement Program, Operating Budgets, Redevelopment Agency Budget, and Fee Schedule changes is held in June. The Council adopts the budget, with any amendments they require, before the end of the fiscal year. The annual budget plan may be amended as the Council directs during the fiscal year.

2010-11 Budget Process Timeline

January 15	Mayor delivers budget priorities to Council.
January 27	City Manager delivers Mid-Year Report to Council.
January – June	City Council holds 12 Budget Study Sessions.
March 22	Departments submit operating and CIP budget and fee adjustments to City Manager.
March – May	Mayor and Council hold Town Hall meetings for citizen input.
April 28	Citizen Survey results shared with City Council.
April 1	CIP Five-Year Plan submitted to Council and Planning Commission.
May 1	CIP Five-Year Plan approved as to conformance with General Plan by Planning Commission.
May 13	Mayor delivers State of City.
May – June	City Manager reviews department budgets.
May 26	Mayor and Council declare Fiscal Emergency.
June 12	City Manager submits Proposed Budget and fee changes to Mayor and Council.
June 22	Council holds the required Public Hearing and adopts the City's Operating, Capital, and Redevelopment budgets along with the Fee Schedule for the 2010-11 Fiscal Year.

BUDGET AND FINANCIAL POLICIES

Basis of Accounting

The basis of accounting is a reference to when revenues and expenditures are recognized and reported. The modified accrual basis of accounting is used for governmental funds (general, special revenue, debt service, and capital projects) and agency funds. The revenues for these funds are recognized in the accounting period in which they become measurable and available as net current assets. Expenditures are generally recognized in the accounting period in which the fund liability is incurred, except for principal and interest that has not matured on general long term debt, which is recognized when due.

The full accrual basis of accounting is used for proprietary funds (enterprise and internal service), and also permanent funds. Under the full accrual basis of accounting, revenues are recognized when earned, and expenses are recognized when incurred.

The City's *Comprehensive Annual Financial Report* can be found at:

<http://www.stocktongov.com/adminservices/documents/2009CAFRandSAR.pdf>

Fund Structure and Basis of Budgeting

The accounts of the City of Stockton are organized by funds, each of which is considered a separate financial entity. Each fund is comprised of a set of self-balancing accounts for its revenues and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped into generic fund types and broad fund categories as follows:

Governmental Funds

GENERAL FUND: The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

SPECIAL REVENUE FUNDS: Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

DEBT SERVICE FUNDS: Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

CAPITAL PROJECTS FUNDS: The Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Proprietary Funds and Trust / Agency Funds).

Proprietary Funds

ENTERPRISE FUNDS: Enterprise Funds are used to account for operations: (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the full costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

TRUST FUNDS: Trust Funds are used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, and/or other funds.

AGENCY FUNDS: Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

BUDGET AND FINANCIAL POLICIES

The Stockton budget presentation for Fiscal Year 2010-11 uses the basis of budgeting method. The basis of budgeting and the basis of accounting are the same for all funds, with the exception of the enterprise and trust/agency funds. The budgeting basis for enterprise and trust/agency funds do not include depreciation/amortization of debt principal and interest payments, nor the capitalization of capital expenditures, disposal of equipment or contributed capital. The budget presentation does not include entries for possible interest loss if an asset is not held until maturity. Actual expenditures for the current fiscal year do not include encumbrances, which are automatically re-appropriated and available to be spent in the future budget year.

Reserve Policies

The City Council has adopted policies establishing minimum target levels of unreserved fund balance to be maintained in the various funds. These target reserves protect the City's financial exposure to severe unforeseen emergencies and economic uncertainties, and are an important component of the City's long-term financial management. The following are examples of such policies for different funds:

- General Fund: 5% of appropriations for catastrophic events and 5% for economic contingency/budget uncertainty;
- Measure W: 25% of anticipated annual revenue; and
- Municipal Utilities: Six months of operational expenditures.

The reserve policies were adopted with the goal to accumulate the targeted reserves over the course of future years. The following links for City reserve policies are:

- <http://www.stocktongov.com/CityCouncil/CouncilPolicies/700-4.pdf>
- <http://www.stocktongov.com/CityCouncil/CouncilPolicies/500-2.pdf>
- <http://www.stocktongov.com/CityCouncil/CouncilPolicies/700-5.pdf>

BUDGET AND FINANCIAL POLICIES

Appropriation Limit

Article XIII B of the State Constitution (Proposition 4 as amended by Proposition 111) limits the taxing authority of the City. The Appropriations Limit is the maximum taxing authority of the City. The Appropriations Subject to Limit is the proposed taxing by the City.

The remaining capacity is the amount of additional taxing authority that the City has without exceeding the limit set by Article XIII B. The City is within its taxing authority; therefore, the 2010-11 Operating and Capital Improvement Budget for the City of Stockton is in compliance with Government Codes 12463, 29089, 7902.7, and 37200.

APPROPRIATION LIMIT	
2010-11 Appropriations Limit	\$237,064,000
2010-11 Appropriations Subject to Limit	\$128,752,000
Remaining Capacity (46%)	\$108,312,000

Investment Policy

The City adopts an investment policy annually that is intended to provide guidelines for the prudent investment of the City's cash balances, and outlines the policies to assist in maximizing the efficiency of the City's cash management system while meeting the daily cash flow demands of the City. Effective July 1, 2007, the City entered into an agreement with Chandler Asset Management for management of the City's long-term investment portfolio. Daily cash management is being overseen by the Finance Officer. The estimated effective rate of return on investments not held by fiscal agents for Fiscal Year 2010-11 is 2.35%.

The City's investment policy can be found at:

<http://www.stocktongov.com/adminservices/documents/2011AdoptedInvestmentPolicy.pdf>

Fees

Fees are used to recover costs for city services. Fee amounts should not exceed the overall cost for providing the facility, infrastructure, or service for which the fee is imposed. Fee calculation may include direct and indirect costs. At their discretion, the City Council may adopt fees at levels that do not fully recover costs.

Fees are reviewed as part of the budget process and may be adjusted by Council policy. Some fees are adjusted based on various indices or on policies set by other governing bodies. Some fee amounts are established by other governing bodies, such as the State of California and County of San Joaquin.

The City's Fee Schedule can be found at:

<http://www.stocktongov.com/FeeSchedule.pdf>

CITY DEBT POLICIES AND USE OF DEBT

Debt Policies

The City's debt policies are reviewed by the Debt Policy Committee and adopted by the City Council. These policies are the *Capital Financing and Debt Management Policy* and the *Policies and Procedures for Land-Secured Financing*.

These policies can be found at:

<http://www.stocktongov.com/adminservices/documents/2008-ADOPTED-CIPDebtPolicies-Procedures-FINALIZED06Jun08.pdf>

<http://www.stocktongov.com/adminservices/documents/2008-ADOPTED-LandSecuredDebtPolicies-Procedures-FINALIZED06Jun08.pdf>

Legal Debt Margin

Under State law, the City has a legal debt limitation not to exceed 15% of the total assessed valuation of taxable property within the City boundaries, adjusted for subsequent legislative actions (see footnote 1). In accordance with California Government Code Section 43605, only the City's general obligation bonds are subject to the legal limit. The City of Stockton does carry bonded debt secured by special assessments and other revenue sources, but at this time does not have any outstanding general obligation bonds. The City is not at risk of exceeding its legal debt limit of \$708,873,000.

Computation of Legal Debt Margin as of June 30, 2009

Total Assessed Valuation ¹	\$18,903,286,000
Conversion Percentage	25%
Adjusted Assessed Valuation	\$4,725,822,000
Debt Limit (15% of Adjusted Assessed Valuation)	\$708,873,000
Amount of Debt Applicable to Debt Limit	\$0
LEGAL DEBT MARGIN	\$708,873,000

Source: California Municipal Statistics, Inc., San Francisco, CA and City of Stockton Department of Administrative Services

¹Section 43605 California Government Code provides for a legal debt limit of 15% of gross assessed valuation. However, the provision was enacted when assessed valuation was based upon 25% of market value. Effective with the 1982 fiscal year, each parcel is now assessed at 100% market value (as of the most recent change in ownership for that parcel). The computations shown above reflect a conversion of assessed valuation data for each fiscal year from the current full valuation perspective to the 25% level that was in effect at the time that the legal debt margin was enacted by the State of California for local governments located in the state.

CITY DEBT POLICIES AND USE OF DEBT

City Long Term Debt

Cities have primarily three choices in financing capital infrastructure: pay-as-you-go, debt financing, and public-private ventures. The City's Capital Financing and Debt Management Policy sets guidelines for the issuance, timing and structuring of long-term commitments. The table below summarizes the City's existing long-term debt obligations.

	FY 2008-09		FY 2009-10 Est.	
	Outstanding Debt	Principal Payments	Outstanding Debt	Principal Payments
<u>General City Debt Obligations</u>				
General Obligation Bonds	\$0	\$0	\$0	\$0
2004 Parking & CIP Lease Revenue Bonds	32,410,000	165,000	32,200,000	210,000
2006A ESB Lease Revenue Refunding Bonds	13,195,000	340,000	12,840,000	355,000
2007A Pension Obligation Bonds (Taxable)	96,715,000	20,000	96,585,000	130,000
2007B Pension Obligation Bonds (Taxable)	28,325,000	0	28,325,000	0
2007A Variable Rate Lease Rev	36,500,000	0	36,500,000	0
2007B Variable Rate Lease Rev (Taxable)	4,270,000	0	4,140,000	130,000
2009A CIP Lease Revenue Bonds	0	0	35,080,000	0
USD-HUD Housing Note	22,390,000	525,000	21,420,000	970,000
San Joaquin Council of Governments	5,453,000	1,090,000	4,363,000	1,090,000
California Housing Finance Agency Note	1,050,000	0	1,050,000	0
Capital / Equip-City Telecom Lease	1,623,000	808,000	1,422,000	201,000
Capital / Equip (Fire) Lease	923,000	51,000	870,000	53,000
CDBW Harbor Facility Loan	7,361,000	28,000	7,361,000	29,000
Total - General City Debt Obligations	\$250,215,000	\$3,027,000	\$282,156,000	\$3,168,000
<u>Municipal Utilities Enterprise Debt Obligations</u>				
1998 Wastewater System Project COP	84,785,000	2,020,000	82,665,000	2,120,000
2003 Wastewater System Project COP	11,320,000	585,000	10,720,000	600,000
2002A CSCDA Water Revenue Bonds	11,280,000	565,000	10,690,000	590,000
2005A Water System Revenue Bonds	24,230,000	0	24,230,000	0
2009A Water Revenue Bonds-DWSP	0	0	18,575,000	0
2009B Water Revenue Bonds-DWSP (Taxable)	0	0	154,550,000	0
Federal Drought Relief Act Loan	610,000	62,000	545,000	65,000
Total - Municipal Utilities Enterprise Debt	\$132,225,000	\$3,232,000	\$301,975,000	\$3,375,000
<u>Stockton Redevelopment Agency Debt Obligations (1)</u>				
2003A RDA Housing Projects COPs	1,160,000	0	1,160,000	0
2003B RDA Housing Projects COPs	12,140,000	0	12,140,000	0
2004 RDA-Stockton Events Center Rev Bonds	46,600,000	225,000	46,320,000	280,000
2006A Redevelop SNI Revenue Bonds	75,755,000	0	75,755,000	0
2006B Redevelop SNI Revenue Bonds (Taxable)	7,050,000	1,395,000	5,570,000	1,480,000
2006C Redevelop SNI Housing Revs (Taxable)	25,615,000	370,000	25,220,000	395,000
Total - Stockton Redevelopment Agency Debt (1)	\$168,320,000	\$1,990,000	\$166,165,000	\$2,155,000

(1) Stockton Redevelopment Agency Debt Obligations category includes debt issuances in which are primarily secured with property tax increment as a primary revenue source. The 2003 RDA Series A & B Housing Certificates of Participation and the 2004 RDA Stockton Arena Lease Revenue Bonds are debt obligations issued by the Stockton Redevelopment Agency with their primary repayment source deriving from property tax increment and secondarily backed by a pledge from the General Fund.

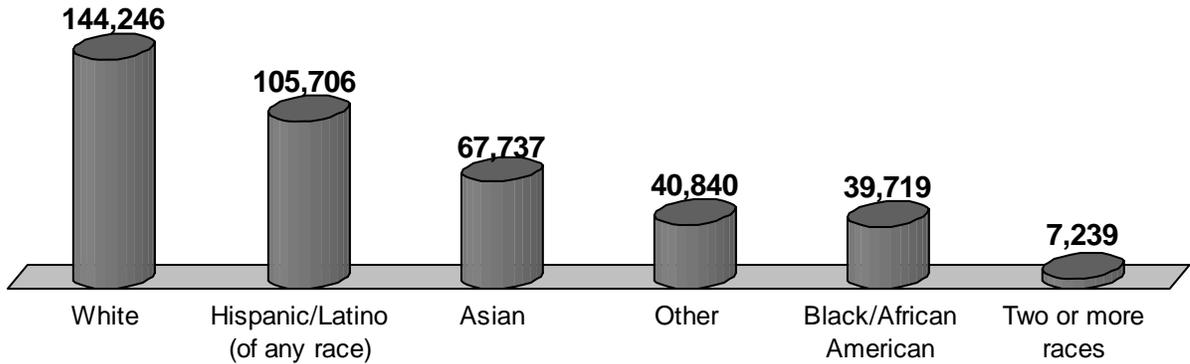
CITY PROFILE

Date of Incorporation: July 23, 1850
 Form of Government: City Council/City Manager
 City Charter Adopted: November 1922

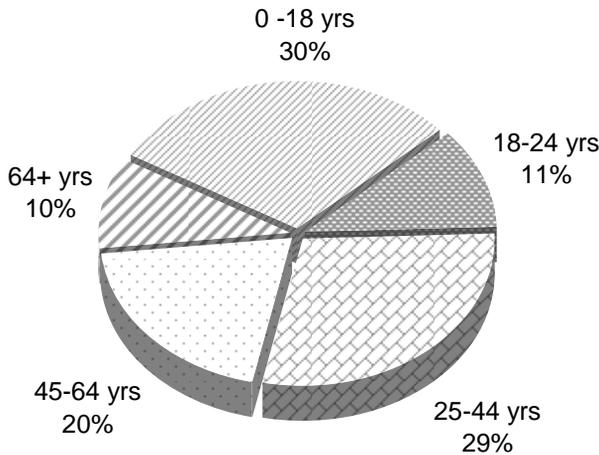
	<u>2005-06</u>	<u>2010-11</u>
Population	276,144	298,267
Active Registered Voters-City	112,696	105,490
Area (Square Miles)	58.5	65.4
Elevation	23	23
Rank in Size of California Cities	13	13
Median Income	\$55,300	\$63,600
Miles of Public Streets	733	766
Miles of Stormwater - Main Lines	790	1,072
Miles of Wastewater - Main Lines	1,260	920
Miles of Water - Main Lines	690	612
 Public Safety		
Sworn Police Officers	387	341
Major Reported Crimes	21,900	20,310
Number of Fire Stations	12	13
Sworn Firefighters	239	230
Total Fire Department Call Responses (includes medical)	35,300	38,000
 Recreation		
Municipal Golf Courses	4	2
Municipal Parks-Developed	61	61
Community Center	5	5
Swimming Pools	4	4
Baseball & Softball Diamonds	42	46
Tennis Courts	65	65
 Libraries		
Cesar Chavez Central Library	1	1
Branches	9	12
Bookmobile/Mobile Literacy Vehicle	2	2
Total Volumes Held	1,149,659	1,011,584
 City Positions		
Full-time	1,670	1,493
Per 1,000 population	6.05	5.01

CITY PROFILE

Population by Ethnicity



Population by Age



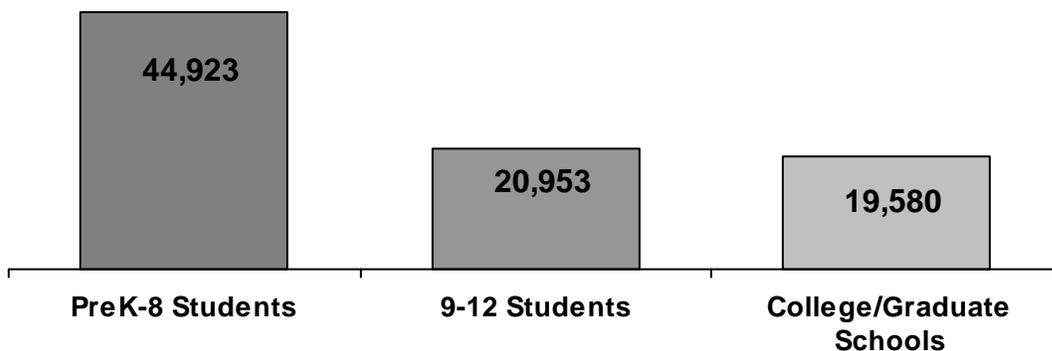
FOUR SCHOOL DISTRICTS

- Stockton Unified
- Lincoln Unified
- Manteca Unified
- Lodi Unified

HIGHER EDUCATION

- San Joaquin Delta College
- University of the Pacific
- CA State University Stanislaus-Stockton
- Multiple business & vocational schools

School Enrollment



U.S. Census Bureau American FactFinder website; <http://factfinder.census.gov>
most recent data from 2006-2008



Stockton Aerial View



Appropriations



Downtown Marina Public Art

SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Estimated Fund Balance July 1, 2010	Estimated Revenue	Transfers & Loans In	Funds Available FY 10-11
<u>GENERAL FUND</u>				
General Fund (010)	\$5,071,271	\$164,875,378	\$2,073,622	\$172,020,271
<u>ENTERPRISE FUNDS</u>				
Golf Course Fund (481)	\$0	\$2,166,730	\$0	\$2,166,730
Marina (460)	\$274,662	\$452,442	\$466,000	\$1,193,104
Municipal Utilities				
Stormwater Fund (441)	\$1,963,587	\$5,277,640	\$0	\$7,241,227
Wastewater Fund (431)	\$1,931,779	\$43,383,116	\$681,306	\$45,996,201
Water Fund (421)	\$7,264,554	\$33,125,672	\$439,224	\$40,829,450
Enterprise Totals	\$11,434,582	\$84,405,600	\$1,586,530	\$97,426,712
<u>SPECIAL REVENUE FUNDS</u>				
Asset Forfeiture (023)	\$582,000	\$181,000	\$0	\$763,000
Boat Launching Facilities (045)	\$280,000	\$160,100	\$0	\$440,100
City Administration - 400 E. Main (085)	\$1,328,190	\$2,445,561	\$0	\$3,773,751
Development Services Fund (048)	(\$2,928,000)	\$8,356,141	\$0	\$5,428,141
Entertainment Venues (086)	\$0	\$4,517,000	\$2,191,299	\$6,708,299
Library Services (041)	\$1,465,477	\$5,867,666	\$4,111,205	\$11,444,348
Recreation Fund (044)	\$441,102	\$2,209,218	\$2,901,648	\$5,551,968
Safe Neighborhoods Measure W (081)	\$543,059	\$7,708,000	\$0	\$8,251,059
Solid Waste and Recycling Fund (047)	\$1,944,000	\$1,356,961	\$0	\$3,300,961
Street Maintenance/ Gas Tax (030)	\$656,000	\$7,460,292	\$1,740,000	\$9,856,292
Special Revenue Totals	\$4,311,828	\$40,261,939	\$10,944,152	\$55,517,919
<u>DISTRICT BUDGET FUNDS</u>				
Central Parking District (416, 417)	\$930,500	\$4,657,389	\$1,979,616	\$7,567,505
<u>GRANT FUNDS</u>				
Community Dev Block Grant (052,054,062)	\$2,423,195	\$4,625,095	\$0	\$7,048,290
Emergency Shelter Grant (057)	\$0	\$184,195	\$0	\$184,195
HOME Program Grant (058,059)	\$980,292	\$2,370,040	\$0	\$3,350,332
General Government Grants (020)	\$137,452	\$1,531,540	\$100,000	\$1,768,992
Justice Assistance Grant (025-6429)	\$222,000	\$428,000	\$0	\$650,000
COPS Hiring Recovery Grant (025-6430)	\$0	\$2,672,000	\$107,084	\$2,779,084
Grant Totals	\$3,762,939	\$11,810,870	\$207,084	\$15,780,893

SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Operating Expenditures	Capital Expenditures	Transfers & Loans Out	Estimated Fund Balance June 30, 2011
General Fund (010)	\$155,648,806	\$0	\$11,671,388	\$4,700,077
Golf Course Fund (481)	\$2,146,292	\$0	\$0	\$20,438
Marina (460)	\$1,099,788	\$0	\$0	\$93,316
Municipal Utilities				
Stormwater Fund (441)	\$6,855,541	\$0	\$0	\$385,686
Wastewater Fund (431)	\$44,068,560	\$0	\$0	\$1,927,641
Water Fund (421)	\$30,840,643	\$2,990,000	\$71,000	\$6,927,807
Enterprise Totals	\$85,010,824	\$2,990,000	\$71,000	\$9,354,888
Asset Forfeiture (023)	\$397,167	\$0	\$0	\$365,833
Boat Launching Facilities (045)	\$159,214	\$0	\$0	\$280,886
City Administration - 400 E. Main (085)	\$1,884,840	\$0	\$1,000,000	\$888,911
Development Services Fund (048)	\$8,118,432	\$0	\$1,650,000	(\$4,340,291)
Entertainment Venues (086)	\$6,708,299	\$0	\$0	\$0
Library Services (041)	\$10,115,251	\$976,000	\$15,760	\$337,337
Recreation Fund (044)	\$5,110,866	\$0	\$0	\$441,102
Safe Neighborhoods Measure W (081)	\$7,706,930	\$0	\$0	\$544,129
Solid Waste and Recycling Fund (047)	\$1,478,658	\$0	\$0	\$1,822,303
Street Maintenance/ Gas Tax (030)	\$8,270,504	\$0	\$0	\$1,585,788
Special Revenue Totals	\$49,950,161	\$976,000	\$2,665,760	\$1,925,998
Central Parking District (416, 417)	\$3,927,767	\$100,000	\$2,683,238	\$856,500
Community Dev Block Grant (052,054,062)	\$7,048,290	\$0	\$0	\$0
Emergency Shelter Grant (057)	\$184,195	\$0	\$0	\$0
HOME Program Grant (058,059)	\$3,350,332	\$0	\$0	\$0
General Government Grants (020)	\$1,668,992	\$0	\$0	\$100,000
Justice Assistance Grant (025-6429)	\$650,000	\$0	\$0	\$0
COPS Hiring Recovery Grant (025-6430)	\$2,779,084	\$0	\$0	\$0
Grant Totals	\$15,680,893	\$0	\$0	\$100,000

SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Estimated Fund Balance July 1, 2010	Estimated Revenue	Transfers & Loans In	Funds Available FY 10-11
<u>PERMANENT/SPECIAL FUNDS</u>				
General Government PF (627)	\$50,401	\$1,500	\$0	\$51,901
Library PF (614; 621; 622; 626; 628)	\$32,479	\$8,280	\$0	\$40,759
Recreation PF (613; 624 - 626)	\$199,548	\$50,700	\$0	\$250,248
Fire Department SF (646)	\$124,224	\$139,400	\$0	\$263,624
General Government SF (642)	\$30,104	\$92,279	\$0	\$122,383
Library SF (644)	\$406,687	\$167,242	\$0	\$573,929
Recreation SF (643)	\$221,527	\$27,758	\$0	\$249,285
Police Department SF (645)	\$502,000	\$309,020	\$0	\$811,020
Stockton Arts Commission SF (641)	\$25,276	\$26,796	\$0	\$52,072
Stockton Sports Commission SF (647)	\$25,277	\$75,145	\$0	\$100,422
Permanent/Special Fund Totals	\$1,617,523	\$898,120	\$0	\$2,515,643
<u>CAPITAL IMPROVEMENT/PFF FUNDS</u>				
Capital Improvement Fund (301, 305)	\$1,505,847	\$167,400	\$649,336	\$2,322,583
Public Art Fund (306)	\$120,394	\$12,000	\$86,760	\$219,154
Measure K Sales Tax (080, 082)	\$0	\$36,926,540	\$0	\$36,926,540
Transportation Development Act (034)	\$0	\$154,000	\$0	\$154,000
Public Facility Admin. Fund (999)	\$2,200	\$419,000	\$0	\$421,200
Public Facilities Fees				
Air Quality Fund (990)	\$1,438,558	\$145,000	\$0	\$1,583,558
City Office Space Fund (930)	\$500,307	\$130,000	\$0	\$630,307
Community Rec. Center Fund (920)	(\$3,246,702)	\$100,000	\$0	(\$3,146,702)
Fire Station Fund (940)	(\$6,743,263)	\$190,000	\$0	(\$6,553,263)
Library Fund (950)	\$6,662,676	\$375,000	\$0	\$7,037,676
Parkland Fund (970)	(\$4,082,694)	\$550,000	\$0	(\$3,532,694)
Police Station Fund (960)	(\$402,481)	\$170,000	\$0	(\$232,481)
Street Improvements Fund (910)	(\$4,661,118)	\$3,992,000	\$0	(\$669,118)
Street Lights Fund (980)	\$247,398	\$8,300	\$0	\$255,698
Street Name Signs Fund (979)	\$68,376	\$2,000	\$0	\$70,376
Street Tree Fund (978)	\$27,029	\$8,000	\$0	\$35,029
Traffic Signal Fund (900)	\$579,580	\$74,000	\$0	\$653,580
Wastewater Connection (434)	\$8,940,616	\$1,300,000	\$0	\$10,240,616
Water Connection Fund (423-424)	\$5,367,201	\$450,000	\$0	\$5,817,201
Capital Fund Totals	\$6,323,924	\$45,173,240	\$736,096	\$52,233,260

SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Operating Expenditures	Capital Expenditures	Transfers & Loans Out	Estimated Fund Balance June 30, 2011
General Government PF (627)	\$51,901	\$0	\$0	\$0
Library PF(621; 622; 626; 628)	\$40,759	\$0	\$0	\$0
Recreation PF (613; 624 - 626)	\$218,874	\$0	\$0	\$31,374
Fire Department SF (646)	\$79,640	\$0	\$100,000	\$83,984
General Government SF (642)	\$106,190	\$0	\$0	\$16,193
Library SF (644)	\$573,929	\$0	\$0	\$0
Recreation SF (643)	\$226,976	\$0	\$0	\$22,309
Police Department SF (645)	\$311,020	\$0	\$0	\$500,000
Stockton Arts Commission SF (641)	\$51,647	\$0	\$0	\$425
Stockton Sports Commission SF (647)	\$100,000	\$0	\$0	\$422
Permanent/Special Fund Totals	\$1,760,936	\$0	\$100,000	\$654,707
Capital Improvement Fund (301)	\$0	\$984,000	\$649,336	\$689,247
Public Art Fund (306)	\$5,979	\$0	\$0	\$213,175
Measure K Sales Tax (080)	\$0	\$34,082,000	\$1,740,000	\$1,104,540
Transportation Development Act (034)	\$0	\$154,000	\$0	\$0
Public Facility Admin. Fund (999)	\$350,684	\$0	\$0	\$70,516
Public Facilities Fees				
Air Quality Fund (990)	\$39,550	\$100,000	\$0	\$1,444,008
City Office Space Fund (930)	\$0	\$0	\$0	\$630,307
Community Rec. Center Fund (920)	\$0	\$0	\$0	(\$3,146,702)
Fire Station Fund (940)	\$0	\$0	\$0	(\$6,553,263)
Library Fund (950)	\$0	\$3,253,000	\$0	\$3,784,676
Parkland Fund (970)	\$0	\$0	\$0	(\$3,532,694)
Police Station Fund (960)	\$0	\$0	\$106,522	(\$339,003)
Street Improvements Fund (910)	\$0	\$0	\$0	(\$669,118)
Street Lights Fund (980)	\$0	\$0	\$0	\$255,698
Street Name Signs Fund (979)	\$0	\$0	\$0	\$70,376
Street Tree Fund (978)	\$12,452	\$0	\$0	\$22,577
Traffic Signal Fund (900)	\$0	\$190,000	\$0	\$463,580
Wastewater Connection (434)	\$0	\$0	\$0	\$10,240,616
Water Connection Fund (423-424)	\$0	\$560,000	\$0	\$5,257,201
Capital Fund Totals	\$408,665	\$39,323,000	\$2,495,858	\$10,005,737

SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Estimated Fund Balance July 1, 2010	Estimated Revenue	Transfers & Loans In	Funds Available FY 10-11
<u>INTERNAL SERVICE FUNDS</u>				
Equipment Funds				
Equipment (505)	\$536,853	\$274,793	\$0	\$811,646
Fleet (Vehicles) (501)	\$3,815,000	\$8,030,074	\$0	\$11,845,074
Insurance Funds				
Compensated Absences (562)	(\$1,110,000)	\$2,031,104	\$0	\$921,104
Health Benefits (552)	\$1,239,000	\$37,955,136	\$0	\$39,194,136
Long Term Disability-Life Ins. (557)	\$241,000	\$1,085,000	\$0	\$1,326,000
Retirement Benefits (PERS) (561)	\$4,088,660	\$34,724,017	\$0	\$38,812,677
Risk Management (541)	\$1,692,140	\$4,183,627	\$0	\$5,875,767
Unemployment (556)	\$681,300	\$840,000	\$0	\$1,521,300
Worker's Compensation (551)	\$14,665,000	\$9,244,000	\$1,650,000	\$25,559,000
Technology Service Funds				
Information Technology (502)	\$5,184,790	\$8,037,232	\$0	\$13,222,022
Radio Equipment (503)	\$1,104,671	\$533,684	\$357,000	\$1,995,355
Telecommunications (504)	\$387,582	\$1,394,826	\$0	\$1,782,408
Service Funds				
Document Services (508)	(\$78,101)	\$485,000	\$100,000	\$506,899
Internal Service Funds Totals	\$32,447,895	\$108,818,493	\$2,107,000	\$143,373,388

SUMMARY OF REVENUE, APPROPRIATIONS, AND FUND BALANCES

	Operating Expenditures	Capital Expenditures	Transfers & Loans Out	Estimated Fund Balance June 30, 2011
Equipment Funds				
Equipment (505)	\$326,460	\$0	\$100,000	\$385,186
Fleet (Vehicles) (501)	\$7,989,780	\$0	\$0	\$3,855,294
Insurance Funds				
Compensated Absences (562)	\$1,875,000	\$0	\$0	(\$953,896)
Health Benefits (552)	\$37,698,119	\$0	\$0	\$1,496,017
Long Term Disability-Life Ins. (557)	\$1,130,000	\$0	\$0	\$196,000
Retirement Benefits (PERS) (561)	\$34,288,176	\$0	\$0	\$4,524,501
Risk Management (541)	\$3,925,373	\$0	\$0	\$1,950,394
Unemployment (556)	\$912,000	\$0	\$0	\$609,300
Worker's Compensation (551)	\$10,309,191	\$0	\$0	\$15,249,809
Technology Service Funds				
Information Technology (502)	\$8,697,893	\$0	\$1,200,000	\$3,324,129
Radio Equipment (503)	\$1,323,723	\$0	\$0	\$671,632
Telecommunications (504)	\$1,378,851	\$0	\$0	\$403,557
Service Funds				
Document Services (508)	\$443,901	\$0	\$0	\$62,998
Internal Service Funds Totals	\$110,298,467	\$0	\$1,300,000	\$31,774,921

2010-11 INTERFUND TRANSFERS

TRANSFERS IN & LOANS

Operating Transfers

TO GENERAL FUND (010) from:

Central Parking District Fund (416)	\$603,622	
City Building Debt Proceeds Fund (305)	\$170,000	
Information Technology Fund (502)	<u>\$1,200,000</u>	
		\$1,973,622

TO POLICE GRANT FUND (025) from:

General Fund (010)		\$107,084
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TO STREET MAINTENANCE /GAS TAX FUND (030) from:

Measure K Street Maintenance Fund (082)		\$1,740,000
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TO LIBRARY FUND (041) from:

General Fund (010)		\$4,111,205
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TO RECREATION FUND (044) from:

General Fund (010)		\$2,901,648
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TO ENTERTAINMENT VENUES FUND (086) from:

General Fund (010)		\$2,191,299
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TO DEBT SERVICE FUND (201) from:

General Fund (010)	\$773,622	
City Administration - 400 E. Main Street Fund (085)	\$1,000,000	
City Building Debt Proceeds Fund (305)	\$30,000	
Low and Moderate Income Housing Fund (339)	\$667,129	
Street Zone 1 Public Facility Fee Fund (911)	\$822,593	
Fire Public Facility Fee Fund (940)	\$419,631	
Police Station Public Facility Fund (960)	\$405,361	
Park Facilities Public Facility Fee Fund (970)	<u>\$874,775</u>	
		\$4,993,111

TO CAPITAL IMPROVEMENT (301) from:

General Fund (010)		\$649,336
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TO CENTRAL PARKING CONSTRUCTION FUND (417) from:

Central Parking District Fund (416)		\$1,879,616
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TO DOWNTOWN MARINA FUND (460) from:

General Fund (010)		\$466,000
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TO RADIO EQUIPMENT FUND (503) from:

Emergency Communications Fund (042)		\$357,000
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TO DOCUMENT SERVICES FUND (508) from:

Equipment Fund (505)		\$100,000
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2010-11 INTERFUND TRANSFERS

TRANSFERS IN & LOANS

Capital Transfers

TO SPECIAL PURPOSE GRANT FUND (020) from:

Fire General Trust Fund (646)		\$100,000
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TO PUBLIC ART FUND (306) from:

Library Fund (041)	\$15,760	
Water Revenue Fund (421)	\$71,000	
	\$86,760	
		\$86,760

TO CENTRAL PARKING CONSTRUCTION FUND (417) from:

Central Parking District Fund (416)		\$100,000
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Loan Repayments

TO GENERAL FUND (010) from:

Central Parking District Fund (416)		\$100,000
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TO WORKER'S COMPENSATION FUND (551) from:

Development Services Fund (048)		\$1,650,000
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TO WATER REVENUE FUND (421) from:

General Fund (010)	\$281,862	
Capital Improvement Fund (301)	\$157,362	
	\$439,224	

TO WASTEWATER REVENUE FUND (411) from:

General Fund (010)	\$189,332	
Capital Improvement Fund (301)	\$491,974	
	\$681,306	

Interfund Loans

TOTAL TRANSFERS IN		\$24,627,211
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2010-11 INTERFUND TRANSFERS

TRANSFERS OUT & LOANS

Operating Transfers

FROM GENERAL FUND (010) to:

Library Fund (041)	\$4,111,205	
Recreation Fund (044)	\$2,901,648	
Entertainment Venues Fund (086)	\$2,191,299	
Police Grant Fund (025)	\$107,084	
Marina Operating Fund (460)	\$466,000	
Debt Service Fund (201)	\$773,622	
Capital Improvement Fund (301)	<u>\$649,336</u>	
		\$11,200,194

FROM EMERGENCY COMMUNICATIONS FUND (042) to:

Radio Equipment Fund (503)		\$357,000
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FROM MEASURE K STREET MAINTENANCE FUND (082) to:

Street Maintenance/ Gas Tax Fund (030)		\$1,740,000
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FROM CITY ADMINISTRATION - 400 E. MAIN STREET (085) to:

Debt Service Fund (201)		\$1,000,000
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FROM CITY BUILDING DEBT PROCEEDS FUND (305) to:

General Fund (010)	\$170,000	
Debt Service Fund (201)	<u>\$30,000</u>	
		\$200,000

FROM LOW AND MODERATE INCOME HOUSING FUND (339) to:

Debt Service Fund (201)		\$667,129
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FROM CENTRAL PARKING DISTRICT (416) to:

General Fund (010)	\$603,622	
Central Parking Construction Fund (417)	<u>\$1,879,616</u>	
		\$2,483,238

FROM INFORMATION TECHNOLOGY FUND (502) to:

General Fund (010)		\$1,200,000
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FROM EQUIPMENT FUND (505) to:

Document Services Fund (508)		\$100,000
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FROM STREET ZONE 1 PUBLIC FACILITY FEE FUND (911) to:

Debt Service Fund (201)		\$822,593
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FROM FIRE PUBLIC FACILITY FEE FUND (940) to:

Debt Service Fund (201)		\$419,631
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2010-11 INTERFUND TRANSFERS

TRANSFERS OUT & LOANS

<u>FROM POLICE STATION PUBLIC FACILITY FEE FUND (960) to:</u>		
Debt Service Fund (201)		\$405,361
<u>FROM PARK FACILITIES PUBLIC FACILITY FEE FUND (970) to:</u>		
Debt Service Fund (201)		\$874,775
Capital Transfers		
<u>FROM LIBRARY FUND (041) to:</u>		
Public Art Fund (306)		\$15,760
<u>FROM CENTRAL PARKING DISTRICT (416) to:</u>		
Central Parking Construction Fund (417)		\$100,000
<u>FROM WATER REVENUE FUND (421) to:</u>		
Public Art Fund (306)		\$71,000
<u>FROM FIRE GENERAL TRUST FUND (646) to:</u>		
Special Purpose Grant Fund (020)		\$100,000
Loan Repayments		
<u>FROM GENERAL FUND (010) to:</u>		
Water Revenue Fund (421)	\$281,862	
Wastewater Revenue Fund (431)	\$189,332	
		\$471,194
<u>FROM DEVELOPMENT SERVICES FUND (048) to:</u>		
Worker's Compensation Fund (551)		\$1,650,000
<u>FROM CAPITAL IMPROVEMENT FUND (301) to:</u>		
Water Revenue Fund (421)	\$157,362	
Wastewater Revenue Fund (431)	\$491,974	
		\$649,336
<u>FROM CENTRAL PARKING DISTRICT (416) to:</u>		
General Fund (010)		\$100,000
TOTAL TRANSFERS OUT		\$24,627,211

Notes:

Interfund transfers related to the Redevelopment Agency are identified in the Agency section. Transfers are permitted from fund balances to other funds and appropriate accounts, but only for liability, regulatory, and capital/equipment requirements. Appropriations and transfers during the year for capital related projects may become loans as determined by the City Manager.

GENERAL FUND BALANCE PROJECTIONS

	2008-09 Actual	2009-10 Projected	2010-11 Budget
BEGINNING FUND BALANCE	\$9,628,221	\$8,607,327	\$5,071,271
REVENUE			
Revenue	187,225,166	162,979,518	164,875,378
Transfers In/Loan Repayment	6,006,140	775,464	2,073,622
TOTAL REVENUE/TRANSFERS IN	\$193,231,306	\$163,754,982	\$166,949,000
EXPENSES			
Operating Expenses			
Employee Services	140,954,468	125,942,082	127,734,564
Other Services	28,829,662	23,407,196	24,167,563
Materials & Supplies	3,464,276	2,117,964	2,529,694
Other Expenses	824,797	883,446	1,216,985
Capital Outlay	58,344	3,800	0
	174,131,547	152,354,488	155,648,806
Total Transfers Out/Mid-year Appropriations/ Special Items	20,120,653	14,936,550	\$11,200,194
TOTAL EXPENSES/TRANSFERS OUT	\$194,252,200	\$167,291,038	\$166,849,000
ENDING FUND BALANCE*	\$8,607,327	\$5,071,271	\$5,171,271
CUMULATIVE RESERVE POLICY CONTRIBUTIONS	\$3,240,000	\$3,240,000	\$3,240,000

* \$3,240,000 of the ending fund balance figure is earmarked for the Cumulative Reserve Policy contributions and can only be appropriated by a vote of the City Council.

OPERATING EXPENDITURES AND BUDGETS BY FUND - PLAN A

	ACTUAL 2008-09	BUDGET 2009-10	BUDGET 2010-11	VARIANCE
General Fund - Depts.				
Administrative Services (010-1300)	\$2,414,075	\$2,291,718	\$3,050,886	\$759,168
Arts Commission (010-3640)	\$128,636	\$62,101	\$41,420	(\$20,681)
City Attorney (010-1400)	\$1,260,133	\$1,086,920	\$1,047,510	(\$39,410)
City Auditor (010-1900)	\$514,431	\$437,222	\$437,140	(\$82)
City Clerk (010-1100)	\$881,674	\$729,704	\$715,052	(\$14,652)
City Council (010-1000)	\$541,858	\$497,064	\$510,768	\$13,704
City Manager (010-1200)	\$1,080,586	\$1,109,763	\$1,181,415	\$71,652
Economic Development (010-1760)	\$574,149	\$363,982	\$369,613	\$5,631
Fire (010-2600)	\$47,782,434	\$41,216,459	\$46,888,659	\$5,672,200
Human Resources (010-1600)	\$1,721,298	\$1,701,325	\$1,670,754	(\$30,571)
Non-Departmental (010-0130)	\$4,535,537	\$3,763,524	\$4,046,110	\$282,586
Police (010-2400)	\$93,267,969	\$86,432,729	\$88,247,515	\$1,814,786
Public Works (010-3000)	\$18,572,544	\$8,063,734	\$7,411,861	(\$651,873)
Real Property (010-1750)	\$47,997	\$41,153	\$30,103	(\$11,050)
SJAFCA (010-0137)	\$708,042	\$0	\$0	\$0
TOTAL GENERAL FUND	\$174,031,363	\$147,797,398	\$155,648,806	\$7,851,408
Enterprise Funds				
Golf Courses (481)	\$2,092,025	\$2,105,461	\$2,146,292	\$40,831
Marina (460)	\$26,338	\$0	\$1,099,788	\$1,099,788
Municipal Utilities				
Stormwater Utility (441)	\$6,220,735	\$6,924,512	\$6,855,541	(\$68,971)
Wastewater Utility (431)	\$32,665,902	\$39,213,161	\$44,068,560	\$4,855,399
Water Utility (421)	\$18,505,135	\$24,830,537	\$30,840,643	\$6,010,106
TOTAL ENTERPRISE FUNDS	\$59,510,135	\$73,073,671	\$85,010,824	\$11,937,153
Special Revenue Funds				
Asset Forfeiture (023)	\$167,001	\$348,500	\$397,167	\$48,667
Boat Launch Facilities (045)	\$134,030	\$212,170	\$159,214	(\$52,956)
City Administration Building (085)	\$2,072,249	\$1,907,436	\$1,884,840	(\$22,596)
Development Services (048)	\$11,762,558	\$9,532,220	\$8,118,432	(\$1,413,788)
Emergency Communications (042)	\$4,265,411	\$0	\$0	\$0
Entertainment Venues (086)	\$0	\$7,360,314	\$6,708,299	(\$652,015)
Library Services (041)	\$12,263,473	\$10,441,551	\$10,115,251	(\$326,300)
Recreation Services (044)	\$13,060,590	\$5,201,992	\$5,110,866	(\$91,126)
Safe Neighborhoods Measure (081)	\$10,163,077	\$7,615,677	\$7,706,930	\$91,253
Solid Waste & Recycling (047)	\$1,227,446	\$1,499,838	\$1,478,658	(\$21,180)
Street Maintenance/ Gas Tax (030)	\$0	\$6,837,866	\$8,270,504	\$1,432,638
TOTAL SPECIAL REVENUE FUNDS	\$55,115,835	\$50,957,564	\$49,950,161	(\$1,007,403)
District Budget Funds (Parking)	\$4,076,740	\$4,408,846	\$3,927,767	(\$481,079)
Grant Funds	\$8,876,673	\$11,988,371	\$15,680,893	\$3,692,522
Permanent/Special Funds	\$509,739	\$1,362,002	\$1,760,936	\$398,934
Capital/ Public Facility Fees				
Capital Operating	\$100,625	\$76,499	\$5,979	(\$70,520)
Public Facility Fees (900-999, 424, 434)	\$2,258,882	\$0	\$52,002	\$52,002
Public Facility Fees Administration	\$1,021,654	\$361,784	\$350,684	(\$11,100)
TOTAL CAPITAL/PFF	\$3,381,161	\$438,283	\$408,665	(\$29,618)
TOTAL BUDGET	\$305,501,646	\$290,026,135	\$312,388,052	\$22,361,917

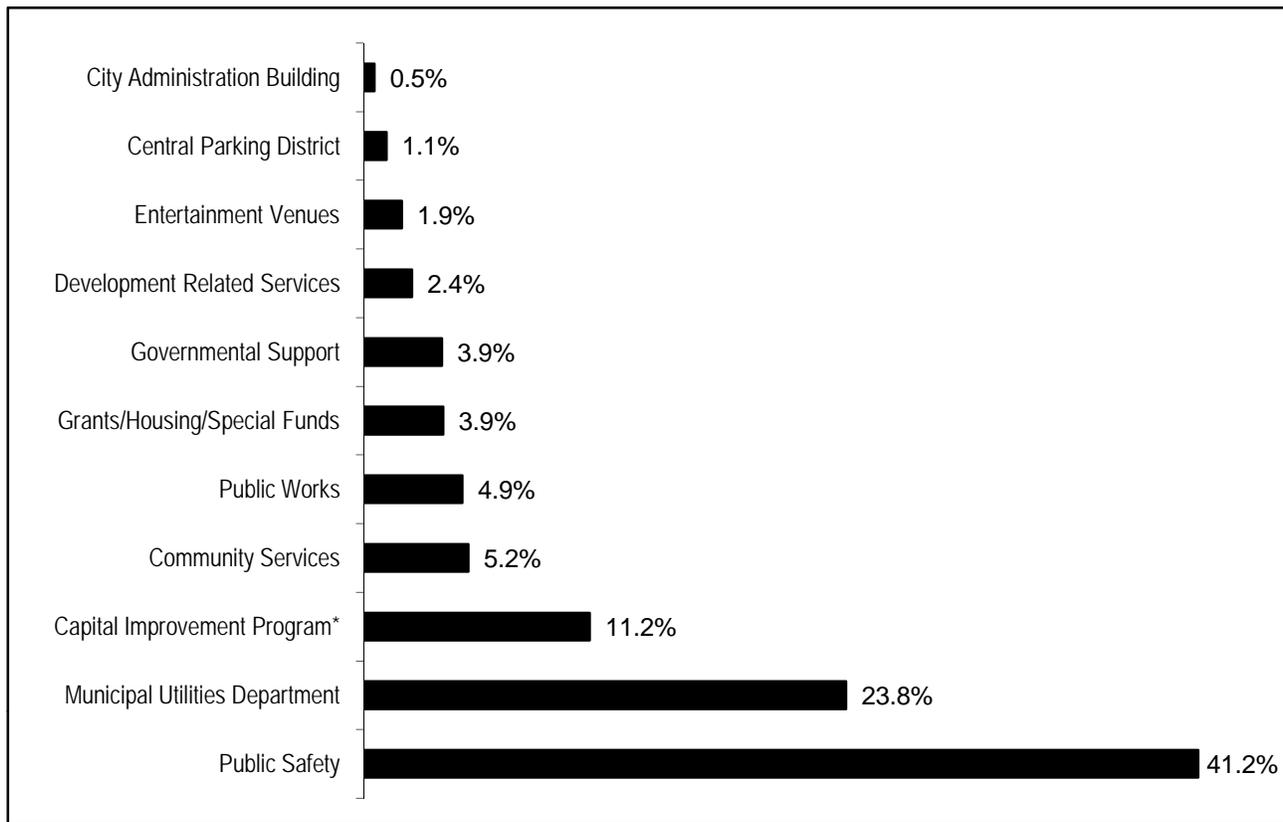
OPERATING EXPENDITURES AND BUDGETS BY FUND - PLAN B

	ACTUAL 2008-09	BUDGET 2009-10	BUDGET 2010-11	VARIANCE
General Fund - Depts.				
Administrative Services (010-1300)	\$2,414,075	\$2,291,718	\$3,050,886	\$759,168
Arts Commission (010-3640)	\$128,636	\$62,101	\$41,420	(\$20,681)
City Attorney (010-1400)	\$1,260,133	\$1,086,920	\$1,047,510	(\$39,410)
City Auditor (010-1900)	\$514,431	\$437,222	\$437,140	(\$82)
City Clerk (010-1100)	\$881,674	\$729,704	\$715,052	(\$14,652)
City Council (010-1000)	\$541,858	\$497,064	\$510,768	\$13,704
City Manager (010-1200)	\$1,080,586	\$1,109,763	\$1,181,415	\$71,652
Economic Development (010-1760)	\$574,149	\$363,982	\$369,613	\$5,631
Fire (010-2600)	\$47,782,434	\$41,216,459	\$53,026,873	\$11,810,414
Human Resources (010-1600)	\$1,721,298	\$1,701,325	\$1,670,754	(\$30,571)
Non-Departmental (010-0130)	\$4,535,537	\$3,763,524	\$4,046,110	\$282,586
Police (010-2400)	\$93,267,969	\$86,432,729	\$82,109,301	(\$4,323,428)
Public Works (010-3000)	\$18,572,544	\$8,063,734	\$7,411,861	(\$651,873)
Real Property (010-1750)	\$47,997	\$41,153	\$30,103	(\$11,050)
SJAFCA (010-0137)	\$708,042	\$0	\$0	\$0
TOTAL GENERAL FUND	\$174,031,363	\$147,797,398	\$155,648,806	\$7,851,408
Enterprise Funds				
Golf Courses (481)	\$2,092,025	\$2,105,461	\$2,146,292	\$40,831
Marina (460)	\$26,338	\$0	\$1,099,788	\$1,099,788
Municipal Utilities				
Stormwater Utility (441)	\$6,220,735	\$6,924,512	\$6,855,541	(\$68,971)
Wastewater Utility (431)	\$32,665,902	\$39,213,161	\$44,068,560	\$4,855,399
Water Utility (421)	\$18,505,135	\$24,830,537	\$30,840,643	\$6,010,106
TOTAL ENTERPRISE FUNDS	\$59,510,135	\$73,073,671	\$85,010,824	\$11,937,153
Special Revenue Funds				
Asset Forfeiture (023)	\$167,001	\$348,500	\$397,167	\$48,667
Boat Launch Facilities (045)	\$134,030	\$212,170	\$159,214	(\$52,956)
City Administration Building (085)	\$2,072,249	\$1,907,436	\$1,884,840	(\$22,596)
Development Services (048)	\$11,762,558	\$9,532,220	\$8,118,432	(\$1,413,788)
Emergency Communications (042)	\$4,265,411	\$0	\$0	\$0
Entertainment Venues (086)	\$0	\$7,360,314	\$6,708,299	(\$652,015)
Library Services (041)	\$12,263,473	\$10,441,551	\$10,115,251	(\$326,300)
Recreation Services (044)	\$13,060,590	\$5,201,992	\$5,110,866	(\$91,126)
Safe Neighborhoods Measure (081)	\$10,163,077	\$7,615,677	\$7,706,930	\$91,253
Solid Waste & Recycling (047)	\$1,227,446	\$1,499,838	\$1,478,658	(\$21,180)
Street Maintenance/ Gas Tax (030)	\$0	\$6,837,866	\$8,270,504	\$1,432,638
TOTAL SPECIAL REVENUE FUNDS	\$55,115,835	\$50,957,564	\$49,950,161	(\$1,007,403)
District Budget Funds (Parking)	\$4,076,740	\$4,408,846	\$3,927,767	(\$481,079)
Grant Funds	\$8,876,673	\$11,988,371	\$15,680,893	\$3,692,522
Permanent/Special Funds	\$509,739	\$1,362,002	\$1,760,936	\$398,934
Capital/ Public Facility Fees				
Capital Operating	\$100,625	\$76,499	\$5,979	(\$70,520)
Public Facility Fees (900-999, 424, 434)	\$2,258,882	\$0	\$52,002	\$52,002
Public Facility Fees Administration	\$1,021,654	\$361,784	\$350,684	(\$11,100)
TOTAL CAPITAL/PFF	\$3,381,161	\$438,283	\$408,665	(\$29,618)
TOTAL BUDGET	\$305,501,646	\$290,026,135	\$312,388,052	\$22,361,917

SUMMARY OF BUDGET APPROPRIATIONS

	OPERATING	CAPITAL PROJECTS	TOTAL APPROPRIATION
General Fund	\$155,648,806	\$0	\$155,648,806
Enterprise Funds:			
Golf Course Fund	\$2,146,292	\$0	\$2,146,292
Marina	\$1,099,788	\$0	\$1,099,788
Stormwater Fund	\$6,855,541	\$0	\$6,855,541
Wastewater Fund	\$44,068,560	\$0	\$44,068,560
Water Fund	\$30,840,643	\$2,990,000	\$33,830,643
Total Enterprise Funds	\$85,010,824	\$2,990,000	\$88,000,824
Special Revenue Funds:			
Asset Forfeiture	\$397,167	\$0	\$397,167
Boat Launching Facilities	\$159,214	\$0	\$159,214
City Administration	\$1,884,840	\$0	\$1,884,840
Development Services	\$8,118,432	\$0	\$8,118,432
Entertainment Venues	\$6,708,299	\$0	\$6,708,299
Library Services	\$10,115,251	\$976,000	\$11,091,251
Recreation Services	\$5,110,866	\$0	\$5,110,866
Safe Neighborhoods Measure	\$7,706,930	\$0	\$7,706,930
Solid Waste & Recycling	\$1,478,658	\$0	\$1,478,658
Street Maintenance (Gas Tax)	\$8,270,504	\$0	\$8,270,504
Total Special Revenue Funds	\$49,950,161	\$976,000	\$50,926,161
Central Parking District	\$3,927,767	\$100,000	\$4,027,767
Grant Funds	\$15,680,893	\$0	\$15,680,893
Permanent/Special Funds	\$1,760,936	\$0	\$1,760,936
Capital/ Public Facility Fees			
Capital Improvement Fund	\$5,979	\$984,000	\$989,979
Measure K Sales Tax	\$0	\$34,082,000	\$34,082,000
Transportation Development Act	\$0	\$154,000	\$154,000
Public Facility Fees Funds	\$52,002	\$4,103,000	\$4,155,002
Public Facility Administration	\$350,684	\$0	\$350,684
Total Capital Improvement/PFF	\$408,665	\$39,323,000	\$39,731,665
TOTAL	\$312,388,052	\$43,389,000	\$355,777,052

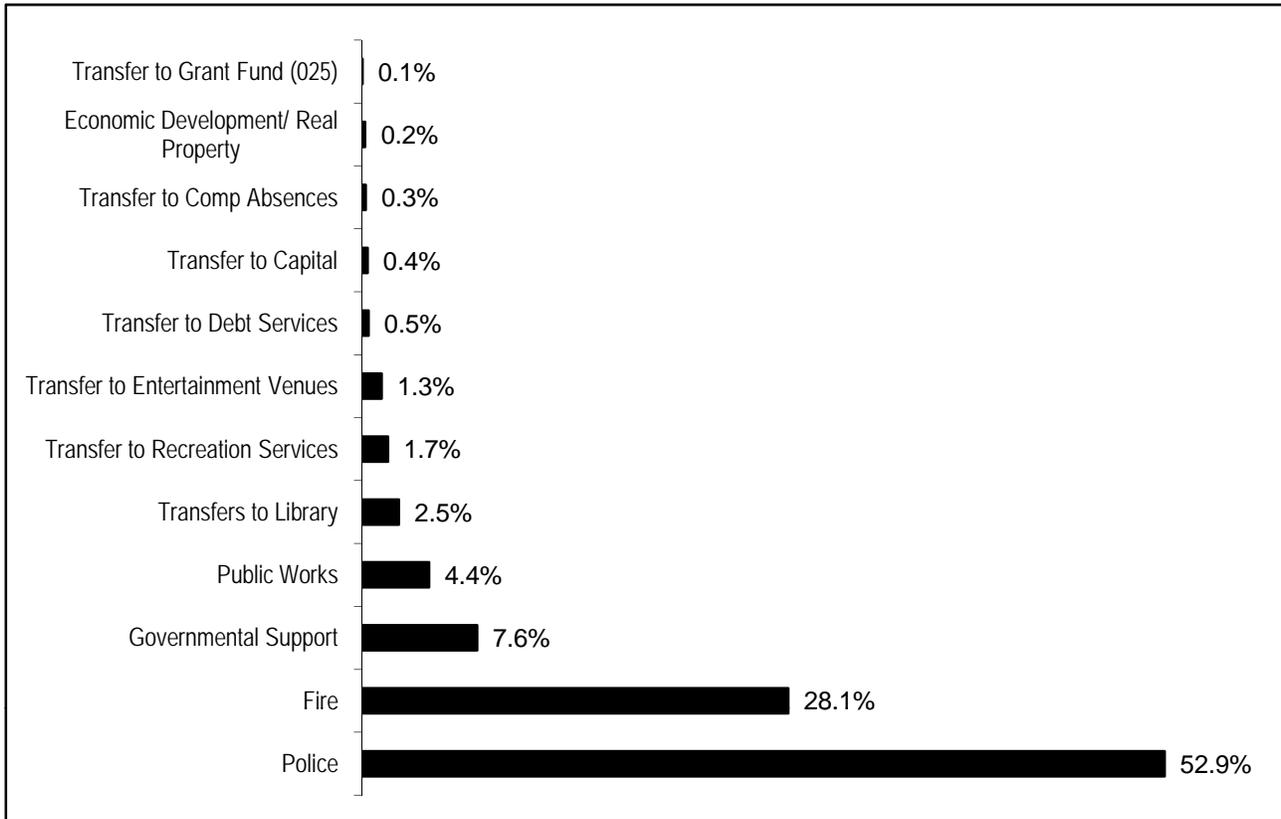
EXPENDITURE BUDGET DISTRIBUTION BY FUNCTION ALL FUNDS



Public Safety	\$146,669,355	41.2%
Municipal Utilities Department	\$84,754,744	23.8%
Capital Improvement Program*	\$39,731,665	11.2%
Community Services	\$18,389,829	5.2%
Public Works	\$17,320,237	4.9%
Grants/Housing/Special Funds	\$14,012,745	3.9%
Governmental Support	\$13,759,423	3.9%
Development Related Services	\$8,518,148	2.4%
Entertainment Venues	\$6,708,299	1.9%
Central Parking District	\$4,027,767	1.1%
City Administration Building	\$1,884,840	0.5%
TOTAL EXPENDITURES ALL FUNDS	\$355,777,052	

* Includes operating and capital costs

GENERAL FUND OPERATING BUDGET & TRANSFERS BY FUNCTIONS



Police	\$88,247,515	52.9%
Fire	\$46,888,659	28.1%
Governmental Support	\$12,701,055	7.6%
Public Works	\$7,411,861	4.4%
Transfers to Library	\$4,111,205	2.5%
Transfer to Recreation Services	\$2,901,648	1.7%
Transfer to Entertainment Venues	\$2,191,299	1.3%
Transfer to Debt Services	\$773,622	0.5%
Transfer to Capital	\$649,336	0.4%
Transfer to Comp Absences	\$466,000	0.3%
Economic Development/ Real Property	\$399,716	0.2%
Transfer to Grant Fund (025)	\$107,084	0.1%

TOTAL	\$166,849,000
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Children's Museum Green Exhibit



REVENUE

Revenue

REVENUES BY FUND

	ACTUAL 2008-09	BUDGET 2009-10	BUDGET 2010-11
<u>GENERAL FUND (010)</u>			
<u>Taxes:</u>			
Property Taxes	\$33,029,598	\$27,525,000	\$27,185,001
Utility Users Tax	\$30,853,668	\$30,055,000	\$31,380,000
Sales and Use Tax	\$37,344,891	\$34,410,000	\$32,915,000
Franchises	\$11,607,817	\$11,270,000	\$11,560,000
Business Licenses	\$9,196,452	\$9,865,000	\$10,119,602
Transient Occupancy	\$701,919	\$650,000	\$710,000
Document Transfer	\$1,963,000	\$2,150,000	\$2,075,000
Totals	\$124,697,345	\$115,925,000	\$115,944,603
<u>Licenses & Permits:</u>			
Animal Licenses	\$59,438	\$75,000	\$65,000
Construction Permits	\$0		
Street & Curb Permits	\$0		
Fire Dept Permits	\$0		
Police Dept Permits	\$280,649	\$321,229	\$304,250
Other Licenses & Permits	\$301,206	\$1,700	\$1,725
Totals	\$641,293	\$397,929	\$370,975
<u>Revenues from Other Agencies:</u>			
Federal Police Grants			
Homeowners Exemption	\$370,306	\$350,000	\$365,000
Motor Vehicle In-Lieu of Tax	\$23,458,967	\$19,350,000	\$19,030,000
POST Reimbursement	\$221,432	\$25,000	\$40,000
Other Revenue	\$86,867	\$91,600	\$487,089
Totals	\$24,137,572	\$19,816,600	\$19,922,089
<u>Charges for Current Services:</u>			
General Government	\$822,937	\$17,200	\$16,655
Public Safety	\$9,135,288	\$7,917,546	\$10,055,083
Physical Environment	\$1,574,407	\$1,484,004	\$1,517,718
Planning, Building, Housing	\$280,918	\$216,000	\$250,500
Other Charges for Services	\$79,937	\$52,950	\$42,550
Totals	\$11,893,487	\$9,687,700	\$11,882,506
<u>Fines & Forfeitures:</u>			
Traffic & Parking Fines	\$2,557,757	\$2,300,000	\$2,540,000
Vehicle Code Fines	\$188,367	\$180,000	\$180,000
DUI Emergency Recovery	(\$318)	\$13,230	\$0
Criminal Fines	\$7,550	\$50,000	\$35,000
Misc Fines & Penalties	\$1,738,671	\$1,428,850	\$1,629,100
Totals	\$4,492,027	\$3,972,080	\$4,384,100

REVENUES BY FUND

	ACTUAL 2008-09	BUDGET 2009-10	BUDGET 2010-11
<u>Use of Money & Property:</u>			
Interest	\$1,333,902	\$635,100	\$695,600
Rentals	\$3,461,355	\$2,652,105	\$2,609,682
Cash Over & Short	(\$297)	\$0	\$0
Totals	\$4,794,960	\$3,287,205	\$3,305,282
<u>Other Revenues:</u>			
Refunds & Reimbursements	\$3,583,112	\$1,839,528	\$2,568,025
Utility In Lieu of Tax	\$0		
Cost Recovery	\$7,973,213	\$7,317,921	\$6,772,298
Miscellaneous	\$1,272,416	(\$335,000)	(\$290,000)
Sale/Disposition of Property	\$118,330	\$15,000	\$15,500
Totals	\$12,947,071	\$8,837,449	\$9,065,823
General Fund Totals	\$183,603,755	\$161,923,963	\$164,875,378
 <u>ENTERPRISE FUNDS</u>			
<u>Water Fund: (421)</u>			
User Fees	\$23,720,830	\$26,829,080	\$28,683,482
Service Penalties	\$521,726	\$628,347	\$669,190
Investment Earnings	\$856,872	\$550,000	\$550,000
Miscellaneous Revenues	\$5,379	\$0	\$3,223,000
Water Fund Totals	\$25,104,807	\$28,007,427	\$33,125,672
 <u>Regional Wastewater Fund: (431)</u>			
User Fees	\$34,884,363	\$37,737,356	\$36,763,048
Sewer Lien Admin Fees	\$0		
Service Penalties	\$654,815	\$761,201	\$693,198
Investment Earnings	\$732,526	\$616,500	\$625,000
Miscellaneous Revenues	\$37,173	\$63,500	\$5,301,870
Wastewater Fund Totals	\$36,308,877	\$39,178,557	\$43,383,116
 <u>Stormwater Fund: (441)</u>			
User Fees	\$5,245,379	\$5,342,677	\$5,110,140
Service Penalties	\$102,243	\$97,813	\$92,500
Investment Earnings	\$120,204	\$75,000	\$75,000
Miscellaneous Revenues	\$149,782	\$125,000	\$0
Stormwater Fund Totals	\$5,617,608	\$5,640,490	\$5,277,640

REVENUES BY FUND

	ACTUAL 2008-09	BUDGET 2009-10	BUDGET 2010-11
<u>Marina Operating Fund: (460)</u>			
User Fees	\$0	\$0	\$55,170
Rents/Leases/Concessions	\$26,338	\$0	\$392,572
Other Revenues	\$0	\$0	\$4,700
<i>Marina Fund Totals</i>	\$26,338	\$0	\$452,442
<u>Golf Course Fund: (481)</u>			
User Fees	\$1,268,583	\$1,382,771	\$1,372,243
Rents/Leases/Concessions	\$555,217	\$806,250	\$774,027
Other Revenues	\$18,730	\$18,000	\$20,460
<i>Golf Fund Totals</i>	\$1,842,530	\$2,207,021	\$2,166,730
<i>Enterprise Fund Totals</i>	\$68,900,160	\$75,033,495	\$84,405,600
<u>SPECIAL REVENUE FUNDS</u>			
<u>DEVELOPMENT SERVICES (048)</u>	\$17,105,144	\$12,668,772	\$8,356,141
<u>EMERG. COMMUNICATIONS (042)</u>	\$3,511,259	\$0	\$0
<u>SAFE NEIGHBORHOODS (081)</u>	\$8,072,598	\$7,724,000	\$7,708,000
<u>LIBRARY SERVICES (041)</u>			
E-rate Rebates	\$7,901	\$75,000	\$0
County-wide Contribution	\$6,467,281	\$5,415,000	\$5,405,106
PLF State Grant	\$109,419	\$192,000	\$106,000
Fines	\$137,655	\$264,000	\$168,000
Automation Services Contract	\$57,431	\$85,000	\$80,000
Miscellaneous Other Fees	\$184,128	\$183,100	\$108,560
<i>Library Services Totals</i>	\$6,963,815	\$6,214,100	\$5,867,666
<u>RECREATION SERVICES (044)</u>	\$6,345,082	\$2,178,218	\$2,209,218
<u>OTHER SPECIAL REVENUE FUNDS</u>			
Asset Forfeiture (023)	\$228,879	\$186,000	\$181,000
Boat Launching Facilities (045)	\$215,935	\$216,525	\$160,100
City Administration Building (085)	\$4,723,282	\$4,330,285	\$2,445,561
Solid Waste & Recycling (047)	\$1,439,067	\$1,252,860	\$1,356,961
Street Maintenance - Gas Tax (030)	\$4,675,293	\$4,472,000	\$7,460,292
Entertainment Venues (086)	\$0	\$4,172,841	\$4,517,000
<i>Other Special Revenue Totals</i>	\$11,282,456	\$14,630,511	\$16,120,914
<i>Special Revenues Fund Totals</i>	\$53,280,354	\$43,415,601	\$40,261,939

REVENUES BY FUND

	ACTUAL 2008-09	BUDGET 2009-10	BUDGET 2010-11
<u>CENTRAL PARKING DISTRICT (416-417)</u>			
Special Assessments	\$1,066,194	\$1,102,500	\$1,116,899
Other Revenues	(\$6,249)	\$0	\$0
Parking Lots	\$3,383,803	\$3,472,516	\$2,857,062
Revenue Other Agencies	\$20,253	\$80,000	\$83,428
Parking Meters	\$536,473	\$600,000	\$600,000
Investment Earnings	\$35,885	\$20,400	\$0
<i>Parking District Totals</i>	<i>\$5,036,359</i>	<i>\$5,275,416</i>	<i>\$4,657,389</i>
 <u>GRANT FUNDS</u>			
<u>COMMUNITY DEVELOPMENT FUND</u>			
CDBG (052,054,062)	\$3,757,760	\$4,494,021	\$4,625,095
Emergency Shelter Program (057)	\$185,364	\$184,988	\$184,195
Home Grant Program (058-059)	\$671,926	\$2,420,647	\$2,370,040
<i>CDBG Fund Totals</i>	<i>\$4,615,050</i>	<i>\$7,099,656</i>	<i>\$7,179,330</i>
 <u>SPECIAL PURPOSE GRANTS</u>			
Operating Grants (020, 024)	\$2,074,851	\$1,212,646	\$1,531,540
Justice Assistance Grant (025)	\$0	\$1,140,927	\$428,000
COPS Hiring Recovery Grant (025)	\$0	\$0	\$2,672,000
Totals	<i>\$2,074,851</i>	<i>\$2,353,573</i>	<i>\$4,631,540</i>
<i>Grant Fund Totals</i>	<i>\$6,689,901</i>	<i>\$9,453,229</i>	<i>\$11,810,870</i>
 <u>PERMANENT/SPECIAL FUNDS</u>			
Fire Department (645,646)	\$97,453	\$123,650	\$139,400
General Govt. (642)	\$43,586	\$84,000	\$92,279
General Govt. Permanent (627)	\$2,477	\$500	\$1,500
Library (644)	\$176,913	\$126,100	\$167,242
Library Permanent (614,621-2, 626-628)	\$7,942	\$2,308	\$8,280
Parks & Recreation (643)	\$62,742	\$31,201	\$27,758
Stockton Sports Commission SF (647)	\$91,836	\$99,682	\$75,145
Parks & Rec. Permanent (613,624-626)	\$55,855	\$50,118	\$50,700
Police (645)	\$471,919	\$241,250	\$309,020
Stockton Arts Commission (641)	\$17,351	\$22,486	\$26,796
<i>Permanent/Special Fund Totals</i>	<i>\$1,028,074</i>	<i>\$781,295</i>	<i>\$898,120</i>

REVENUES BY FUND

	ACTUAL 2008-09	BUDGET 2009-10	BUDGET 2010-11
<u>CAPITAL IMPROVEMENT FUNDS</u>			
Amusement Taxes (301)	\$346	\$500	\$400
Investment Earnings (301/303/307)	\$192,569	\$75,000	\$30,000
Refunds & Reimbursements (307)	\$0	\$200,000	\$137,000
Public Art Fund (306)	\$23,146	\$15,000	\$12,000
<i>CIP Totals</i>	<i>\$216,061</i>	<i>\$290,500</i>	<i>\$179,400</i>
<u>GAS TAX FUNDS</u>			
Transportation Dev Tax (034)	\$213,557	\$180,000	\$154,000
<i>Gas Tax Funds Totals</i>	<i>\$213,557</i>	<i>\$180,000</i>	<i>\$154,000</i>
<u>MEASURE K SALES TAX FUND (080)</u>			
Sales Tax	\$3,722,510	\$2,600,000	\$3,220,540
Grants/Other Government Revenue	\$5,110,660	\$6,500,000	\$33,692,000
Investment Earnings	\$121,846	\$0	\$14,000
<i>Measure K Fund Totals</i>	<i>\$8,955,016</i>	<i>\$9,100,000</i>	<i>\$36,926,540</i>
<u>PUBLIC FACILITY FEES FUNDS</u>			
<u>Traffic Signal Impact Funds (900-904)</u>			
Impact Fees	\$164,665	\$235,000	\$54,000
Investment Earnings	\$47,094	\$32,000	\$20,000
Totals	\$211,759	\$267,000	\$74,000
<u>Street Improvement Impact Funds (910-917)</u>			
Impact Fees	\$3,805,199	\$4,105,000	\$3,420,000
Investment Earnings	\$1,560,630	\$932,000	\$572,000
Totals	\$5,365,829	\$5,037,000	\$3,992,000
<u>Community Center Impact Funds (920-926)</u>			
Impact Fees	\$87,607	\$150,000	\$100,000
Investment Earnings	\$296,674	\$413,000	\$0
Totals	\$384,281	\$563,000	\$100,000
<u>City Office Impact Fund (930)</u>			
Impact Fees	\$89,524	\$100,000	\$100,000
Investment Earnings	\$86,568	\$60,000	\$30,000
Totals	\$176,092	\$160,000	\$130,000

REVENUES BY FUND

	ACTUAL 2008-09	BUDGET 2009-10	BUDGET 2010-11
<u>Fire Station Impact Funds (940-946)</u>			
Impact Fees	\$164,656	\$210,000	\$180,000
Investment Earnings	(\$122,094)	\$0	\$10,000
Totals	\$42,562	\$210,000	\$190,000
<u>Library Impact Funds (950-956)</u>			
Impact Fees	\$176,842	\$180,000	\$200,000
Investment Earnings	\$323,179	\$175,000	\$175,000
Totals	\$500,021	\$355,000	\$375,000
<u>Police Station Impact Fund (960)</u>			
Impact Fees	\$141,960	\$150,000	\$150,000
Investment Earnings	\$37,405	\$28,000	\$20,000
Totals	\$179,365	\$178,000	\$170,000
<u>Parkland Impact Funds (970-976)</u>			
Impact Fees	\$384,390	\$400,000	\$450,000
Investment Earnings	(\$48,691)	\$0	\$100,000
Totals	\$335,699	\$400,000	\$550,000
<u>Tree Impact Fund (978)</u>			
Investment Earnings	\$13,936	\$8,000	\$8,000
Totals	\$13,936	\$8,000	\$8,000
<u>Street Sign Impact Fund (979)</u>			
Impact Fees	\$181	\$0	\$0
Investment Earnings	\$4,478	\$3,000	\$2,000
Totals	\$4,659	\$3,000	\$2,000
<u>Street Light Impact Funds (980-986)</u>			
Impact Fees	\$6,864	\$5,000	\$1,500
Investment Earnings	\$14,428	\$9,100	\$6,800
Totals	\$21,292	\$14,100	\$8,300
<u>Air Quality Impact Funds (990)</u>			
Impact Fees	\$184,950	\$250,000	\$100,000
Investment Earnings	\$106,404	\$75,000	\$45,000
Totals	\$291,354	\$325,000	\$145,000

REVENUES BY FUND

	ACTUAL 2008-09	BUDGET 2009-10	BUDGET 2010-11
<u>Public Facilities Administration Fund (999)</u>			
Impact Fees	\$224,680	\$296,000	\$419,000
Investment Earnings	\$11,336	\$0	\$0
Totals	\$236,016	\$296,000	\$419,000
<u>Water Impact Fund (424)</u>			
Impact Fees	\$403,953	\$190,500	\$400,000
Investment Earnings	\$121,649	\$75,000	\$50,000
Totals	\$525,602	\$265,500	\$450,000
<u>Wastewater Impact Fund (434)</u>			
Impact Fees	\$1,196,596	\$1,000,000	\$1,000,000
Invest. Earnings/ Ln Repayment	\$786,408	\$676,768	\$300,000
Totals	\$1,983,004	\$1,676,768	\$1,300,000
Public Facility Fees Totals	\$10,271,471	\$9,758,368	\$7,913,300
Capital Improvement Fund Totals	\$19,656,105	\$19,328,868	\$45,173,240

REVENUE SUMMARY BY FUND

	ACTUAL 2008-09	BUDGET 2009-10	BUDGET 2010-11
General Fund	\$183,603,755	\$161,923,963	\$164,875,378
Enterprise Funds	\$68,900,160	\$75,033,495	\$84,405,600
Development Services	\$17,105,144	\$12,668,772	\$8,356,141
Emergency Communications	\$3,511,259	\$0	\$0
Safe Neighborhoods Measure W	\$8,072,598	\$7,724,000	\$7,708,000
Library Services	\$6,963,815	\$6,214,100	\$5,867,666
Recreation Services	\$6,345,082	\$2,178,218	\$2,209,218
Special Revenue Funds	\$11,282,456	\$14,630,511	\$16,120,914
Central Parking District	\$5,036,359	\$5,275,416	\$4,657,389
Community Dev Grant Fund	\$4,615,050	\$7,099,656	\$7,179,330
Special Purpose Grants	\$2,074,851	\$2,353,573	\$4,631,540
Permanent/Special Funds	\$1,028,074	\$781,295	\$898,120
Capital Improvement Funds	\$216,061	\$290,500	\$179,400
Gas Tax Fund	\$213,557	\$180,000	\$154,000
Measure K Sales Tax	\$8,955,016	\$9,100,000	\$36,926,540
Public Facility Impact Funds	\$10,271,471	\$9,758,368	\$7,913,300
TOTAL ALL FUNDS	\$338,194,708	\$315,211,867	\$352,082,536

BASIS OF FISCAL YEAR 2010-11 REVENUE PROJECTION

GENERAL FUND

General Fund Summary

The total General Fund revenue projection for Fiscal Year 2010-11 is estimated to be 1.8% higher than the Fiscal Year 2009-10 revenue estimate. This represents some stabilization following the significant 17% decline in Fiscal Year 2009-10. The Fiscal Year 2010-11 revenue estimate is still 10% less than Fiscal Year 2008-09 actual revenues. This is the result of the global recession that began in 2008, and is expected to continue into Fiscal Year 2010-11. The downward trend in all revenue sources, including the major sources of sales tax, property tax, utility users tax, and motor vehicle in-lieu fees can be tied to a stagnant business and housing market, as well as a decrease in disposable income and a lack of consumer confidence. The revenue projections take into account an increase in fees that have been tied to inflation, as well as cost-covering fees and charges.

Taxes

The majority of the City's General Fund revenue is found in the Taxes revenue category. This category comprises 70.3% of total estimated General Fund Revenue in Fiscal Year 2010-11. The total estimated Fiscal Year 2010-11 tax revenue of \$115,944,603 and shows almost no change from previous year revenue estimates at \$115,925,000.

Property tax revenue has decreased due to lower assessed valuation of residential and commercial properties. The Fiscal Year 2010-11 Budget projects a 1.2% decrease in overall property tax from the Fiscal Year 2009-10 Budget level. The 2010-11 Budget is a 7.2% reduction from the actual property taxes received for Fiscal Year 2009-10. Property tax is based, in part, on assessed valuation from new construction, resale of existing properties, and property improvement projects. The City's taxable assessed valuation in the current fiscal year decreased by 12.7%; and the latest estimate from the County Assessor's Office is that assessed valuation in Fiscal Year 2010-11 will decrease an additional 7.8%.

The Utility Users Tax (UUT) revenue estimate for Fiscal Year 2010-11 is 4.4% higher than the Fiscal Year 2009-10 estimates. Actual revenue from the UUT is influenced by multiple factors, including population growth, electric and natural gas rate fluctuations, weather conditions affecting power usage, conservation, and legislation affecting the telecommunications industry.

Sales tax is the number one factor in the Taxes category, as well in overall General Fund revenue, comprising 28.4% of the Taxes category and 20% of all General Fund revenue. Sales tax revenue budgeted for Fiscal Year 2010-11 reflects a 4.3% decrease over the Fiscal Year 2009-10 estimate.

Business License Tax revenue is projected by the Department of Administrative Services to increase by 2.6% from previous year revenue estimates. A review of how the Business License Tax is assessed and collected is being conducted to achieve modernization of the ordinance, similar to the one done for the Utility Users Tax.

Revenue from the Hotel/Motel Room Tax is estimated to increase by 9.2% in Fiscal Year 2010-11. Based on actual year-to-date numbers and the slow housing market, revenue from the Document (Real Property) Transfer Tax is estimated to decrease 3.5% from the Fiscal Year 2009-10 budgeted revenue.

BASIS OF FISCAL YEAR 2010-11 REVENUE PROJECTION

Licenses and Permits

This category includes fees such as animal licenses and certain police and fire permits, and revenue is projected to decrease by 6.8%, for Fiscal Year 2010-11, based on Fiscal Year 2009-10 actual collections, and projections made by the Police Department for police related permits.

Revenues from Other Agencies

This revenue category includes the Motor Vehicle License Fee; the fourth largest General Fund revenue source. Other revenues in this category include the State's financial assistance for Police activities, the Homeowners' Property Tax Exemption Replacement, and other smaller State allocations. Motor Vehicle License Fee revenue comes from two funding sources; actual vehicle sales and a backfill from property tax. The actual vehicle sales portion is expected to be at the same level as Fiscal Year 2009-10. The property tax related portion of the Motor Vehicle License Fee is expected to decline along with assessed valuations. The estimated overall rate of change in Motor Vehicle License Fee revenue is a 1.8% decrease from the Fiscal Year 2009-10 budgeted level.

The estimate for the Homeowners' Property Tax Exemption allocation is based on information from the County concerning the current year allocation amount. Peace Officer Standards & Training (POST) reimbursement for police officer training varies from year to year by the number of officers trained and the State formula for reimbursement. It is anticipated that the City will receive a 60% increase in reimbursed training costs from the State in Fiscal Year 2010-11.

Charges for Current Services

This category includes revenues from City fees to cover all or part of the cost of providing a wide variety of City services. The main revenue sources in this category continue to be in the area of public safety.

The Fiscal Year 2010-11 estimate for current service charges is approximately 22.7% higher than the amount budgeted in Fiscal Year 2009-10, reflecting the actual experience from these revenue sources in Fiscal Years 2008-09 and 2009-10. Rental Inspection, Fire Services Contracts and Code Enforcement revenues are included in the category in the Public Safety line. Most of the increase in this revenue category is from Code Enforcement related fees.

Fines and Forfeitures

This category includes Traffic/Parking Citation fines with several smaller ones such as Vehicle Code and Criminal fines. Public safety continues to be a high priority and concerted efforts to reduce accidents through camera-documented red light violations are very effective. Due to State law, a large portion of fine revenues go to the State and the County, which limits City revenue. The Fiscal Year 2010-11 revenue estimates anticipate a 10.4% increase over the Fiscal Year 2009-10 budgeted level, reflecting the actual revenue trend experienced in that year.

Use of Money and Property (Finance)

This category includes interest earnings from the investment of available cash balances, with the goal of maximizing the efficiency of the City's cash management system, while meeting the

BASIS OF FISCAL YEAR 2010-11 REVENUE PROJECTION

daily cash flow demands of the City. The effective rate of return on City investments not held by fiscal agents for Fiscal Year 2010-11 is estimated to be 2.35%.

Other Revenues

This category includes Cost Recovery Allocations and a wide variety of Refunds and Reimbursements for costs incurred in the City's General Fund that are the legal responsibility of a private party or other separate entity. The major source of revenue in this category comes from Cost Recovery Allocation charges that are based on the annual Full Cost Allocation Plan updates.

ENTERPRISE FUNDS

Stormwater, Wastewater, and Water Utilities

Water fees are adjusted by the rate study implemented in August 2009. The rate study had a tiered increase, the first part of which was implemented in August 2009. In Fiscal Year 2010-11, the water user fees are estimated to increase an 18.3% over Fiscal Year 2009-10.

Wastewater user service fee revenue estimates for Fiscal Year 2010-11 include a 10.7% increase. This is based on a proposed rate study which will require a ballot measure, scheduled for November 2010. Stormwater service fees are not adjusted because of Proposition 218 requirements, but will be study and proposed at the November ballot.

Downtown Marina

The Downtown Marina began operating in November 2009. Fees for services and rentals at the Downtown Marina and Morelli Boat Launch are estimated to be \$452,442 during its first full year of operations. Operating revenues are not enough to cover the loan payments associated with the construction of the marina and promenade. The General Fund will contribute \$466,000 toward this debt in Fiscal Year 2010-11.

Golf Courses

The Golf Courses revenue is based on the consultant review and proposed changes to the operations of the Golf Courses. The Golf revenue shows a decline of 1.8% compared to prior fiscal year, and that trend is reflected in Fiscal Year 2010-11.

SPECIAL REVENUE FUNDS

Development Services

Development Services is expected to be self-sustaining if full cost recovery fees are maintained. Nonetheless, revenue in this area is subject to wide fluctuations, based upon planning and building activity. The Fiscal Year 2010-11 revenue estimates reflect a 34% decline from the budgeted level in Fiscal Year 2009-10, and a 51% declined from the actual Development Services revenue received in Fiscal Year 2008-09. This reflects the downward trends in commercial and residential development activity in Stockton and throughout California.

BASIS OF FISCAL YEAR 2010-11 REVENUE PROJECTION

Library Fund

The City-County Library System receives funding from the City's General Fund, County Property Tax revenues, State Library funds, service contracts, fines, and fees for service. Revenue from the County and other cities is anticipated to decrease by 0.2% for the Fiscal Year 2010-11. The decrease in the County's contribution reflects the Library's portion of actual property taxes. The City's General Fund subsidy to the Library decreased by 9.2% from Fiscal Year 2009-10. Overall, in Fiscal Year 2010-11, Library revenues from all funding sources are anticipated to decrease by 4.9% compared to the Fiscal Year 2009-10 estimates.

Recreation Services Fund

The Recreation Services Fund is comprised of the recreation sections of the Community Services Department. Revenue is from fees for recreation programs include sports and instruction, after-school and summer camp programs, rental of facilities such as ball diamonds, and swimming lessons. The revenues for Recreation Services are not expected to be self-sustaining and receive an annual subsidy from the General Fund. The revenues for Recreation Services are projected at \$2.2 million and show a 1.4% increase over last fiscal year. The General Fund subsidy of \$2.9 million in Fiscal Year 2010-11 is down 14% from the Fiscal Year 2009-10 subsidy.

The Community Services Department continues to seek new grant funding as existing grants expire in order to continue to offer quality programs and services to the community.

Other Special Revenue Funds

Asset Forfeitures

The Police Department receives a share of proceeds from property seized in narcotics related cases adjudicated under state and federal asset forfeiture statutes. Revenues are conservatively estimated at about the same level for Fiscal Year 2010-11 as budgeted in prior years. Actual revenue fluctuates based on the number and magnitude of narcotics related cases completed each year.

Boat Launching Facilities Fund

The Boat Launching Facilities fees provide security and supervision at Buckley Cove and Louis Park. Revenue for Fiscal Year 2010-11 is estimated to decline about 26% from Fiscal Year 2009-10, which is due to a declining trend in use of these facilities.

City Administration Building – 400 E. Main

The City purchased an office building located at 400 East Main Street. In Fiscal Year 2007-08 a bond was issued to purchase the building, new lease agreements were negotiated with existing tenants, and a property management company was selected. A new fund was established to manage the lease payments and debt service associated with the administrative building. Since several leases expired in December 2009, lease revenue is estimated at \$2.4 million for Fiscal Year 2010-11, a decline of 43.5% from the prior fiscal year estimate.

BASIS OF FISCAL YEAR 2010-11 REVENUE PROJECTION

Solid Waste-Recycling Fund

The primary source of revenue is an Assembly Bill 939 Compliance Fee that is collected as a result of the solid waste contracts. The funds are to be used for recycling programs. The revenue estimates are 8.3% higher than Fiscal Year 2009-10 estimates, based on current revenue trends from waste hauler fees.

Street Maintenance (Gas Tax)

The City of Stockton receives a portion of Gas Tax as legislated in Sections 2104-2107 of the State of California Streets and Highways Code. This money is specifically designated for the research, planning, construction, improvement, maintenance, and operation of public streets and highways. The State of California Revenue and Taxation Code (Section 7360) sets the statewide Gas Tax Rate at \$0.18 per gallon. This is a static amount, and does not increase or decrease with the price per gallon of gasoline; rather, fluctuations in revenue are tied to the number of gallons purchased in any given year. The City of Stockton apportionment of Gas Tax revenue under these sections of state law is anticipated to decrease 2.5% in Fiscal Year 2010-11 compared to the Fiscal Year 2009-10 budget, due to the continuing decline in fuel usage resulting from the economic slowdown.

In March of 2010, the State approved new legislation that effectively swaps the transportation funding the City formerly received under Proposition 42, funded by the State sales tax on gas, with an additional 17.3 cents per gallon annually indexed excise tax (gas tax). The City of Stockton is expected to receive \$2,887,197 in additional gas tax funding to replace funding lost under Proposition 42. This legislation eliminates the maintenance of effort requirements under Proposition 42 resulting in \$2,722,388 less funding from the General Fund for transportation maintenance in Fiscal Year 2010-11 compared to Fiscal Year 2009-10 in the City of Stockton.

Entertainment Venues Fund

The Entertainment Venues Fund was created in Fiscal Year 2009-10 to account for the City of Stockton entertainment venues and separate the costs from the Recreation Services Fund. Revenues for this fund are collected by IFG under contract for the City. The City is working on obtaining a new operations contract to minimize the deficit and loss in these venues. The revenues are estimated at \$4.5 million for the Fiscal Year 2010-11, an 8.3% increase from Fiscal Year 2009-10 estimated revenue. The fund is not expected to be self-sustaining and will continue to receive a subsidy from the General Fund. The subsidy for Fiscal Year 2010-11 is estimated to be \$2.2 million, representing a 31% decrease over the Fiscal Year 2009-10 subsidy.

CENTRAL PARKING DISTRICT FUND

Central Parking District receives revenue from parking lots, parking meters, and district assessments. Monthly parking rates are being raised by 5%. Despite the fee increases, the revenues are anticipated to decrease by 11.7% from Fiscal Year 2009-10 estimates based on the decline in usage due to businesses downsizing or moving out of the downtown area. The total parking revenue in Fiscal Year 2010-11 is estimated at \$4.7 million.

BASIS OF FISCAL YEAR 2010-11 REVENUE PROJECTION

GRANT FUNDS

Community Development Funds

Anticipated Community Development Block Grant funding from the Federal Housing and Urban Development (HUD) Department will experience an increase of 8% from \$4.2 million in Fiscal Year 2009-10 to \$4.5 million in Fiscal Year 2010-11. This increase was offset by an \$805,000 reduction in loan repayments from the Redevelopment Agency and housing loan recipients.

The Federal grant allocation for the HOME Program and the Emergency Shelter Grant Program both experienced minor decreases from the prior year allocation. The Fiscal Year 2010-11 HOME Program allocation is \$2.3 million and Emergency Shelter Grant allocation is \$184,195. The revenue budgets for these grant programs also include funds received from repayments of housing program loans which are down as a result of the slow housing market.

Special Purpose Grants

Special Purpose Grants are grants received to fund special activities. They are most frequently received for Police, Library, and Parks and Recreation functions. Grants received during the fiscal year are appropriated by Council when received, and any remaining balance of grants in progress, not coinciding with the fiscal year, rolls into the next fiscal year. For Fiscal Year 2010-11 special purpose grants include \$428,000 in revenue allocated to the Stockton Police Department from the federal Justice Assistance Grant.

Also included in special purpose grant revenues for Fiscal Year 2010-11 is the estimated \$856,039 reimbursement from the San Joaquin Area Flood Control Agency for administrative costs incurred by the City on the agency's behalf. This reimbursement was accounted for in the General Fund in prior years.

PERMANENT OR SPECIAL FUNDS

Permanent and Special Purpose funds include money given to the City from individuals and/or corporate donors, or through program revenues, to fund a specific activity or purpose. The revenue estimate is based on historical revenue and current year estimates.

CAPITAL IMPROVEMENT FUNDS

Public Facility Fee Funds

Public Facility Fee revenue projections for Fiscal Year 2010-11 are reduced 18.9% from Fiscal Year 2009-10 levels, to reflect the reduction in residential and commercial development and construction activity. These development fees were established to mitigate impacts of new development that create the need for public facilities such as libraries, parks, fire stations and transportation infrastructure.

Gas Tax Funds

Transportation Development Act

Transportation Development Act funds are sales tax based allocations from the State for

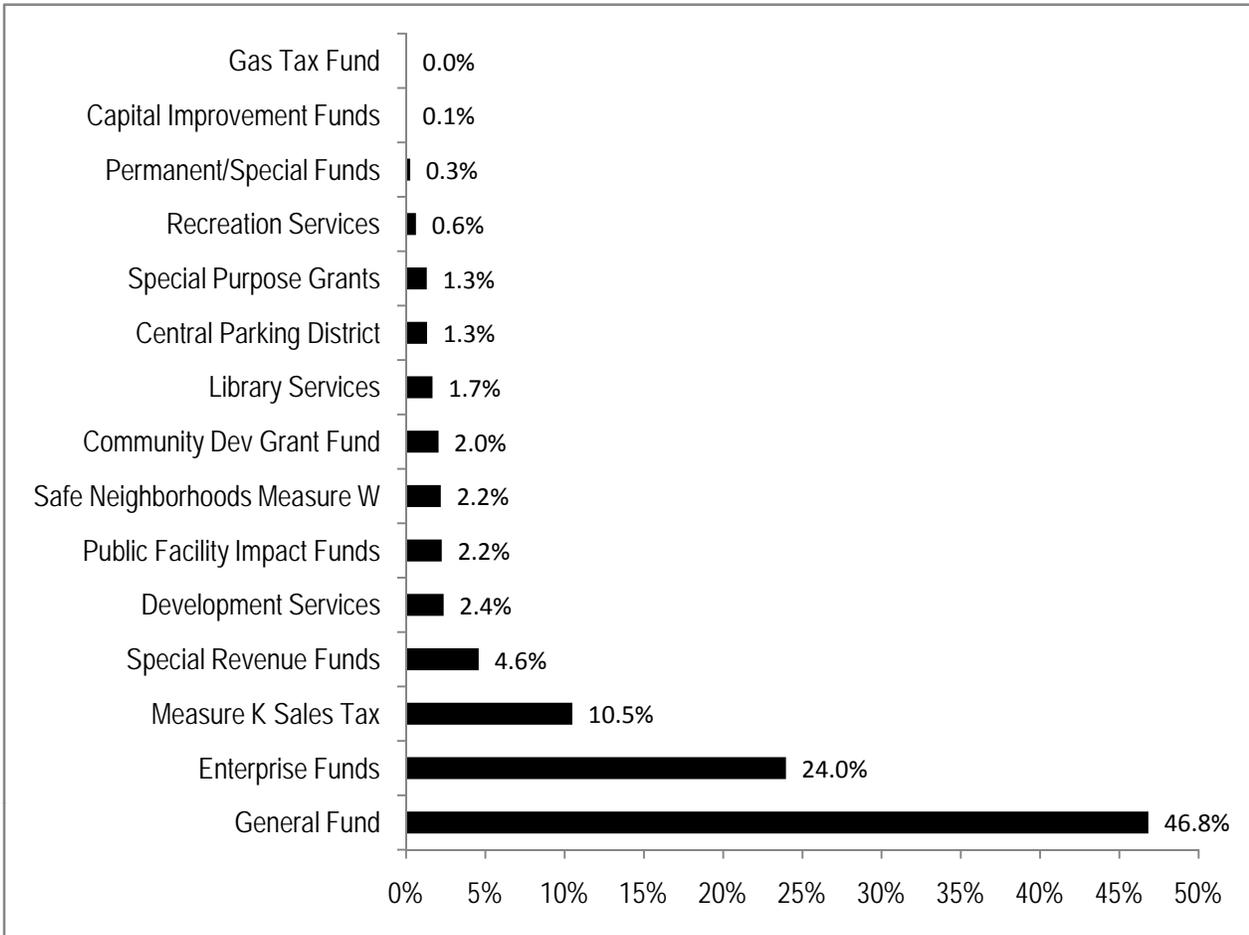
BASIS OF FISCAL YEAR 2010-11 REVENUE PROJECTION

transportation capital projects. This revenue has declined by 14.4% from the 2009-10 budget level due to declines in sales tax revenues statewide.

Measure K Sales Tax - Grants

Added sales tax revenues approved by voters under Measure K are allocated for specific transportation project by the San Joaquin Council of Governments. Measure K Renewal allocations are increase from \$6.5 million in Fiscal Year 2009-10 to \$33.7 in Fiscal Year 2010-11 to fund construction costs on railroad grade separation projects in North Stockton.

REVENUES SOURCES ALL FUNDS



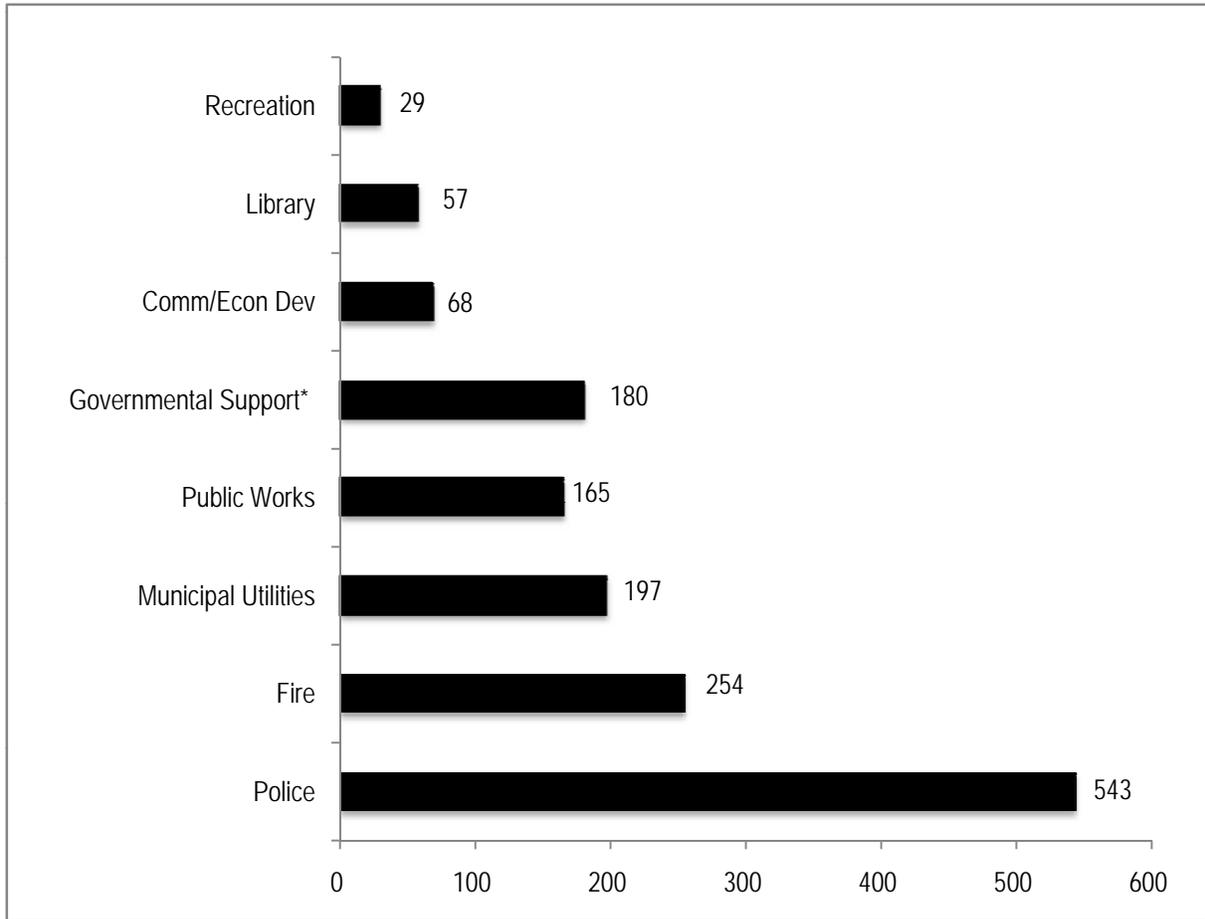
General Fund	\$164,875,378	46.8%
Enterprise Funds	\$84,405,600	24.0%
Measure K Sales Tax	\$36,926,540	10.5%
Special Revenue Funds	\$16,120,914	4.6%
Development Services	\$8,356,141	2.4%
Public Facility Impact Funds	\$7,913,300	2.2%
Safe Neighborhoods Measure W	\$7,708,000	2.2%
Community Dev Grant Fund	\$7,179,330	2.0%
Library Services	\$5,867,666	1.7%
Central Parking District	\$4,657,389	1.3%
Special Purpose Grants	\$4,631,540	1.3%
Recreation Services	\$2,209,218	0.6%
Permanent/Special Funds	\$898,120	0.3%
Capital Improvement Funds	\$179,400	0.1%
Gas Tax Fund	\$154,000	0.0%

TOTAL REVENUE ALL FUNDS	\$352,082,536
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Personnel

2010-11 PERSONNEL DISTRIBUTION BY FUNCTION - PLAN A



TOTAL FULL-TIME CITY PERSONNEL 1,493

* Governmental Support includes Administrative Services, City Attorney, City Auditor, City Clerk, City Council, City Manager, Human Resources and Non-Departmental.

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
ADMINISTRATIVE SERVICES						
GENERAL FUND						
010-1310: Administrative Services-Administration						
Accountant I/II/Sr	0	0	1	1	1	1
Administrative Analyst I/II/Sr/Principal	2	1	0	(1)	2	0
Assistant Director of Financial Management	1	1	0	(1)	3	0
Auditor/Internal Auditor I/II/Sr	2	0	0			0
Chief Financial Officer	1	1	1			1
Executive Assistant	1	1	0	(1)	4	0
Finance Officer	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	0	0	3	3	1, 4	3
Program Manager I/II	0	1	0	(1)	5	0
Program Manager III	0	0	1	1	2	1
Total	8	6	7	1		7
010-1320: Administrative Services-Financial Services						
Accounting Office Assistant I/II	5	0	0			0
Accountant I/II/Sr	6	5	6	1	6	6
Accounting Manager	1	1	0	(1)	7	0
Audit Assistant I/II	1	0	0			0
Deferred Compensation Specialist	1	0	0			0
Finance Assistant I/II	0	4	4			4
Financial Services Supervisor	0	1	1			1
Program Manager I/II	0	0	1	1	5	1
Program Manager III	0	0	1	1	7	1
Sr Accounting Office Assistant	1	0	0			0
Sr Finance Assistant	0	1	2	1	6	2
Supervising Accountant	1	1	0	(1)	3	0
Supervising Accounting Office Assistant	1	0	0			0
Total	17	13	15	2		15
010-1331: Administrative Services-Treasury						
Office Assistant I/II/ Office Specialist/ Secretary	0	1	1			1
Revenue Assistant I/II/Sr	8	5	9	4	8	9
Revenue Collector	3	1	2	1	8	2
Revenue Officer	1	1	0	(1)	3	0
Supervising Revenue Assistant	1	1	1			1
Total	13	9	13	4		13

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
010-1340: Administrative Services-Purchasing						
Buyer I/II/Sr	3	2	2			2
Materials Specialist	3	1	0	(1)	3	0
Materials Supervisor	1	0	0			0
Office Assistant I/II/ Office Specialist/ Secretary	1	0	0			0
Purchasing Agent	1	1	1			1
Total	9	4	3	(1)		3
010-1350: Administrative Services-Utility Billing/Customer Service						
Customer Service Assistant	2	2	2			2
Revenue Assistant I/II/Sr	7	8	9	1	9	9
Revenue Collector	3	3	3			3
Supervising Revenue Assistant	1	1	1			1
Total	13	14	15	1		15
TOTAL GENERAL FUND - ADMIN SERVICES	60	46	53	7		53
<u>INTERNAL SERVICE FUNDS</u>						
502-5100: INFORMATION TECHNOLOGY						
Assistant Director of Information Technology	0	1	1			1
Deputy IT Director	1	0	0			0
Director of IT	1	0	0			0
Executive Assistant	1	0	0			0
GIS Analyst I/II/Sr	3	3	3			3
GIS Specialist I/II	1	1	1			1
GIS Supervisor	1	1	1			1
Network Support Analyst I/II/Sr	6	4	4			4
Network Support Services Supervisor	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	3	2	2			2
Program Manager I/II	1	1	1			1
Sr GIS Specialist	2	2	2			2
Systems Analyst I/II/Sr	10	9	10	1	10	10
Technology Project Coordinator	2	1	1			1
Technology Support Specialist I/II	15	11	9	(2)	10, 11	9
Technology Systems Supervisor	4	3	3			3
Total	52	40	39	(1)		39
503-5200: RADIO						
Technology Project Coordinator	0	0	1	1	12	1
Technology Support Specialist I/II	1	1	1			1
Project Manager I/II	1	1	0	(1)	12	0
Total	2	2	2	0		2

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
504-5300: TELECOMMUNICATIONS						
Technology Support Specialist I/II	0	1	1			1
Telecommunications Coordinator	1	0	0			0
Total	1	1	1	0		1
508-5420: DOCUMENT SERVICES						
Reprographics/Mailroom Supervisor	1	1	1			1
Reprographics/Mailroom Technician I/II	3	2	2			2
Total	4	3	3	0		3
541-5700: RISK SERVICES						
Liability Claims Investigator I/II	1	1	0	(1)	13	0
Claims Analyst I	0	0	1	1	13	1
Risk/Loss Control Specialist	0	0	2	2	14, 15	2
Risk/Loss Control Analyst	1	1	0	(1)	14	0
Risk Manager	1	1	1			1
Total	3	3	4	1		4
TOTAL INTERNAL SERVICE - ADMIN SERVICES	62	49	49	0		49
TOTAL ADMINISTRATIVE SERVICES	122	95	102	7		102
010-1401: CITY ATTORNEY						
Assistant City Attorney	2	1	1			1
City Attorney	1	1	1			1
Deputy City Attorney	6	6	6			6
Executive Assistant (Legal)	1	0	0			0
Executive Assistant to City Attorney	1	1	1			1
Legal Secretary I/II	3	2	1	(1)	15	1
Liability Claims Investigator I/II	1	1	1			1
Office Asst. I/II/ Office Specialist/ Secretary (Legal)	2	2	2			2
TOTAL CITY ATTORNEY	17	14	13	(1)		13
010-1901: CITY AUDITOR						
Assistant City Auditor	1	1	1			1
Audit Assistant I/II	1	0	0			0
City Auditor	1	1	1			1
Deputy City Auditor I/II/Sr	4	2	2			2
TOTAL CITY AUDITOR	7	4	4	0		4

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
010-1101: CITY CLERK						
Assistant City Clerk I/II	1	1	1			1
City Clerk	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	2	0	0			0
Records Research Specialist	2	2	1	(1)	16	1
Sr Deputy City Clerk	1	1	1			1
Supervising Deputy City Clerk	1	1	1			1
TOTAL CITY CLERK	8	6	5	(1)		5
010-1000: CITY COUNCIL						
Admin Aide I/II	1	0	0			0
Councilmember	6	6	6			6
Executive Assistant to the Mayor	1	1	1			1
Mayor	1	1	1			1
TOTAL CITY COUNCIL	9	8	8	0		8
CITY MANAGER						
010-1210: City Manager-Administration						
Administrative Aide I/II	3	3	3			3
Administrative Analyst I/II/Sr/Principal	2	1	1			1
Assistant to the City Manager	1	1	1			1
Budget Officer	1	1	1			1
City Manager	1	1	1			1
Community Relations Officer	0	1	0	(1)	17	0
Deputy City Manager I/II	3	2	2			2
Executive Assistant to City Manager	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	2	1	1			1
Program Manager I/II	0	1	2	1	18	2
Program Manager III	6	3	2	(1)	18	2
Supervising Office Assistant	1	0	0			0
TOTAL CITY MANAGER	21	16	15	(1)		15
COMMUNITY DEVELOPMENT						
048-1810: Development Services-Administration						
Administrative Analyst I/II/Sr/Principal	1	1	1			1
Community Development Director	1	1	1			1
Executive Assistant	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	2	6	5	(1)	19	5
Planning Technician I/II	0	1	1			1
Program Manager III	1	1	1			1
Revenue Assistant I/II	0	1	1			1
Sr Plan Technician	0	1	1			1
Total	6	13	12	(1)		12

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
048-1820: Development Services-Planning/ETP						
Assistant/Associate Planner	6	3	3			3
Assistant Landscape Architect (CIP funded)	1	0	0			0
Deputy Community Dev. Dir./Eng. & Transportation	0	1	1			1
Deputy Community Development Director/Planning	1	0	0			0
Eng Aide/Engineering Technician I/II/Sr	3	2	2			2
Engineering Services Manager	1	0	0			0
GIS Analyst I/II	1	0	0			0
Junior/Assistant/Associate Civil Engineer	10	1	2	1	20	2
Office Assistant I/II/ Office Specialist/ Secretary	4	0	0			0
Park Facility Planner	1	1	1			1
Planning Manager	4	3	3			3
Planning Technician I/II	1	0	0			0
Program Manager I/II	1	0	0			0
Project Manager I/II/III	1	0	0			0
Public Works Inspector	5	2	2			2
Public Works Inspector (CIP funded)	1	0	0			0
Sr Civil Engineer	1	1	0	(1)	20	0
Sr Plan Technician	1	0	0			0
Sr Planner	3	2	2			2
Supervising Office Assistant	1	0	0			0
Supervising Public Works Inspector	1	1	1			1
Total	48	17	17	0		17
048-1830: Development Services-Building						
Building Permit Technician	3	2	2			2
Combination Inspector I/II	11	5	5			5
Deputy Building Official	1	0	0			0
Deputy Community Development Director/Building	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	3	0	0			0
Plan Check Engineer	3	1	1			1
Plan Checker I/II/Sr	6	3	2	(1)	19	2
Revenue Assistant I/II	1	0	0			0
Supervising Combination Inspector	3	3	2	(1)	19	2
Supervising Office Assistant	1	0	0			0
Supervising Plan Checker/Structural Engineer	1	0	0			0
Total	34	15	13	(2)		13
TOTAL COMMUNITY DEVELOPMENT	88	45	42	(3)		42

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
COMMUNITY SERVICES						
GENERAL FUND						
010-3610/3643: Community Services-Arts Commission						
Arts Commission Director	1	1	0	(1)	21	0
TOTAL GENERAL FUND - COMM. SERVICES	1	1	0	(1)		0
SPECIAL REVENUE FUNDS						
LIBRARY (b)						
041-3510: Library-Administration						
Administrative Analyst I/II/Sr/Principal	1	1	1			1
Deputy Dir. of Community Services/City Librarian	1	1	1			1
Director of Library Services	1	0	0			0
Executive Assistant	1	1	0	(1)	22	0
Library Aide I/II	3	0	0			0
Library Driver/Clerk	2	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	7	4	2	(2)	22	2
Program Manager III	2	0	0			0
Sr Accounting Office Assistant	2	0	0			0
Sr Library Aide	1	0	0			0
Total	21	8	5	(3)		5
041-3520: Library-Neighborhood Services						
Bookmobile Driver/Circulation Assistant	1	1	1			1
Circulation Assistant I/II	18	15	6	(9)	22, 23	6
Librarian Trainee/I/II	20	16	7	(9)	23, 24	7
Library Aide I/II	8	6	3	(3)	22, 23	3
Library Assistant I/II	16	13	7	(6)	23	7
Library Division Manager	3	1	0	(1)	22	0
Office Assistant I/II/ Office Specialist/ Secretary	1	0	0			0
Supervising Librarian	6	4	1	(3)	22, 23	1
Total	73	56	25	(31)		25
041-3530: Library-Technical/Reader Services						
Librarian Trainee/I/II	3	1	2	1	24	2
Library Aide I/II	1	0	0			0
Library Assistant I/II	2	1	1			1
Library Division Manager	1	1	0	(1)	22	0
Office Assistant I/II/ Office Specialist/ Secretary	2	1	1			1
Sr Library Assistant	1	0	0			0
Supervising Librarian	1	1	1			1
Total	11	5	5	0		5

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
041-3540: Library-County						
Circulation Assistant I/II	0	0	6	6	23	6
Librarian Trainee/I/II	0	0	8	8	23	8
Library Aide I/II	0	0	1	1	23	1
Library Assistant I/II	0	0	6	6	23	6
Supervising Librarian	0	0	1	1	23	1
Total	0	0	22	22		22
TOTAL LIBRARY FUND	105	69	57	(12)		57
RECREATION						
044-3610: Recreation-Administration						
Administrative Aide I/II	1	1	0	(1)	25	0
Administrative Analyst I/II/Sr/Principal	1	0	0			0
Administrative Assistant/Sr	1	1	0	(1)	26	0
Community and Cultural Services Superintendent	1	1	0	(1)	27	0
Deputy Director of Community Services/Recreation	1	0	1	1	27	1
Director of Community Services	0	1	1			1
Executive Assistant	1	0	1	1	26	1
Office Assistant I/II/ Office Specialist/ Secretary	3	2	3	1	28	3
Parks and Recreation Director	1	0	0			0
Program Manager I/II	0	1	1			1
Recreation Program Coordinator	1	0	0			0
Recreation Superintendent	1	1	0	(1)	25	0
Supervising Office Assistant	1	1	0	(1)	28	0
Total	13	9	7	(2)		7
044-3623-46: Recreation Services						
Administrative Aide I/II	1	0	0			0
Administrative Analyst I/II/Sr/Principal	1	0	0			0
Craft Maintenance Worker I/II	1	0	0			0
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2			2
Recreation Assistant I/II/Sr	14	12	12			12
Recreation Program Coordinator	7	4	2	(2)	25	2
Recreation Supervisor	5	3	3			3
Sports Commission Director	1	1	1			1
Total	32	22	20	(2)		20
TOTAL RECREATION FUND	45	31	27	(4)		27
306-7031: PUBLIC ART FUND						
Public Art Manager	1	0	0			0
TOTAL PUBLIC ART	1	0	0	0		0
TOTAL SPECIAL REVENUE - COMM. SERVICES	151	100	84	(16)		84

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
ENTERPRISE FUNDS						
481-3650: GOLF COURSES						
Golf Manager	1	1	1			1
Golf Professional	2	1	1			1
TOTAL GOLF COURSES	3	2	2	0		2
TOTAL ENTERPRISE FUNDS - COMM. SERVICES	3	2	2	0		2
TOTAL COMMUNITY SERVICES	155	103	86	(17)		86
ECONOMIC DEVELOPMENT DEPARTMENT						
GENERAL FUND						
010-1760: Economic Development-Economic Development						
Administrative Analyst I/II/Sr/Principal	1	0	0			0
Deputy Economic Development Director	1	1	1			1
Economic Development Analyst/Sr/Principal	1	0	0			0
Economic Development Director	1	0	0			0
Executive Assistant	1	0	0			0
Program Manager I/II	0	0	1	1	29	1
TOTAL GENERAL FUND - ECONOMIC DEV.	5	1	2	1		2
SPECIAL REVENUE FUNDS						
052-8120: Housing - Community Development Block Grant						
Administrative Analyst I/II/Sr/Principal	2	2	2			2
Assistant/Associate Planner	0	0	1	1	30	1
Deputy Housing Director	1	1	1			1
Executive Assistant	1	1	1			1
Housing Director	1	0	0			0
Housing Financial Advisor I/II/Sr	2	2	2			2
Housing Rehabilitation Counselor I/II/Sr	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2			2
Program Manager I/II	1	1	0	(1)	29	0
Program Manager III	2	2	1	(1)	31	1
Total	13	12	11	(1)		11

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
Fund 330: Redevelopment Agency Fund (RDA)						
Administrative Analyst I/II/Sr/Principal	3	2	2			2
Assistant/Associate Planner	2	2	0	(2)	30, 31	0
Deputy Redevelopment Director	1	1	0	(1)	31	0
Director of Economic Development	0	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	3	2	2			2
Program Manager I/II	1	1	1			1
Program Manager III	6	5	1	(4)	31	1
Project Manager I/II/III	1	1	1			1
Public Works Inspector	1	1	0	(1)	31	0
Real Property Agent I/II/Sr	3	3	1	(2)	31	1
Redevelopment Director	1	0	0			0
Sr GIS Specialist	1	0	0			0
Supervising Real Property Agent	1	1	1			1
Total	24	20	10	(10)		10
416-4020: Central Parking District						
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1			1
Parking District Supervisor	1	1	1			1
Supervising Parking Attendant	1	1	1			1
Total	3	3	3	0		3
TOTAL SPECIAL REVENUE - ECONOMIC DEV	40	35	24	(11)		24
TOTAL ECONOMIC DEVELOPMENT DEPT.	45	36	26	(10)		26
FIRE DEPARTMENT						
GENERAL FUND						
010-2610: Fire-Administration						
Administrative Assistant/Sr	1	1	0	(1)	32	0
Deputy Fire Chief I	2	3	2	(1)	33	3
Quality Improvement Coordinator	1	1	0	(1)	34	0
Executive Assistant	1	1	1			1
Fire Battalion Chief	3	0	0			0
Fire Captain	3	3	2	(1)	33	3
Fire Chief	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	2	1	1			1
Program Manager III	1	1	1			1
Supervising Office Assistant	1	0	1	1	35	1
Total	16	12	9	(3)		11

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
010-2620: Fire-Fire Suppression/Rescue						
Fire Battalion Chief	6	6	6			6
Fire Captain (h)	55	57	54	(3)	32	54
Fire Fighter (h)	113	114	92	(22)	32, 33	98
Fire Fighter Engineer (h)	60	60	49	(11)	32	49
Total	234	237	201	(36)		207
010-2650: Fire-Training						
Deputy Fire Chief	1	0	0			0
Fire Battalion Chief	0	1	1			1
Fire Captain (i)	1	1	1			1
Supervising Office Assistant	1	1	0	(1)	35	0
Total	3	3	2	(1)		2
010-2660: Fire-Dispatch						
Fire Captain	0	1	0	(1)	36	0
Fire Telecommunicator I/II	0	9	10	1	34	10
Fire Telecommunications Supervisor	0	3	3			3
Sr Telecommunications Supervisor	0	0	1	1	36	1
Total	0	13	14	1		14
TOTAL GENERAL FUND - FIRE DEPARTMENT	253	265	226	(39)		234
<u>SPECIAL REVENUE FUNDS</u>						
048-2631/2633: DEVELOPMENT SERVICES-FIRE PREVENTION						
Code Enforcement Officer I/II	1	0	0			0
Deputy Fire Chief	1	0	0			0
Fire Battalion Chief	0	1	1			1
Fire Captain (j)	3	1	1			1
Fire Fighter (j)	1	0	0			0
Fire Prevention Inspector I/II	0	1	1			1
Fire Protection Specialist	0	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	3	3	2	(1)	37	2
Office Technician	0	0	1	1	37	1
Plan Checker I/II	0	1	1			1
Project Manager I/II/III	1	0	0			0
Total	10	8	8	0		8
042-2660: EMERGENCY COMMUNICATIONS						
Fire Captain	1	0	0			0
Fire Telecommunicator I/II	12	0	0			0
Fire Telecommunications Specialist	1	0	0			0
Fire Telecommunications Supervisor	3	0	0			0
Total	17	0	0	0		0

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
081-2636: FIRE SAFE NEIGHBORHOOD MEASURE W						
Fire Captain (c) (k)	7	5	5			5
Fire Fighter (c) (k)	16	13	10	(3)	32	10
Fire Fighter Engineer (c) (k)	5	5	5			5
Total	28	23	20	(3)		20
TOTAL SPECIAL REVENUE FUNDS - FIRE	55	31	28	(3)		28
TOTAL FIRE DEPARTMENT	308	296	254	(42)		262
HUMAN RESOURCES						
GENERAL FUND						
010-1610: Human Resources-Recruitment & Workforce Planning						
Deputy Director of Human Resources	1	1	0	(1)	38	0
Human Resources Analyst I/II/Sr	5	4	3	(1)	39	3
Human Resources Assistant I/II /Specialist	4	4	3	(1)	39	3
Human Resources Technician	1	1	1			1
Supervising Human Resource Analyst	1	1	1			1
Total	12	11	8	(3)		8
010-1620, 1621: Human Resources-Employee Relations						
Administrative Aide I/II	1	1	1			1
Assistant Director of Human Resources	1	1	1			1
Deputy Director of Human Resources	0	0	1	1	38	1
Director of Human Resources	1	1	1			1
Executive Assistant (Confidential)	1	1	1			1
Human Resources Analyst I/II/Sr	1	1	1			1
Human Resources Assistant I/II /Specialist	1	1	1			1
Human Resources Manager	1	1	0	(1)	39	0
Supervising Human Resource Analyst	1	0	0			0
Total	8	7	7	0		7
TOTAL GENERAL FUND - HUMAN RESOURCES	20	18	15	(3)		15
INTERNAL SERVICE FUNDS						
551-5600: WORKERS' COMPENSATION AND BENEFITS						
Human Resources Assistant I/II /Specialist	1	1	2	1	40	2
Human Resources Program Assistant	0	1	1			1
Human Resources Technician	2	2	1	(1)	41	1
Workers' Compensation/Safety Coordinator	1	0	0			0
Total	4	4	4	0		4

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
552-5510: HEALTH BENEFITS						
Benefits Analyst	1	1	1			1
Human Resources Assistant I/II /Specialist	1	1	0	(1)	40	0
Human Resources Program Manager	1	1	1			1
Human Resources Technician	0	1	2	1	41	2
Total	3	4	4	0		4
TOTAL INTERNAL SERVICE FUNDS-HUMAN RES	7	8	8	0		8
TOTAL HUMAN RESOURCES	27	26	23	(3)		23
MUNICIPAL UTILITIES						
WATER						
421-4210: Water-Policy, Planning, Management						
Deputy Director of MUD/Water & Collection System	1	0	0			0
Deputy Director of MUD/Water Resource Planning	1	1	0	(1)	42	0
Junior/Assistant/Associate Civil Engineer	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	2	2	2			2
Program Manager I/II	1	1	1			1
Program Manager III	1	1	1			1
Public Works Inspector	1	1	1			1
Sr Civil Engineer	1	1	1			1
Sr Plant Maintenance Supervisor	0	0	1	1	43	1
Total	9	8	8	0		8
421-4223: Water-Hydrant Maintenance						
Hydrant Worker/Sr	2	2	2			2
Total	2	2	2	0		2
421-4231: Water-Operations & Maintenance						
Electrical Technician I/II	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1			1
Water Field Technician	5	5	5			5
Water Operations Supervisor	1	1	1			1
Water Systems Operator I/II/Sr	22	22	22			22
Water/Sewer Equipment Operator	0	0	1	1	44	1
Total	30	30	31	1		31
TOTAL WATER	41	40	41	1		41

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
WASTEWATER						
431-4311: Wastewater-Administration						
Administrative Analyst I/II/Sr/Principal	1	0	0			0
Buyer I/II/Sr	1	1	1			1
Deputy Director of MUD/Maintenance & Collections	0	1	1			1
Deputy Director of MUD/Wastewater	1	1	1			1
Deputy Director of MUD/Water Resource Planning	0	0	1	1	42	1
Director of Municipal Utilities	1	1	1			1
Engineering Manager/Assistant MUD Director	0	0	1	1	45	1
Executive Assistant	1	1	1			1
Materials Specialist	1	2	2			2
Occupational Health & Safety Compliance Officer	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	3	4	3	(1)	46	3
Program Manager I/II	0	1	1			1
Program Manager III	1	1	1			1
Regulatory Compliance Officer	1	1	1			1
SCADA/CMMS Manager	0	0	1	1	47	1
Supervising Office Assistant	1	0	0			0
Technology Support Specialist I/II	1	1	1			1
Total	14	16	18	2		18
431-4312: Engineering CIP						
SCADA/CMMS Manager	0	1	0	(1)	47	0
Engineering Aide/ Tech I/II/Sr	1	0	0			0
Engineering Manager/Assistant MUD Director	1	1	0	(1)	45	0
GIS Specialist I/II	1	1	1			1
Junior/Assistant/Associate Civil Engineer	5	6	6			6
Office Assistant I/II/ Office Specialist/ Secretary	2	1	1			1
Program Manager I/II	0	0	0			0
Public Works Inspector	1	2	2			2
Sr Civil Engineer	2	3	3			3
Sr Office Assistant	0	1	1			1
Sr Plant Maintenance Supervisor	0	1	0	(1)	43	0
Total	13	17	14	(3)		14
431-4331: Operations						
Office Assistant I/II/ Office Specialist/ Secretary	0	0	1	1	46	1
Plant Operator I/II/Sr	26	26	26			26
Plant Operations Supervisor	0	2	2			2
Sr Plant Operations Supervisor	1	1	1			1
Total	27	29	30	1		30

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
431-4331: Maintenance						
Electrical Technician I/II	4	4	4			4
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1			1
Plant Maintenance Machinist	1	1	1			1
Plant Maintenance Mechanic	13	15	16	1	48	16
Plant Maintenance Worker I/II	4	8	8			8
Plant Maintenance Supervisor	0	2	2			2
Sr Plant Maintenance Mechanic	4	5	4	(1)	48	4
Sr Plant Maintenance Supervisor	1	1	1			1
Total	28	37	37	0		37
431-4332: Collections						
Collection Systems Operator I/II/Sr	23	23	32	9	44	32
Collection Systems Supervisor	1	1	2	1	44	2
Office Assistant I/II/ Office Specialist/ Secretary	1	0	1	1	44	1
Water/Sewer Equipment Operator	2	2	2			2
Total	27	26	37	11		37
431-4334: Laboratory						
Chemist	2	2	2			2
Laboratory Technician	3	3	3			3
Laboratory Supervisor	1	1	1			1
Microbiologist	1	1	1			1
Total	7	7	7	0		7
431-4341: Environmental Control						
Environmental Control Officer	2	4	4			4
Office Assistant I/II/ Office Specialist/ Secretary	0	0	1	1	44	1
Sr Environmental Control Officer	1	1	1			1
Technical Services Supervisor	1	1	1			1
Total	4	6	7	1		7
TOTAL WASTEWATER	120	138	150	12		150
<u>STORMWATER</u>						
441-4410: Stormwater-Policy, Planning, Management						
Office Assistant I/II/ Office Specialist/ Secretary	0	1	1			1
Program Manager I/II	1	1	1			1
Program Manager III	1	1	1			1
Public Works Inspector	1	1	1			1
Stormwater Outreach Coordinator	1	1	0	(1)	49	0
Total	4	5	4	(1)		4

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
441-4431: Stormwater Collections						
Collections Systems Operator I/II/Sr	3	4	2	(2)	49	2
Total	3	4	2	(2)		2
TOTAL STORMWATER	7	9	6	(3)		6
TOTAL MUNICIPAL UTILITIES	168	187	197	10		197
NON-DEPARTMENTAL						
010-0130: NON-DEPARTMENTAL						
Administrative Aide I/II	2	2	2			2
Program Manager III	1	1	1			1
Public Information Officer I/II	1	1	1			1
Total	4	4	4	0		4
<i>Non-Departmental - Grant Funded (a)</i>						
010-0138: Youth Outreach Coordinator	1	1	1			1
010-0138: Youth Outreach Worker	5	5	5			5
Total	6	6	6	0		6
TOTAL NON-DEPARTMENTAL	10	10	10	0		10
POLICE DEPARTMENT						
GENERAL FUND						
010-2410: Police-Administration						
Accounting Office Assistant I/II	2	0	0			0
Administrative Analyst I/II/Sr/Principal	2	2	3	1	50	3
Audio Visual Specialist	1	0	0			0
Code Enforcement Officer	2	2	2			2
Executive Assistant	1	1	1			1
Finance Assistant I/II	0	2	2			2
Mail Courier	0	1	0	(1)	51	0
Office Assistant I/II/ Office Specialist/ Secretary	4	4	4			4
Program Manager III	2	2	1	(1)	50	1
Sr Accounting Office Assistant	1	0	0			0
Sr Finance Assistant	0	1	1			1
Sworn: Chief of Police	1	1	1			1
Sworn: Deputy Chief of Police I	0	0	1	1	52	1
Sworn: Deputy Chief of Police II	1	0	0			0
Sworn: Police Lieutenant	2	2	2			2
Sworn: Police Officer/Trainee (f)	5	5	4	(1)	53	4
Sworn: Police Sergeant	4	4	4			4
Total	28	27	26	(1)		26

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
010-2466-67: Police-Animal Control						
Animal Services Assistant I/II	8	8	8			7
Animal Services Officer	7	6	6			5
Animal Services Supervisor	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1			0
Sr Animal Services Officer	1	1	1			1
Total	18	17	17	0		14
010-2420: Police-Field Services						
Administrative Analyst I/II/Sr/Principal	2	2	2			2
Code Enforcement Field Manager	2	1	1			1
Code Enforcement Officer I/II	14	12	11	(1)	51	11
Code Enforcement Supervisor	1	0	0			0
Community Service Officer I/II	33	25	29	4	54	18
Graffiti Abatement Technician	0	4	4			4
Maintenance Worker III	6	0	0			0
Office Assistant I/II/ Office Specialist/ Secretary	12	10	9	(1)	51	9
Police Court Coordinator	1	1	1			1
Police Records Assistant I/II	1	1	1			1
Program Manager III	1	1	1			1
Sr Code Enforcement Officer	3	2	2			2
Sr Community Service Officer	6	4	2	(2)	51	1
Supervising Office Assistant	2	1	0	(1)	51	0
Sworn: Deputy Chief of Police I	2	2	0	(2)	52, 55	0
Sworn: Police Captain	2	2	3	1	55	3
Sworn: Police Lieutenant	12	13	9	(4)	56	9
Sworn: Police Officer/Trainee (f, l)	250	166	168	2	53	153
Sworn: Police Sergeant	36	40	30	(10)	56	28
Total	386	287	273	(14)		244
010-2430: Police-Investigations						
Crime Analyst	5	5	4	(1)	51	2
Evidence Technician	14	14	14			14
Office Assistant I/II/ Office Specialist/ Secretary	3	2	0	(2)	51	0
Police Records Assistant I/II	5	5	5			5
Sr Evidence Technician	5	5	4	(1)	51	4
Supervising Evidence Technician	1	1	1			1
Sworn: Deputy Chief of Police I	1	1	0	(1)	56	0
Sworn: Police Captain	1	1	1			1
Sworn: Police Lieutenant	2	2	2			2
Sworn: Police Officer/Trainee (f)	65	61	56	(5)	57	36
Sworn: Police Sergeant	13	11	10	(1)	56	7
Total	115	108	97	(11)		72

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
010-2460: Police-Support Services						
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1			1
Police Records Assistant I/II/III/Sr	29	27	25	(2)	51	23
Property Clerk	3	2	2			2
Property Room Supervisor	1	1	1			1
Supervising Police Records Assistant	2	2	2			2
Sworn: Police Captain	1	1	1			1
Total	37	34	32	(2)		30
010-2470: Police-Telecommunications						
Police Telecommunicator I/II	39	39	39			35
Police Telecommunications Supervisor	6	6	6			6
Sr Telecommunications Supervisor	1	1	1			1
Total	46	46	46	0		42
Police Grant-Funded (a)						
020-6078 Crac-net: Police Sergeant	1	1	1			1
020-6173 Transit District Contract: Police Officer	2	2	2			2
024-6426 State COPS Grant: Comm. Svc. Officer	3	7	3	(4)	54	3
025-6429 State JAG: Police Officer	0	6	0	(6)	58	0
025-6429 State JAG: Police Sergeant	0	1	0	(1)	58	0
025-6430 CHRP: Police Officer	0	0	20	20	59	20
025-6434 JAG 2010-11: Police Officer	0	0	5	5	57	5
Total	6	17	31	14		31
TOTAL GENERAL FUND - POLICE	636	536	522	(14)		459
SPECIAL REVENUE FUNDS						
081-2436: POLICE SAFE NEIGHBORHOOD MEASURE W						
Sworn: Police Lieutenant	2	0	0			0
Sworn: Police Officer/Trainee (c)	36	22	21	(1)	53	21
Sworn: Police Sergeant	2	0	0			0
Total	40	22	21	(1)		21
TOTAL SPECIAL REVENUE FUNDS - POLICE	40	22	21	(1)		21
TOTAL POLICE	676	558	543	(15)		480

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
PUBLIC WORKS						
GENERAL FUND						
010-3010: Public Works-Administration						
Administrative Analyst I/II/Sr/Principal	1	1	1			1
Executive Assistant	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	3	3	1	(2)	60, 61	1
Program Manager III	1	1	1			1
Project Manager I/II	0	1	1			1
Public Works Director	1	1	1			1
Records Specialist	1	1	1			1
Supervising Office Assistant	3	1	1			1
Total	11	10	8	(2)		8
010-3060: Public Works-Operations & Maintenance						
Administrative Aide I/II	1	1	1			1
Deputy Public Works Director/Operations & Mainte	1	1	1			1
Eng Aide/Traffic Eng Aide/ Eng Technician I/II/Sr	4	3	3			3
Maintenance Repair Technician I/II	29	0	0			0
Office Assistant I/II/ Office Specialist/ Secretary	3	2	2			2
Program Manager III	1	1	0	(1)	62	0
Project Manager I/II/III	3	3	0	(3)	62	0
Public Works Equipment Training Officer	1	1	0	(1)	63	0
Public Works Heavy Equipment Operator	3	0	0			0
Public Works Supervisor	4	0	0			0
Sr Civil Engineer	1	1	1			1
Sr Facilities Maintenance Supervisor	0	0	1	1	64	1
Sr Maintenance Repair Technician	6	0	0			0
Sr Public Works Supv	1	0	0			0
Sr Public Works Supv/ Elec/ Traf	1	1	1			1
Sr Traffic Signal Electrician	1	0	0			0
Traffic Signal Electrician/Trainee	7	0	0			0
Total	67	14	10	(4)		10

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
010-3070: Public Works-Parks & Street Trees						
Arborist	1	1	1			1
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1			1
Park Equipment Operator	4	0	0			0
Parks Superintendent	1	1	1			1
Parks Supervisor	2	2	0	(2)	65	0
Parks Worker I/II/Aide	28	14	3	(11)	60	3
Sr Parks Supervisor	2	1	1			1
Sr Parks Worker I/II	4	3	2	(1)	60	2
Sr Tree Surgeon	5	1	0	(1)	60	0
Tree Surgeon	3	4	2	(2)	66	2
Tree Worker	6	0	2	2	66	2
Total	57	28	13	(15)		13
010-3090: Public Works-Facilities Maintenance						
Craft Maintenance Worker I/II	7	7	7			7
Electrician I/II	2	2	2			2
Facilities Maint Worker I/II/ Facility Aide	7	5	5			5
Fleet & Facilities Manager	1	1	0	(1)	60	0
Heating, Ventilation and Air Conditioning Mechanic	3	2	2			2
Office Assist I/II/ Office Spec/ Secretary	1	1	0	(1)	60	0
Program Manager III	0	0	1	1	62	1
Project Manager I/II/III (1 CIP funded)	0	0	3	3	62	3
Public Works Safety Training Officer	0	0	1	1	63	1
Sr Electrician	1	1	1			1
Sr Facilities Maintenance Supervisor	2	2	1	(1)	64	1
Total	24	21	23	2		23
020-0137: San Joaquin Area Flood Control Agency						
Administrative Analyst I/II/Sr/Principal	1	1	0	(1)	67	0
Engineering Services Manager	1	1	1			1
Jr/Asst/Assoc Engineer/Traffic Engineer	2	2	1	(1)	68	1
Office Assist I/II/ Office Spec/ Secretary	0	1	1			1
Project Manager I/II/III	0	0	1	1	67	1
Sr Civil Engineer	0	0	1	1	68	1
Total	4	5	5	0		5
TOTAL GENERAL FUND - PUBLIC WORKS	163	78	59	(19)		59

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
SPECIAL REVENUE FUNDS						
030-3020: STREET MAINTENANCE - Engineering						
Assistant City Traffic Engineer	1	1	1			1
City Traffic Engineer	1	1	1			1
Deputy Public Works Director/Engineering	1	0	1	1	69	1
Engineering Aide/Engineering Technician I/II/Sr	2	1	1			1
Engineering Services Manager	2	2	2			2
Jr/Asst/Assoc Engineer/Traffic Engineer	12	11	12	1	70	12
Office Assist. I/II/ Office Spec/Secretary	2	0	0			0
Project Manager I/II/III (CIP-funded)	1	2	2			2
Sr Civil Engineer	2	2	1	(1)	70	1
Total	24	20	21	1		21
030-3060: STREET MAINTENANCE - O&M						
Maintenance Repair Technician I/II	0	27	25	(2)	71	25
Public Works Heavy Equipment Operator	0	3	3			3
Public Works Supervisor	0	3	3			3
Sr Maintenance Repair Technician	0	4	6	2	71	6
Sr Traffic Signal Electrician	0	1	1			1
Traffic Signal Electrician/Trainee	0	7	7			7
Total	0	45	45	0		45
TOTAL STREET MAINTENANCE/GAS TAX FUND	24	65	66	1		66
072-6900: MAINTENANCE ASSESSMENT DISTRICT						
Assessment District Maintenance Coordinator	0	1	1			1
Parks Supervisor	0	0	2	2	65	2
Project Manager I/II/III	1	1	1			1
Total	1	2	4	2		4
047-3080: SOLID WASTE & RECYCLING						
Office Assistant I/II/ Office Specialist/ Secretary	1	1	1			1
Program Manager I/II	1	1	1			1
Project Manager I/II/III	2	3	3			3
Solid Waste and Recycling Field Specialist	0	1	1			1
Solid Waste Manager	1	1	1			1
Sr Maintenance Repair Technician	1	2	2			2
Total	6	9	9	0		9
TOTAL SPECIAL REVENUE - PUBLIC WORKS	31	76	79	3		79

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
<u>INTERNAL SERVICE FUNDS</u>						
FLEET						
501-5021: Fleet-Administration						
Fleet Manager	1	1	1			1
Fleet Operations Coordinator	1	0	0			0
Office Assistant I/II/ Office Specialist/ Secretary	2	1	2	1	61	2
Project Manager I/II	0	1	1			1
Total	4	3	4	1		4
501-5023: Fleet-Equipment Maintenance						
Auto Painter/Repair Worker	1	1	1			1
Facilities Maint Worker I/II/ Facility Aide	2	2	2			2
Facilities Maint Worker III	1	1	1			1
Mechanic I/II/III	20	17	17			17
Supervising Mechanic	2	1	1			1
Welder/Fabricator Specialist	1	1	1			1
Total	27	23	23	0		23
TOTAL INTERNAL SERVICE - PUBLIC WORKS	31	26	27	1		27
TOTAL PUBLIC WORKS	225	180	165	(15)		165
TOTAL ALL FUNDS	1,886	1,584	1,493	(91)		1,438

PERSONNEL LISTING BY DEPARTMENT AND BUDGET UNIT

	Adopted Budget 2008-09	Adopted Budget 2009-10	Plan A Allocations 2010-11	Change from 2009-10	Endnote Number	Plan B Allocations 2010-11
SUMMARY OF PERSONNEL BY FUND						
General Fund (including grant-funded)	1,210	1,003	932	(71)		877
General Fund (excluding grant-funded)	1,198	980	895	(85)		840
Enterprise Funds						
Golf Course	3	2	2	0		2
Stormwater	7	9	6	(3)		6
Wastewater	120	138	150	12		150
Water	41	40	41	1		41
Total Enterprise Funds	171	189	199	10		199
Special Revenue/District Funds						
Central Parking District	3	3	3	0		3
Community Development Block Grant	13	12	11	(1)		11
Development Services	98	53	50	(3)		50
Emergency Communications	17	0	0	0		0
Library	105	69	57	(12)		57
Maintenance District	1	2	4	2		4
Recreation	45	31	27	(4)		27
Redevelopment	24	20	10	(10)		10
Safe Neighborhood Measure W	68	45	41	(4)		41
Solid Waste & Recycling	6	9	9	0		9
Street Maintenance/ Gas Tax Fund	24	65	66	1		66
Total Special Revenue/District Funds	404	309	278	(31)		278
Internal Service Funds						
Fleet	31	26	27	1		27
Risk Services	3	3	4	1		4
Workers' Compensation and Benefits	4	4	4	0		4
Health Benefits	3	4	4	0		4
Information Technology	52	40	39	(1)		39
Radio	2	2	2	0		2
Telecommunications	1	1	1	0		1
Document Services	4	3	3	0		3
Total Internal Service Funds	100	83	84	1		84
Capital Improvement Funds						
Public Art	1	0	0	0		0
Total Capital Improvement Funds	1	0	0	0		0
TOTAL ALL FUNDS	1,886	1,584	1,493	(91)		1,438

PERSONNEL LISTING

Endnotes

- 1 1 Accountant I/II/Sr and 2 Office Specialist positions added to Administrative Services-Administration
- 2 Reclassify 1 Administrative Analyst I/II/Sr position to a Program Manager III
- 3 4 positions unfunded and eliminated from Administrative Services-General Fund in FY 2010-11
- 4 Reclassify 1 Executive Assistant position to a Office Specialist
- 5 Transfer 1 Program Manager I/II from Administrative Services-Administration to Administrative Services-Financial Services
- 6 1 Accountant I/II/Sr and 1 Sr Finance Assistant positions added to Administrative Services-Financial Services
- 7 Reclassify 1 Accounting Manager to a Program Manager III
- 8 4 Revenue Assistant I/II/Sr and 1 Revenue Collector positions added to Administrative Services-Treasury
- 9 1 Revenue Assistant I/II/Sr position added to Administrative Services-Utility Billing
- 10 Reclassify 1 Technology Support Specialist I/II position to a Systems Analyst I/II/Sr
- 11 1 Position unfunded and eliminated from Administrative Services-Information Technology in FY 2010-11
- 12 Reclassify 1 Project Manager I/II position to a Technology Project Coordinator
- 13 Reclassify 1 Liability Claims Investigator I/II position to a Claims Analyst I
- 14 Reclassify 1 Risk/Loss Control Analyst position to a Risk/Loss Control Specialist
- 15 Transfer 1 Legal Secretary I/II from City Attorney to Administrative Services-Risk Management and reclassify to a Risk/Loss Control Specialist
- 16 1 Position unfunded and eliminated from City Clerk in FY 2010-11
- 17 1 Position unfunded and eliminated from City Manager's Office in FY 2010-11
- 18 Reclassify 1 Program Manager III position to a Program Manager I/II
- 19 3 Positions unfunded and eliminated from Community Development in FY 2010-11
- 20 Reclassify 1 Sr Civil Engineer position to a Junior/Assistant/Associate Civil Engineer
- 21 1 Position unfunded and eliminated from Community Services-Arts Commission in FY 2010-11
- 22 12 Positions unfunded and eliminated from Community Services-Library in FY 2010-11
- 23 Transfer 22 positions from Library-Neighborhood Services to Library-County
- 24 Transfer 1 Librarian Trainee/I/II from Library-Neighborhood Services to Library-Technical/Reader Services
- 25 4 Positions unfunded and eliminated from Community Services-Recreation in FY 2010-11
- 26 Reclassify 1 Administrative Assistant/Sr position to a Executive Assistant
- 27 Reclassify 1 Community and Cultural Services Superintendent position to a Deputy Director of Community Services
- 28 Reclassify 1 Supervising Office Assistant position to a Office Assistant I/II/ Office Specialist/ Secretary
- 29 Transfer 1 Program Manager I/II from Housing-Community Development Block Grant to Economic Development-General Fund
- 30 Transfer 1 Assistant/Associate Planner from Redevelopment Agency to Housing-Community Development Block Grant
- 31 10 Positions unfunded and eliminated from Economic Development Department in FY 2010-11
- 32 35 Positions unfunded and eliminated from the Fire Department in FY 2010-11
- 33 8 Positions unfunded and eliminated from the Fire Department-General Fund through Plan A
- 34 Reclassify 1 Quality Improvement Coordinator position as a Fire Telecommunicator I/II

PERSONNEL LISTING

Endnotes

- 35 Transfer 1 Supervising Office Assistant position from Fire-Training to Fire-Administration
- 36 Reclassify 1 Fire Captain position as a Sr Telecommunications Supervisor
- 37 Reclassify 1 Office Assistant I/II/ Office Specialist/ Secretary position as an Office Technician
- 38 Transfer 1 Deputy Director of Human Resources from Human Resources-Recruitment & Workforce Planning to Human Resources-Employee Relations
- 39 3 Positions unfunded and eliminated from Human Resources-General Fund in FY 2010-11
- 40 Transfer 1 Human Resources Assistant I/II /Specialist from Health Benefits to Workers' Compensation and Benefits
- 41 Transfer 1 Human Resources Technician from Workers' Compensation and Benefits to Health Benefits
- 42 Transfer 1 Deputy Director of MUD/Water Resource Planning position from Water-Policy, Planning, Management to Wastewater - Administration
- 43 Transfer 1 Sr Plant Maintenance Supervisor position from Wastewater-Engineering CIP to Water-Policy, Planning, Management
- 44 13 MUD positions added as part of the 2010-11 budget process
- 45 Transfer 1 Engineering Manager/Assistant MUD Director position from Wastewater-Engineering CIP to Wastewater-Administration
- 46 Transfer 1 Office Assistant I/II/ Office Specialist/ Secretary from Wastewater - Administration to Wastewater-Operations
- 47 Transfer 1 SCADA/CMMS Manager position from Wastewater-Engineering CIP to Wastewater-Administration
- 48 Reclassify 1 Sr Plant Maintenance Mechanic to a Plant Maintenance Mechanic
- 49 3 Positions unfunded and eliminated from MUD-Stormwater Fund in FY 2010-11
- 50 Reclassify 1 Program Manager III to a Administrative Analyst I/II/Sr/Principal
- 51 12 Civilian positions unfunded and eliminated from Police in FY 2010-11
- 52 Transfer 1 Deputy Chief of Police I from Police-Field Services to Police-Administration
- 53 Transfer 2 Police Officers from Police-Administration and Safe Neighborhood Measure W to Police-Field Services
- 54 Transfer 4 Community Service Officer I/II from the State COPS Block Grant to Police-Field Services
- 55 Reclassify 1 Deputy Chief of Police I to a Police Captain
- 56 16 Sworn positions unfunded and eliminated from Police in FY 2010-11
- 57 Transfer 5 Police Officers from Police-Field Services to the 2010-11 JAG grant
- 58 6 Police Officers and 1 Police Sergeant positions eliminated from State JAG grant due to no additional funding in FY 2010-11
- 59 20 Police Officer positions funded by the COPS Hiring Recovery Program Grant (established by Council Resolution #09-0292)
- 60 16 Positions unfunded and eliminated from Public Works in FY 2010-11
- 61 Transfer 1 Office Assistant I/II/ Office Specialist/ Secretary position from Public Works-Administration to Public Works-Fleet
- 62 Transfer 1 Program Manager III and 3 Project Manager I/II/III positions from Public Works-Operations & Maintenance to Public Works-Facilities Maintenance
- 63 Reclassify Public Works Equipment Training Officer to a Public Works Safety Training Officer and transfer 1 from Public Works-Operations & Maintenance to Public Works-Facilities Maintenance
- 64 Transfer 1 Sr Facilities Maintenance Supervisor position from Public Works-Operations & Maintenance to Public Works-Facilities Maintenance

PERSONNEL LISTING

Endnotes

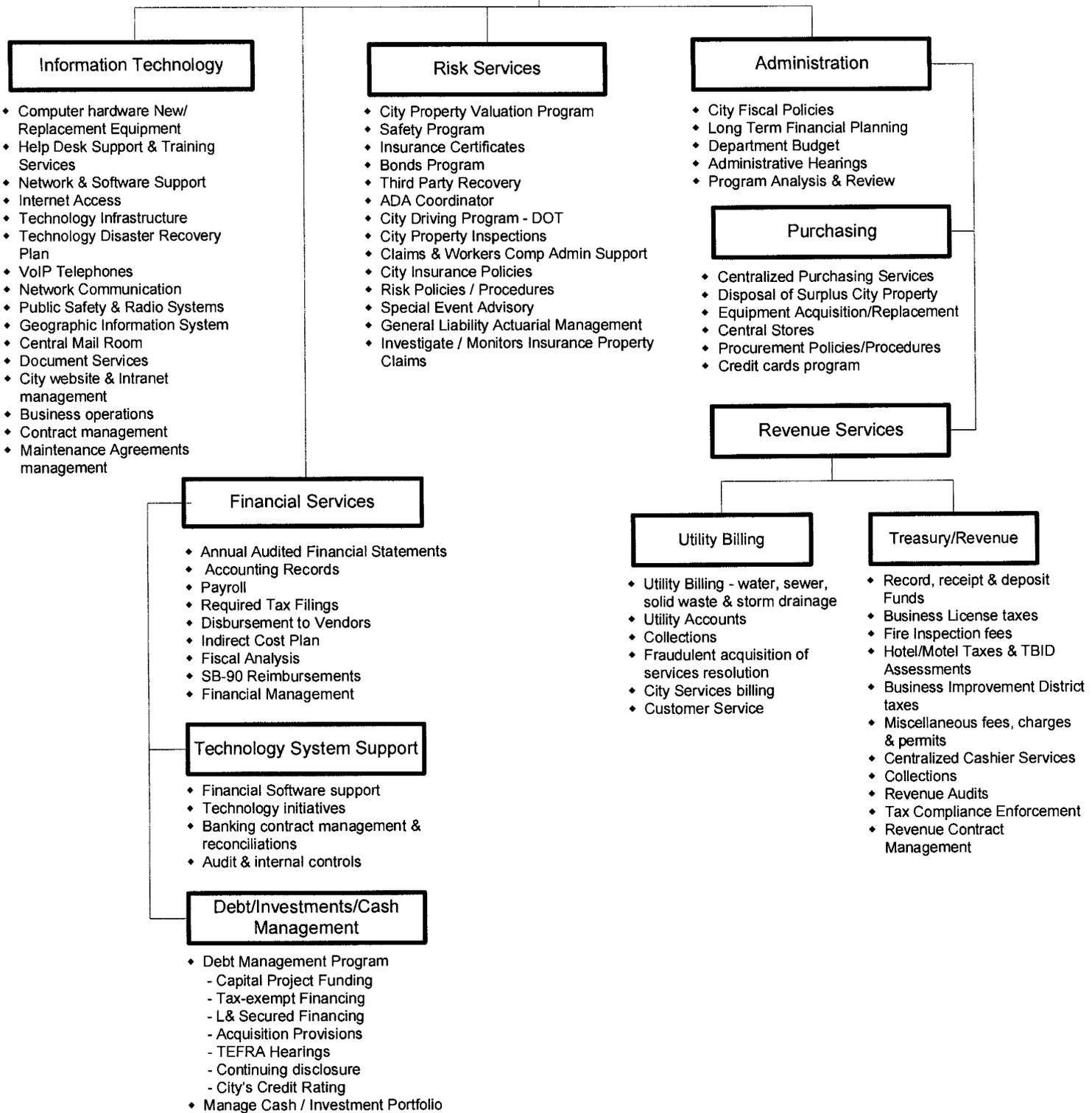
- 65 Transfer 2 Parks Supervisors from Public Works-Parks & Street Trees to Maintenance Assessment District
 - 66 Reclassify 2 Tree Worker positions to Tree Surgeons
 - 67 Reclassify 1 Administrative Analyst I/II/Sr/Principal position to a Project Manager I/II
 - 68 Reclassify 1 Jr/Asst/Assoc Engineer/Traffic Engineer position to a Sr Civil Engineer
 - 69 1 Deputy Public Works Director/Engineering position added as part of the FY 2010-11 Budget
 - 70 Reclassify 1 Sr Civil Engineer position to a Jr/Asst/Assoc Engineer/Traffic Engineer
 - 71 Reclassify 2 Maintenance Repair Technician I/II positions to a Sr Maintenance Repair Technician
-
- (a) Grant-funded positions are authorized to be added as grant funding requires; positions are eliminated when grant funding ends. Positions correspond to the grant period, and do not necessarily correspond to the City's fiscal year.
 - (b) The City Manager is authorized to fill additional Library positions if funding is provided for additional Library Services by the County, other cities and other organizations.
 - (c) The City Manager is authorized to fill additional Measure W Police and Fire positions if additional Measure W revenue is available.
 - (d) The City Manager is authorized to transfer from fund balances to fund approved MOU and classification changes/expenses.
 - (e) Subject to availability of funds, unfunded positions City-wide may be filled by the City Manager as necessary for the effective conduct of training and transition when retirements are imminent, but have not yet occurred, and to avoid excessive overtime.
 - (f) The City Manager is authorized to fill Police Officers as Trainees or Officers, and with recommendation of the Human Resources Director, reclassify trainees as Police Officers.
 - (g) Persons employed by the City who are later defined by PERS, IRS, the City Attorney or other rulings to be City employees performing on-going City activities may be converted to City positions and added to the City's position list during the fiscal year.
 - (h) Up to 84 of the Fire Captains, Fire Engineers and Fire Fighters in Fire Fighting may be paramedics. Up to 3 of the Firefighter/Engineers may be Firefighter Engineer-Operators. Up to 27 of the Fire Captains, Firefighter Engineers, and Firefighters in Fire Fighting may be Hazmat Specialist/RADEF. Additional paramedic designations and required appropriations may be approved by the City Manager in support of any additional paramedic fire stations approved by the City Council.
 - (i) 1 Fire Captain may be designated a Hazmat Specialist.
 - (j) Fire Captains and Fire Fighters in Fire Prevention may be designated Deputy Fire Marshals.
 - (k) Up to 7 of the Fire Captains, Fire Engineers and Firefighters in Measure W may be paramedics.

- All unfunded positions have been eliminated from the Fiscal Year 2010-11 Budget Personnel Listing.
- Notes identifying "reclassified" positions do not necessarily indicate that a reclassification study was
- Grouping of job classifications does not indicate a deep class or other form of alternative staffing.



Departments

Director of Administrative Services

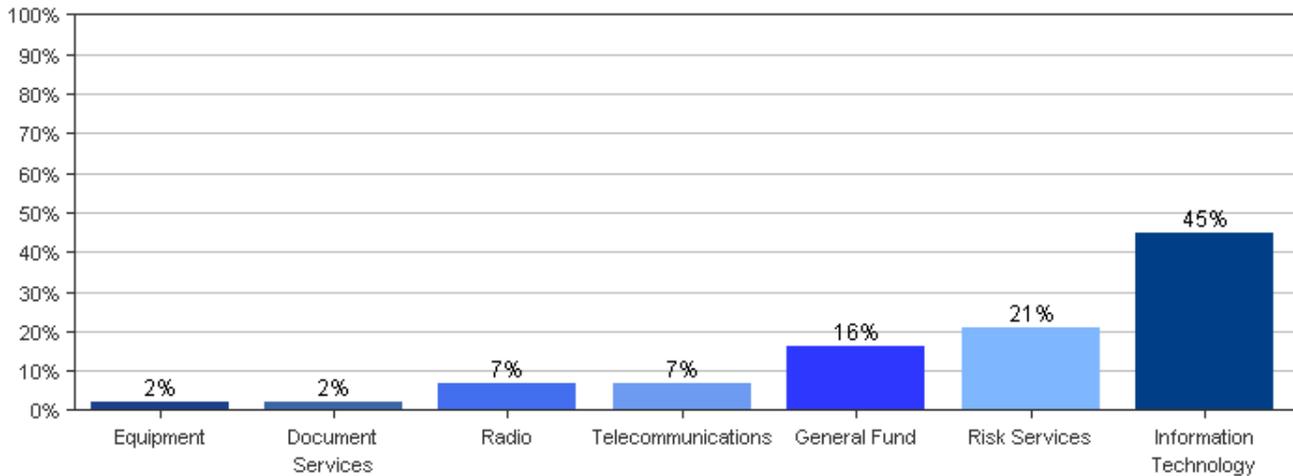


ADMINISTRATIVE SERVICES

ADMINISTRATIVE SERVICES

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
General Fund	\$2,414,075	\$2,291,718	\$3,050,886	\$759,168	33%
Information Technology	\$6,678,189	\$8,183,073	\$8,697,893	\$514,820	6%
Radio	\$799,395	\$1,447,240	\$1,323,723	\$-123,517	-9%
Telecommunications	\$2,353,433	\$1,205,373	\$1,378,851	\$173,478	14%
Document Services	\$516,825	\$517,849	\$443,901	\$-73,948	-14%
Equipment	\$683,050	\$403,566	\$326,460	\$-77,106	-19%
Risk Services	\$4,372,142	\$4,139,212	\$3,998,873	\$-140,339	-3%
TOTAL BUDGET	\$17,817,109	\$18,188,031	\$19,220,587	\$1,032,556	6%
POSITION ALLOCATION	122	95	102		

Department Budgets by Fund



Mission Statement

To provide financial, administrative, and technical support to City Departments and decision-makers, and to safeguard and facilitate the optimal use of City resources for strategic financial planning.

Units Managed by Department

Administrative Services General Fund <ul style="list-style-type: none"> • Administration • Financial Services • Treasury • Purchasing • Utility Billing 	Information Technology Radio Telecom Equipment Document Services Risk Services
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ADMINISTRATIVE SERVICES

GENERAL FUND SUMMARY: 010-1300

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,740,981	\$1,704,400	\$2,371,556	\$667,156	39%
Other Services	\$590,873	\$501,081	\$600,285	\$99,204	20%
Materials and Supplies	\$75,643	\$69,810	\$63,795	\$-6,015	-9%
Other Expenses	\$6,578	\$16,427	\$15,250	\$-1,177	-7%
TOTAL BUDGET	\$2,414,075	\$2,291,718	\$3,050,886	\$759,168	33%
<hr/>					
POSITION ALLOCATION	60	46	53		

Major Budget Changes 010-1300

- \$346,000: Increase for reinstatement of 3.5 FTE staff to improve recovery of General Fund revenues.

ADMINISTRATIVE SERVICES ADMINISTRATION

Administration : 010-1310

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$242,931	\$180,146	\$262,174	\$82,028	46%
Other Services	\$83,094	\$148,031	\$164,586	\$16,555	11%
Materials and Supplies	\$20,187	\$13,015	\$11,715	\$-1,300	-10%
Other Expenses	\$1,270	\$4,350	\$4,350	\$0	0%
TOTAL BUDGET	\$347,482	\$345,542	\$442,825	\$97,283	28%
POSITION ALLOCATION	8	6	7		

Purpose

Direct the activities of the Administrative Services Department; including monitoring revenue, billing, collection, investments, audits, and disbursement of funds; reporting on accounting and financial activities, processing City's payroll; coordinating purchasing activities; long-term debt and risk management as well as Information Technology.

Recent Accomplishments

- Implemented strategic planning, transition and reorganization plan.
- Developed a multi-year financial plan.

Goals

1. Develop communication methods to work with other City departments on short-term cash needs in order to maximize interest earnings.
2. Maintain fiduciary responsibility seeking alternative methods to deliver services to external customers while still providing committed customer services.
3. Develop two charter amendments to update the Council expenditure threshold and to update the business license ordinance and obtain citizen support through outreach efforts.

ADMINISTRATIVE SERVICES FINANCIAL SERVICES

Financial Services : 010-1320

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$669,009	\$577,318	\$626,985	\$49,667	9%
Other Services	\$184,893	\$146,603	\$166,293	\$19,690	13%
Materials and Supplies	\$14,771	\$19,200	\$14,500	\$-4,700	-24%
Other Expenses	\$3,637	\$6,175	\$5,675	\$-500	-8%
TOTAL BUDGET	\$872,310	\$749,296	\$813,453	\$64,157	9%
POSITION ALLOCATION	17	13	15		

Purpose

Financial reporting and disbursements for all City departments; recording financial transactions; reporting financial position in accordance with generally accepted accounting principles; accurate payment of all employee salaries and benefits; payments to vendors of documented bills for materials and services.

Recent Accomplishments

- Improved financial reporting and customer service with a full compliment of Accounting staff.
- Worked with Purchasing Division to deliver purchase orders electronically to departments which included proper invoice mailing instructions.

Goals

1. Develop guidelines for cost effective application of electronic vendor payments.
2. Produce expanded employee pay stubs to allow employees to verify the accuracy of their pay and deductions.

ADMINISTRATIVE SERVICES TREASURY

Treasury : 010-1330

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$700,584	\$754,372	\$1,265,366	\$510,994	68%
Other Services	\$223,127	\$136,320	\$195,946	\$59,626	44%
Materials and Supplies	\$33,108	\$24,225	\$24,225	\$0	0%
Other Expenses	\$1,281	\$3,900	\$3,150	\$-750	-19%
TOTAL BUDGET	\$958,100	\$918,817	\$1,488,687	\$569,870	62%
POSITION ALLOCATION	13	9	13		

Purpose

Responsible for City billing, collections, enforcement, and audit of Business Tax, Hotel/Motel Tax, Utility Users Tax, Improvement Districts, and other fees/charges owed to the City. Accurate recording, receipting, control, and deposit of all monies received by City departments.

Recent Accomplishments

- Completed on-going write off and adjustment to uncollectible accounts.
- Began entering outstanding delinquent accounts into collection software.

Goals

1. Increase City revenue and cost recovery activities by at least \$450,000, through the addition of revenue collecting staff. This would also mitigate need to pay outside compliance agent.
2. Increase customer service by increasing operating hours by 15 hours per week, thereby substantially reducing customer wait time.
3. Maintain Revenue Assistant positions filled at all times in order to maintain internal controls and sustain additional customer service hours.

ADMINISTRATIVE SERVICES PURCHASING

Purchasing : 010-1340

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$128,457	\$192,564	\$217,031	\$24,467	13%
Other Services	\$96,860	\$70,127	\$73,460	\$3,333	5%
Materials and Supplies	\$7,464	\$13,370	\$13,355	\$-15	0%
Other Expenses	\$390	\$2,002	\$2,075	\$73	4%
TOTAL BUDGET	\$233,171	\$278,063	\$305,921	\$27,858	10%
POSITION ALLOCATION	9	4	3		

Purpose

Procurement of all supplies and services necessary for the operation of City Departments. Assist with methods of procurement for projects, from evaluation to final negotiation and purchase. Asset management of City surplus and disposal.

Recent Accomplishments

- Completed draft copy of Purchasing Manual for ease of use by departments.

Goals

1. Develop an on-line reconciliation process for purchase cardholders.
2. Evaluate store room function for efficiencies and co-ordinations with Municipal Utilities Stores.

ADMINISTRATIVE SERVICES UTILITY BILLING

Utility Billing : 010-1350

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Other Services	\$2,899	\$0	\$0	\$0	0%
Materials and Supplies	\$113	\$0	\$0	\$0	0%
TOTAL BUDGET	\$3,012	\$0	\$0	\$0	0%
POSITION ALLOCATION	13	14	15		

Purpose

Provide customer service and perform billing and collection for water, sewer, stormwater, and solid waste charges for the City's 55,000 utility customers. Administer the billing of City and solid waste services by California Water Service to their 39,000 water customers.

Recent Accomplishments

- Provided necessary information to customers, via print and online outreach, on new operating hours after the implementation of a modified City work schedule.
- Maintained customer service levels, and provided billing and collection services for City utility customers while operating under fewer modified City work schedule.

Goals

1. Continuing to work with meter reading crew to standardize meter reading schedule to allow daily billing to smooth cash flow and customer contact.
2. Install customer friendly automatic call distribution system for customer ease.
3. Reduce outstanding receivables on closed accounts by 30%.

ADMINISTRATIVE SERVICES INFORMATION TECHNOLOGY

Information Technology : 502-5100

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$3,698,135	\$3,963,573	\$4,122,632	\$159,059	4%
Other Services	\$1,716,579	\$3,383,834	\$3,038,181	\$-345,653	-10%
Materials and Supplies	\$233,912	\$302,352	\$536,635	\$234,283	77%
Other Expenses	\$21,005	\$15,314	\$18,945	\$3,631	24%
Capital Outlay	\$1,008,558	\$518,000	\$981,500	\$463,500	89%
TOTAL BUDGET	\$6,678,189	\$8,183,073	\$8,697,893	\$514,820	6%

POSITION ALLOCATION	52	40	39
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Major Budget Changes 502-5100

- (\$345,653): Decrease for Professional and Special Services due to program reductions in user departments.
- \$197,483: Increase for Replacement Equipment in the Police Department Dispatch Center.
- (\$33,983): Decrease for New Equipment due to program reductions in departments.
- (\$23,525): Decrease for Materials and Supplies due to reduction in department user needs for parts replacements and technology accessories.
- \$84,000: Increase for Computer Software

Purpose

Direct the delivery of standard computer purchases, repairs, replacements and services to departments and provide support for all City computer hardware, software and other technological solutions.

Recent Accomplishments

- Implemented Electronic Funds Transfer (EFT) payments to vendors.
- Streamlined the City's purchasing process by e-mailing copies of purchase orders to departments.
- Developed new application deployment platform for the City's web site, including the creation of three new public web applications: Online Fee Schedule, Building Permit Fee Calculator, and Capital Improvement Project Mapping.
- Programmed and deployed meeting management application, which allows the City Clerk staff to efficiently manage online agenda documents for City Council and Commission meetings which are posted on the City's web site.
- 90 percent of desktop operating system upgrades were completed and approximately 30 business applications were upgraded to current versions.
- Upgraded the City's library catalog system for Stockton-San Joaquin, Lodi, and Amador County's library systems to a version supported by the vendor.
- Deployed 14 copiers in five departments.

Goals

1. Convert the City's web site to a content management-based web site with improved organization and navigation

ADMINISTRATIVE SERVICES INFORMATION TECHNOLOGY

features.

2. Identify and deploy new public web applications that will reduce departmental staff workload and improve service to citizens.
3. Identify and implement new internal and external web-based applications to streamline City employee and citizen interaction with maintenance management system data.
4. Replace Police Department Dispatch and records systems hardware and software.

ADMINISTRATIVE SERVICES RADIO

Radio : 503-5200

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$203,643	\$196,118	\$227,325	\$31,207	16%
Other Services	\$511,264	\$583,122	\$583,398	\$276	0%
Materials and Supplies	\$19,164	\$85,000	\$19,000	\$-66,000	-78%
Capital Outlay	\$65,324	\$583,000	\$494,000	\$-89,000	-15%
TOTAL BUDGET	\$799,395	\$1,447,240	\$1,323,723	\$-123,517	-9%
POSITION ALLOCATION	2	2	2		

Mission Statement

To provide radio services and support that are aligned with the City's business needs and goals at a level that is cost justified.

Major Budget Changes 503-5200

- (\$141,000): Decrease in Replacement Equipment due to downsizing in user departments.
- (\$69,651): Decrease in Maintenance and Repair Services due to program reductions in user departments.
- (\$66,000): Decrease in Materials and Supplies due to reduced needs in user departments.
- \$50,000: Increase in Computer/Programming Services to support public safety radio systems.
- \$52,000: Increase in New Equipment for new radio tower.

Purpose

Manage the radio system for all departments; maintain, repair, and replace radio systems and equipment; coordinate major and minor radio system changes and identify future equipment and standardization requirements.

Recent Accomplishments

- Replaced eight vehicle radio modems systems in police vehicles due to product's end of life.
- Completed testing for conversion of analog to digital for the Police and Fire Departments. Migration to be completed in Fiscal Year 2010-11.

Goals

1. Complete the build out of the new Northeast Stockton radio tower.
2. Continue to replace radio systems in police vehicles.

ADMINISTRATIVE SERVICES TELECOMMUNICATIONS

Telecommunications : 504-5300

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$114,725	\$143,517	\$147,909	\$4,392	3%
Other Services	\$398,065	\$666,157	\$837,942	\$171,785	26%
Materials and Supplies	\$75	\$100,000	\$65,000	\$-35,000	-35%
Other Expenses	\$80,624	\$275,699	\$328,000	\$52,301	19%
Capital Outlay	\$1,759,944	\$20,000	\$0	\$-20,000	-100%
TOTAL BUDGET	\$2,353,433	\$1,205,373	\$1,378,851	\$173,478	14%

POSITION ALLOCATION

1

1

1

Mission Statement

To provide telecommunication services and support that are aligned with the City's business needs and goals at a level that is cost justified.

Major Budget Changes 504-5300

- \$67,383: Increase for Telephones to complete transition to new Voice Over Internet Protocol (VoIP) telephone system.
- \$111,000: Increase for Professional & Special Services to provide support for new phone system.
- (\$10,000) : Decrease in Materials & Supplies due to reduced department user needs.
- (\$25,000) : Decrease in Computer Software now that conversion to new phone system is complete.

Purpose

Administer the Telecommunications Internal Service Fund. Responsibilities in this area include managing of office work tools that increase productivity, promoting collaboration, and enhancing customer service by providing positive customer-centric systems and solutions.

Recent Accomplishments

- Completed Phase I of deploying the Voice Over Internet Protocol (VoIP) telephone system throughout the City.
- Reduced cellular telephone costs for the City.
- A streamlined billing process for cellular telephones was created and implemented.

Goals

1. Convert remaining telephone lines to the Voice Over Internet Protocol (VoIP) telephone system where feasible.
2. Continue to provide support for the Voice Over Internet Protocol (VoIP) telephone system.

ADMINISTRATIVE SERVICES DOCUMENT SERVICES

Document Services : 508-5420

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$221,726	\$230,743	\$246,297	\$15,554	7%
Other Services	\$220,429	\$202,711	\$124,749	\$-77,962	-38%
Materials and Supplies	\$74,670	\$84,000	\$72,555	\$-11,445	-14%
Other Expenses	\$0	\$395	\$300	\$-95	-24%
TOTAL BUDGET	\$516,825	\$517,849	\$443,901	\$-73,948	-14%
POSITION ALLOCATION	4	3	3		

Mission Statement

Provide complete full service in-house print and mail room services to City departments.

Major Budget Changes 508-5420

- (\$77,962): Decrease in Other Services due to program reductions in user departments.
- (\$1,500): Decrease in Materials and Supplies due to reduced printing demand from department users.

Purpose

Provide centralized printing and high volume reprographic print-on-demand service to all requesting departments. Manage a centralized mail room where all City mail is sorted, tracked, and metered per United States Post Office guidelines.

Recent Accomplishments

- Began scanning and transferring information for large documents for various City departments and projects in lieu of providing paper copies.

Goals

1. To become more cost effective by replacing existing printers with equipment that contains new print technologies.
2. Increase efficiency by updating some reprographic equipment.
3. Increase productivity and savings by re-establishing parameters which will limit more costly printing currently performed by City departments.

ADMINISTRATIVE SERVICES EQUIPMENT

Equipment : 505-5400

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$92,873	\$90,918	\$88,195	\$-2,723	-3%
Other Services	\$172,855	\$267,070	\$188,265	\$-78,805	-30%
Capital Outlay	\$417,322	\$45,578	\$50,000	\$4,422	10%
TOTAL BUDGET	\$683,050	\$403,566	\$326,460	\$-77,106	-19%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provide efficient digital imaging, copying, and printing solutions to City departments.

Major Budget Changes 505-5400

- (\$90,837): Decrease in Maintenance and Repair Services due to a lower cost upgrades and reduced department users due to program reductions.

Purpose

Provide employees and vendors a single point of contact for the acquisition, replacement, maintenance, and repair of equipment managed by the fund.

Recent Accomplishments

- Ten multi-functional systems that scan, print, and send faxes were replaced in five City departments.

Goals

1. Provide departments with centralized scanners to reduce paper waste and improve communications through electronic media.

ADMINISTRATIVE SERVICES RISK SERVICES

Risk Services : 541-5700

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,079,668	\$1,356,236	\$1,359,129	\$2,893	0%
Other Services	\$3,195,961	\$2,704,006	\$2,576,204	\$-127,802	-5%
Materials and Supplies	\$21,025	\$20,600	\$12,200	\$-8,400	-41%
Other Expenses	\$75,488	\$58,370	\$51,340	\$-7,030	-12%
TOTAL BUDGET	\$4,372,142	\$4,139,212	\$3,998,873	\$-140,339	-3%
POSITION ALLOCATION	3	3	4		

Mission Statement

Protect the City's resources and limit its liability exposures by providing stable, cost effective risk management services through quality customer service to our employees and citizens.

Major Budget Changes 541-5700

- Increased charge rate to departments to pay claims costs and rebuild reserves depleted over the last two years due to budget constrains.

Purpose

Enhance the functionality of the City by administering a risk services program that centralizes the risk services functions to ensure compliance with all City policies and procedures.

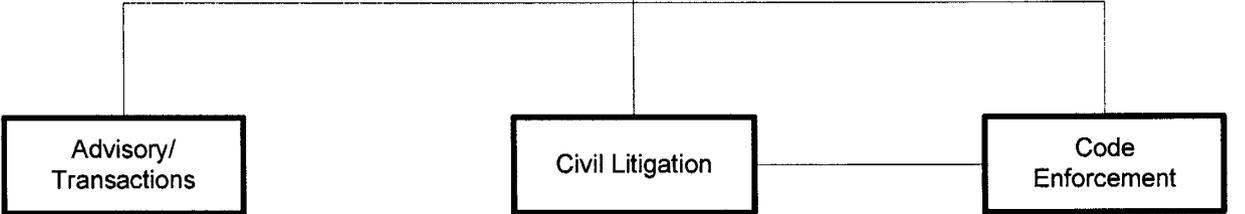
Recent Accomplishments

- Implemented an on-line computerized insurance certificate process that incorporates scanning and web-based capabilities.
- Completed a comprehensive appraisal and evaluation of all City owned properties for proper insurance coverage.

Goals

1. Effectively administer the Drug Screen Program, Safety Program and Americans with Disabilities Act Program.
2. Increase knowledge of Risk functions to better serve and protect the City, it's citizens, and its employees.
3. Expand cost savings and recoveries programs in support of all City departments and programs.

City Attorney



- ♦ Counsel to
 - City Council
 - City Departments
 - Boards & Commissions
- ♦ Draft/Approve as to form
 - Ordinances
 - Resolutions
 - Contracts
 - Documents
- ♦ Legal opinions & interpretations
- ♦ Legal support for
 - Building & road construction
 - Environmental cleanup
 - Redevelopment

- ♦ Defend & prosecute lawsuits involving the City
- ♦ Administer self-insurance tort liability program
- ♦ Investigate/monitor claims
- ♦ Direct & coordinate outside counsel

- ♦ Prosecute violations of Stockton Municipal Code
- ♦ Provide counsel to Code Enforcement Team
- ♦ Administer adjudication system
- ♦ Initiate proactive litigation

CITY ATTORNEY

City Attorney : 010-1400

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,074,953	\$867,045	\$812,634	\$-54,411	-6%
Other Services	\$163,153	\$180,068	\$187,391	\$7,323	4%
Materials and Supplies	\$17,423	\$27,000	\$32,645	\$5,645	21%
Other Expenses	\$4,604	\$12,807	\$14,840	\$2,033	16%
TOTAL BUDGET	\$1,260,133	\$1,086,920	\$1,047,510	\$-39,410	-4%
POSITION ALLOCATION	17	14	13		

Mission Statement

To provide legal advice to the City Council and City staff that is intelligent, trustworthy and dedicated to public service.

Major Budget Changes 010-1400

- (\$23,528): Decrease in staff costs due to vacant positions not being filled for a portion of the fiscal year.

Purpose

Advise City Council, Commissions, Boards, City officers, and employees in matters relating to their official duties. Defend lawsuits, prepare legal opinions and documents, ordinances and resolutions; review and approve contracts, bonds, deeds, and other legal documents and prosecutes violations of the Stockton Municipal Code.

Recent Accomplishments

- Settled or resolved several litigation cases including; the Marina Towers, Phoenix Programs, Singh and Walters cases. The trial court upheld the City's adoption of its 2035 General Plan and found that the EIR was legally adequate. Settled several other potentially high value cases. Closed approximately 308 claims and tort lawsuits.
- Reached agreement with the California Department of Corrections for the proposed Prison Medical Facility.
- Reviewed and approved as to form the bond issue for the Delta Water Supply Project as well as other issues concerning the project.
- Prevailed in the Civil Service Commission hearing sustaining the firing of a police officer for off duty conduct.
- Prepared new ordinances regarding special events, sewer services, the sale of safe and sane fireworks, and medical cannabis dispensaries.

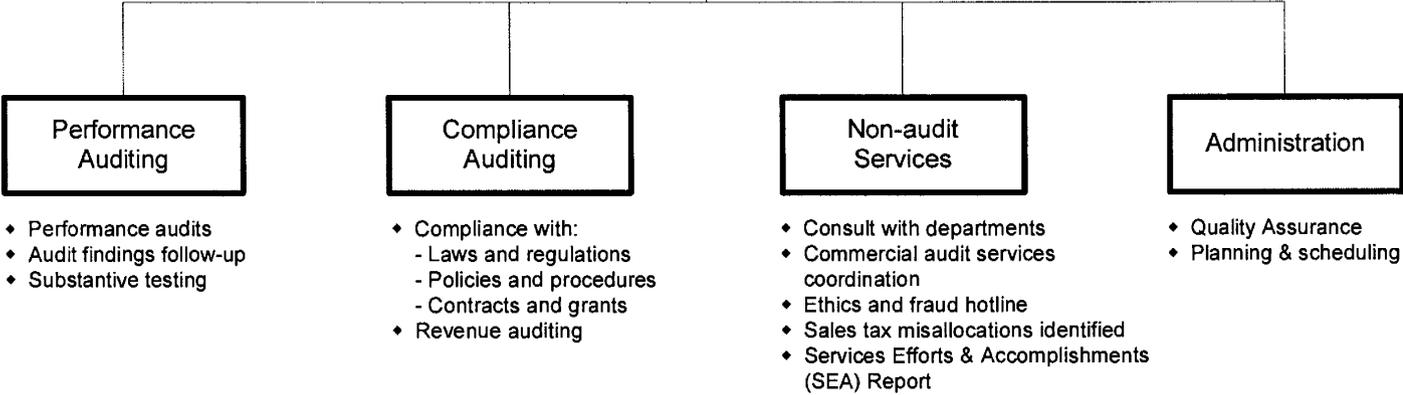
Goals

1. Assist City Council in achieving policy goals. Also assist City Departments in achieving policy goals.
2. Resolve major outstanding litigation matters.
3. Reduce reliance on outside counsel despite increased volume of litigation and claims.
4. Maintain high level of customer service despite budget cuts.



County Building Fountain

City Auditor



CITY AUDITOR

CITY AUDITOR

City Auditor : 010-1900

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$360,532	\$292,629	\$306,156	\$13,527	5%
Other Services	\$149,908	\$133,068	\$122,459	\$-10,609	-8%
Materials and Supplies	\$721	\$3,335	\$3,335	\$0	0%
Other Expenses	\$3,270	\$8,190	\$5,190	\$-3,000	-37%
TOTAL BUDGET	\$514,431	\$437,222	\$437,140	\$-82	0%
POSITION ALLOCATION	7	4	4		

Mission Statement

The Office of the City Auditor independently promotes ethical, efficient, and effective governance for the citizens of Stockton.

Major Budget Changes 010-1900

- \$13,527: Net increase in personnel costs due to changes in benefit rates, step increase, charges to other funds, and salary adjustment proposed by HR.
- (\$10,609): Decrease in other services due to program reductions in user departments.
- (\$3,000): Decrease in other expenses due to reduced department operating needs.

Purpose

Provides City Council, management, and employees with objective analyses, appraisals, and recommendations for improvements to City systems and activities. The department maintains independence and objectivity by reporting directly to City Council and by not exercising control over any activity subject to audit.

Recent Accomplishments

- Completed our fifth consecutive external peer review, receiving a full compliance opinion on our audit work.
- Generated over \$65,000 for the City in calendar year 2009 through revenue auditing activities, bringing total revenue from this effort to over \$660,000.
- Coordinated a citizen engagement effort, using focus groups led by University of the Pacific students and an internally administered survey, that provided citizen input on budget priorities for 2010-11.

Goals

1. Conduct a comprehensive internal control risk assessment to evaluate the control environment and identify areas where internal control improvements are needed.
2. Implement audit procedures in system audits to focus on identifying performance measures and verifying performance data.
3. Develop and implement a more efficient audit methodology for documenting and evaluating internal control systems.



AGA Award

City Clerk

Elections

- ◆ Petitions review & processing
- ◆ Elections
- ◆ Candidate nominations processing
- ◆ Candidate Election Guide
- ◆ Election calendars
- ◆ Statements per State regulations filing:
 - Campaign disclosure
 - Economic interests / conflicts of interests
- ◆ Ethics training compliance
- ◆ Council district maps
- ◆ Voter registration & awareness
- ◆ Council district boundaries

Operations/Support

- ◆ Support services for
 - City Council
 - Redevelopment Agency
 - Planning Commission
 - Budget/Finance/Economic Development Committee
 - Cal State University Stanislaus Stockton Center JPA
 - Public Finance Authority
 - Civil Service Commission
 - Equal Employment Commission
 - Council Salary Setting Commission
 - Development Oversight Commission
 - Cultural Heritage Board
 - Climate Action Planning Advisory Committee
 - Legislative & Environmental Committee
 - Audit Committee
 - Community Planning/Development Committee
 - Council Committees
- ◆ Maintenance/Update
 - Stockton Municipal Code
 - City Charter
 - Civil Service Rules/ Regulations
 - Boards & Commissions Roster
 - Clerk's Web page
- ◆ Boards & Commissions recruitment process
- ◆ Official documents processing
- ◆ Bids & bid openings
- ◆ Legal notices publication

Information/Records

- ◆ Policies for document naming conventions, retention, & imaging
- ◆ City's official records management
- ◆ Research & information services
- ◆ Records indexing/retention/disposition
- ◆ Management & administration
 - Retention/disposal schedule
 - City tickler system
- ◆ Disaster recovery & prevention plan
- ◆ Vital Records Program
- ◆ Records management direction & support services to Departments
- ◆ City archives
- ◆ Off-site records storage & tracking

CITY CLERK

City Clerk : 010-1100

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$749,812	\$581,682	\$589,397	\$7,715	1%
Other Services	\$125,685	\$139,851	\$117,803	\$-22,048	-16%
Materials and Supplies	\$3,312	\$4,300	\$4,000	\$-300	-7%
Other Expenses	\$2,865	\$3,871	\$3,852	\$-19	0%
TOTAL BUDGET	\$881,674	\$729,704	\$715,052	\$-14,652	-2%

POSITION ALLOCATION

8

6

5

Mission Statement

Act as a partner in the democratic process by effectively managing the City's official records, providing open access to this information, and serving as the community's public information resource to the Council.

Major Budget Changes 010-1100

- (\$67,000): Decrease in staff costs through elimination of 1 vacant Deputy City Clerk I position.

Purpose

Administers municipal elections; ensures compliance of open meeting, public records, campaign and conflict of interest filing requirements; adjusts Council District boundaries; administers the City Records Management System content; attends all Council meetings and assigned City meetings, preserves associated records and meeting recordings.

Recent Accomplishments

- VISTAS volunteer has donated 302 hours assisting in the back file scanning and indexing of Council resolutions in order to facilitate efficient research.
- Through cross-training of staff, the City Clerk's office maintained regular operating hours with less staff and continued to provide a high level of customer service to the public.
- Retrieved and indexed microfilm from off site storage facility and deposited microfilm with new off site storage vendor realizing cost savings.
- Completed index of 3-year backlog of contracts into City online database system for improved research and tracking of contracts.
- Streamlined receipt of bids and 'Request for Proposal' (RFP) process, thereby reducing the amount of time needed to process and disseminate information.
- Revised Council voting and interview process for Boards and Commission appointments, leveraging existing technology.
- Through persistent tracking achieved 100% compliance of Statement of Economic Interest (SEI) filings from mandated filers.

Goals

1. Continue to develop and refine Boards/Commission tracking application with outside vendor. Completed application to be provided free of charge.
2. Partner with City Manager staff to move agenda process to the City Clerk's Office in an effort to combine services and streamline the process.

CITY CLERK

3. Work with document management vendor to incorporate an effective work-flow with the development of an automated agenda preparation application.
4. Implement new numbering scheme for resolutions, ordinances, and contracts to shorten research time and better align electronic documents for migration to document management system.

CITY COUNCIL

City Council : 010-1000

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$462,487	\$455,899	\$463,454	\$7,555	2%
Other Services	\$52,104	\$37,559	\$39,014	\$1,455	4%
Materials and Supplies	\$3,395	\$3,250	\$6,795	\$3,545	109%
Other Expenses	\$23,872	\$356	\$1,505	\$1,149	323%
TOTAL BUDGET	\$541,858	\$497,064	\$510,768	\$13,704	3%
POSITION ALLOCATION	9	8	8		

Mission Statement

The mission of the City of Stockton is to serve the community by providing innovative, courteous and responsive service; promoting economic opportunity; enhancing the quality of life for its citizens; and building a better Stockton for future generations.

Major Budget Changes 010-1000

- \$7,555: Increase in staffing cost due to changes in benefit rates.

Purpose

City Council is the policy-setting body that initiates, studies, discusses, holds public hearings on, and decides various civic issues affecting the citizens of Stockton, based on facts gathered, represented, and citizen input. The Council hires and supervises four officers: City Manager, City Attorney, City Clerk, and City Auditor.

Recent Accomplishments

- Mayor and Council members held numerous town hall meetings in order to inform residents on the City's financial state as well as receive input from the community on City programs and services that should remain priorities within the City's budget.
- City partnered with University of the Pacific to beautify Pacific Ave from the Calaveras River Bridge to just north of the stop lights in front of the University. The project will serve as a gateway to the Miracle Mile and the University neighborhoods.
- Stockton's Promise Education Summit initiative engages dozens of citizens to work on core issues related to improving the dropout rate and literacy in our community, including early childhood literacy (Mayor's Book Club), tutoring, mentoring and parenting.
- University Neighborhood community involvement and improvements, including active citizen action team and partnerships with the University of the Pacific for street scape enhancements.
- VISTAS volunteer program continued to provide opportunities for volunteering throughout the City, including: local park projects and student internships.

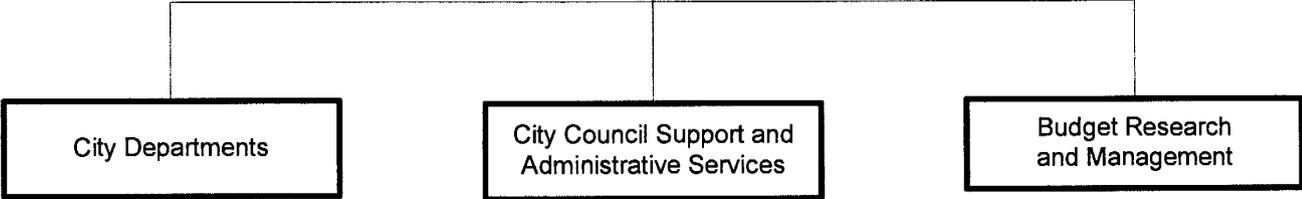
Goals

1. Prevent and reduce crime and improve public safety.
2. Restore and maintain fiscal health through open and thorough processes.
3. Articulate a vision and develop strategies for the ongoing revitalization of existing commercial and residential neighborhoods, including downtown.
4. Develop a comprehensive strategy for long-term economic development and community health.

CITY COUNCIL

5. Develop strategies to position Stockton as an efficient and leading "green" community.
6. Improve the City's service delivery through process improvements and implementation of technology.

City Manager



- ♦ City Departments oversight:
 - Administrative Services
 - Community Services
 - Community Development
 - Fire
 - Housing
 - Human Resources
 - Municipal Utilities
 - Police
 - Public Works
 - Revitalization

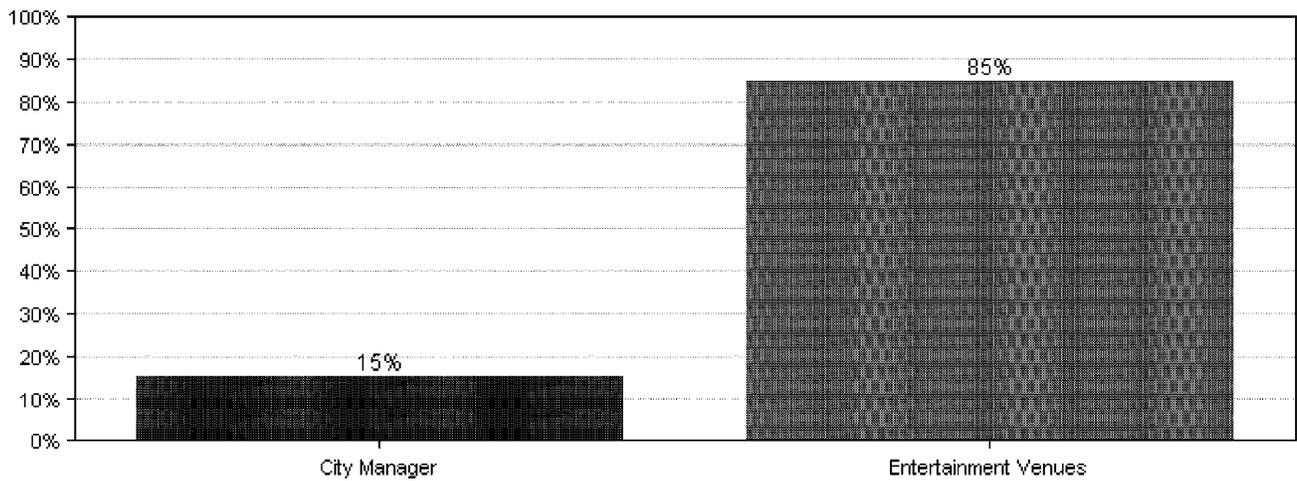
- ♦ Agendas preparation
- ♦ Council inquiries responses
- ♦ Constituency inquiries responses
- ♦ Staff support for Council Committees
- ♦ Boards, Commissions, Committees, and community groups interaction
- ♦ Council Policy and Administrative Directives update
- ♦ Sister Cities program
- ♦ Peacekeepers program

- ♦ Revenue & expenditures forecast, monitor & control
- ♦ Budget requests review
- ♦ Operating & Capital Project budget documents preparation
- ♦ Capital Projects coordination
- ♦ Fee Schedule coordination
- ♦ Public Facility Fee funds administration
- ♦ Fund balances monitored
- ♦ Research for special projects
- ♦ Long Term Financial Planning

CITY MANAGER

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
City Manager	\$1,080,586	\$1,109,763	\$1,181,415	71,152	6%
Entertainment Venues	\$0	\$7,360,314	\$6,708,299	\$-652,015	-9%
TOTAL BUDGET	\$1,080,586	\$8,470,077	\$7,889,714	\$-580,863	-7%
POSITION ALLOCATION	21	16	15		

Department Budgets by Fund



Mission Statement

To provide direction and oversight of all phases of City operations, to ensure Council policy and established administrative practices are effectively carried out within the fiscal and physical abilities of the various City Departments during normal operations, as well as emergency situations.

Units Managed by Department

City Manager General Fund
Entertainment Venues

CITY MANAGER ADMINISTRATION

Administration : 010-1201

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$901,157	\$862,053	\$932,154	\$70,101	8%
Other Services	\$155,073	\$213,767	\$218,312	\$4,545	2%
Materials and Supplies	\$13,003	\$18,843	\$10,199	\$-9,144	-49%
Other Expenses	\$11,353	\$15,100	\$20,750	\$5,650	37%
TOTAL BUDGET	\$1,080,586	\$1,109,763	\$1,181,415	\$71,152	6%
POSITION ALLOCATION	21	16	15		

Mission Statement

To provide executive direction and over-site of all City departments, programs, and operations

Major Budget Changes 010-1201

- (\$70,101): Increase in staffing costs due to changes in employee benefit rates and filling of executive positions.
- Moved budgeting and accounting for Peacekeeper Program to the Non-departmental budget section.

Recent Accomplishments

- Continued to provide basic City services during fiscal crisis.
- Increased community engagement in local government through an open budget development process.
- Delta Water Supply Project, the largest municipal project ever undertaken by the City of Stockton, approved and construction is in-progress.
- Secured a one-year extension of the Federal Emergency Management Agency (FEMA) Flood Insurance Preferred Risk Rate for property owners included in the Special Hazard High Risk Flood Areas.
- Maximized opportunities for Federal Economic Stimulus Monies, securing \$23.4 million in funding to support city-wide projects and programs.

Goals

1. Obtain structural changes in all labor agreements to restore and maintain the fiscal health of the City.
2. Restructure and reorganize public safety core functions to maximize resources in the field.
3. Balance reductions in all departments to provide immediate and long-term solutions and sustain sufficient infrastructure to recover as the economy improves.
4. Develop and implement building code changes and City policies to encourage green industry and support a business-friendly environment.

CITY MANAGER ENTERTAINMENT VENUES

Entertainment Venues : 086-3030

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$0	\$42,480	\$54,622	\$12,142	29%
Other Services	\$0	\$7,251,188	\$6,593,677	\$-657,511	-9%
Other Expenses	\$0	\$66,646	\$60,000	\$-6,646	-10%
TOTAL BUDGET	\$0	\$7,360,314	\$6,708,299	\$-652,015	-9%
POSITION ALLOCATION	0	0	0		

Mission Statement

To operate and maintain the four City-owned entertainment venues; the Stockton Arena, the Stockton Ballpark, the Bob Hope Theatre, and the Oak Park Ice Arena, with the least possible funding subsidy from the General Fund.

Major Budget Changes 086-3030

- The budget for the City's entertainment venues, have been moved from the Recreation Fund (044) to a new fund (086) in Fiscal Year 2009-10.
- The General Fund subsidy is expected to decrease by \$1 million due to conversion to a new management contract in Fiscal Year 2010-11.

Purpose

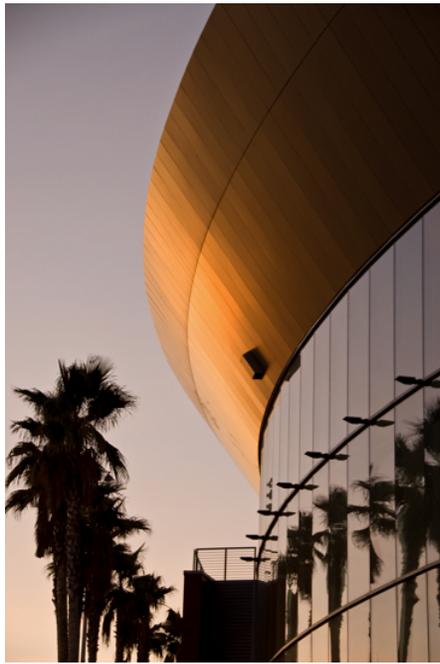
To account for the financial activities of the four City of Stockton entertainment venues. Revenues are generated by events held at the venues. The remainder of funding for these activities comes from a General Fund subsidy.

Recent Accomplishments

- Entered negotiations to replace management contract for the City's entertainment venues to improve operations and reduce General Fund support

Goals

1. Secure a new management agreement and substantially reduce General Fund support to entertainment venues.
2. Improve operations, maintenance and infrastructure of the Oak Park Ice Rink, through community partnerships and grant funding.



Stockton Arena

**Director of Community
Development**

**Business Operations/
Customer Service**

- ♦ Business Operations
- ♦ Process Improvement Program
- ♦ Customer service and support
- ♦ Budget preparation
- ♦ Fees program and studies
- ♦ Reports, agenda and notice preparation
- ♦ Mapping, graphics and data services
- ♦ LandMaster map layers maintenance
- ♦ Building Inspection scheduling
- ♦ Support for:
 - Planning Commission
 - Development Oversight Commission
 - Climate Action Plan Advisory committee
 - Cultural Heritage Board
 - Development Review & Architectural review committees
 - Building/Housing Board of Appeals
 - Handicapped Access Board of Appeals

**Planning and Engineering
Services**

- ♦ General Plan preparation & management
- ♦ Development Code enforcement & management
- ♦ Environmental regulations enforcement & administration
- ♦ Public park planning, design and construction
- ♦ State Subdivision Map Act implementation & administration
- ♦ Inspection of privately constructed public improvements
- ♦ Maintain computerized land use data file
- ♦ Conduct planning related studies
- ♦ Transportation planning and engineering services
- ♦ Historical/architectural preservation coordination
- ♦ Heritage Oaks oversight
- ♦ Green Building Code development
- ♦ San Joaquin Partnership interaction on future plans
- ♦ Economic Review Committee
- ♦ Site Plan Review Committee
- ♦ Pre-application advisory meetings
- ♦ Area of Benefit formation and administration
- ♦ Developer reimbursements from the Public Facilities Fee program
- ♦ Land surveying services
- ♦ Property/easement dedication
- ♦ Review & approval of:
 - Subdivision/development related public improvement plans
 - Master Development/Specific Plans
 - Use permits
 - Tentative Maps
 - Final Maps & associated agreements
 - Property line adjustments
 - Encroachment, Revocable & Transportation permits
 - Utility master plans

Building and Life Safety

- ♦ Building Life/Safety & Fire Plan Check
- ♦ Building Life Safety Inspections
- ♦ Disable Access Plan Check & Inspection
- ♦ Flood Plain Management review & Inspection
- ♦ Mandatory enforcement:
 - State Health & Safety Code
 - State Business Code
 - Uniform Building Code
 - Federal Building Laws
 - California Energy & Green Building Code
 - Uniform Construction Codes, including plan check & inspection
 - Locally adopted construction codes & standards
- ♦ Regulate:
 - Energy conservation
 - Handicapped access
 - Seismic safety
 - Fire and life safety
 - Demolition of structures
- ♦ Code Enforcement inspection & investigation assistance
- ♦ Fire damage inspections assistance
- ♦ Stockton Municipal Code documentation
- ♦ State Contractors Board assistance
- ♦ Green Building
- ♦ Special Inspections
- ♦ Flood Community Rating System documentation & administration
- ♦ Assist Public Works, Revitalization & Fire departments on their projects

COMMUNITY DEVELOPMENT

COMMUNITY DEVELOPMENT SUMMARY: 048-1800

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$7,544,099	\$5,420,397	\$5,042,038	\$-378,359	-7%
Other Services	\$1,765,869	\$1,741,247	\$878,131	\$-863,116	-50%
Materials and Supplies	\$54,962	\$67,998	\$53,066	\$-14,932	-22%
Other Expenses	\$608,846	\$587,020	\$312,610	\$-274,410	-47%
TOTAL BUDGET	\$9,973,776	\$7,816,662	\$6,285,845	\$-1,530,817	-20%
POSITION ALLOCATION	88	45	42		

Mission Statement

To serve the public by providing courteous, effective, efficient and accurate planning and development services to ensure a safe community that enhances the quality of life for all residents of the City of Stockton.

Major Budget Changes 048-1800

- (\$1,389,394): Overall 17% reduction in operating expenses estimated for FY 2010-11.
- (\$1,034,366): A 54% decrease in services expense due to reduced rental and Internal Service Fund rates resulting from prior year staff reductions.
- (\$274,410): Decrease in expenses such as indirect cost allocations, training, travel and memberships resulting from department downsizing.

COMMUNITY DEVELOPMENT ADMINISTRATION

Administration : 048-1810

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$790,792	\$1,784,131	\$1,560,392	\$-223,739	-13%
Other Services	\$483,769	\$628,385	\$311,183	\$-317,202	-50%
Materials and Supplies	\$7,060	\$2,700	\$3,000	\$300	11%
Other Expenses	\$145,003	\$138,893	\$90,250	\$-48,643	-35%
TOTAL BUDGET	\$1,426,624	\$2,554,109	\$1,964,825	\$-589,284	-23%
POSITION ALLOCATION	6	13	12		

Purpose

Directs and coordinates with Building, Planning and Engineering functions to carry out the directives of the City Council and City Manager. Provides consolidated, centralized and coordinated services for oversight of department process and technology improvement, business operations, and administrative support

Recent Accomplishments

- Continued implementation of restructuring to include oversight of department business operations, budget, process improvements and technology support and centralized department clerical and accounting functions.
- Established the Development Oversight Commission serving as primary staff.
- Developed an automated method for annual update of 1,025 building fees eliminating staff weekend overtime.
- Developed and implemented a Plan Track encroachment permit module to further automate permit tracking and financial reporting and billing functions.
- Developed and implemented electronic public information screens within the Permit Center lobby to provide customers with latest Permit Center information.
- Developed a comprehensive Customer Service Plan to improve customer service and City responsiveness.
- Surplussed one-third of vehicle fleet and reduced computer and telephone overhead in order to better represent current staffing levels.

Goals

1. Complete Planning and Engineering Fee Nexus Study.
2. Work closely with Economic Development to enhance coordination between Economic Development and Community Development to ensure timely and accurate information for all projects.
3. Implement customer service training and maintenance program with regularly scheduled training and reinforcement. Implement process improvement team to identify initiatives and changes needed for improved operations and services.
4. Implementation of new enterprise system, customer friendly web presence, and optimization of current online customer service system. Identify how to leverage new technologies to enhance service.

COMMUNITY DEVELOPMENT BUILDING

Building : 048-1830

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$2,902,042	\$1,727,283	\$1,632,054	\$-95,229	-6%
Other Services	\$385,130	\$440,803	\$232,166	\$-208,637	-47%
Materials and Supplies	\$28,665	\$44,683	\$35,156	\$-9,527	-21%
Other Expenses	\$154,509	\$153,864	\$6,000	\$-147,864	-96%
TOTAL BUDGET	\$3,470,346	\$2,366,633	\$1,905,376	\$-461,257	-19%
POSITION ALLOCATION	34	15	13		

Purpose

Enforce state, federal and municipal building codes, which provide for the life and safety of the citizens of the City while providing professional services to all customers.

Recent Accomplishments

- Processed 7% more building permits than last year with the same plan check turnaround time despite a 50% reduction in Building and Life Safety Division staff.
- Implemented new Federal Emergency Management Agency (FEMA) Flood Maps and provided public outreach meetings regarding new building codes and FEMA flood requirements.
- Implementation of the new Energy Codes and the development of new customer handouts and over-the-counter customer training.
- Customer service upgrades include; informational video at the public counter regarding permit requirements, standardized application forms to aid in plan submitting and permit processing, and increased number of forms available on the City's website.

Goals

1. Implementation of the new State Building Code and Green Building Codes effective January 1, 2011.
2. Certification of staff as California Certified Accessibility Specialists (CASp) and Build-It Green certified.
3. Continue customer service upgrades including implementation of an online permitting and tracking system, informational materials available at the public counter and on the City's website.
4. Process improvements including development of an "on-call" plan checker and inspection list to augment staff as needed, and standardizing plan check comment letters under the new code.

COMMUNITY DEVELOPMENT PLANNING/ETP

Planning/ETP : 048-1850

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$3,851,265	\$1,908,983	\$1,849,592	\$-59,391	-3%
Other Services	\$896,970	\$672,059	\$334,782	\$-337,277	-50%
Materials and Supplies	\$19,237	\$20,615	\$14,910	\$-5,705	-28%
Other Expenses	\$309,334	\$294,263	\$216,360	\$-77,903	-26%
TOTAL BUDGET	\$5,076,806	\$2,895,920	\$2,415,644	\$-480,276	-17%
POSITION ALLOCATION	48	17	17		

Purpose

Inform public and advise Planning Commission/City Council on development matters. Implement General Plan, Development Code, Subdivision Map Act, California Environmental Quality Act, City Standards & Specifications, administer annexations. Staff Climate Action Plan Advisory Committee, Cultural Heritage Board and Architectural Review Committee.

Recent Accomplishments

- City Council approval of Interim Green House Gas Emissions Reduction Target as a first step in developing a Climate Action Plan
- City Council acceptance of Climate Action Plan Advisory Committee recommended City of Stockton & San Joaquin Regional Transit District prepared Transit Gap Analysis.
- Medical Cannabis Ordinance forwarded for City Council consideration.
- Approval of the 2009 Housing Element
- Completed construction of the Morada Lane widening from Glacier Point Drive to approximately 200 feet west of Union Pacific Railroad At-Grade crossing including widening of the at-grade railroad crossing to 6 lanes and its conversion to Quiet Zone standards.
- Completed installation, programming and implementation of a central irrigation system with flow monitoring hardware and communication equipment at 14 of the newest City parks, including the Stockton Soccer Complex, thereby achieving the anticipated 30% savings in water and energy.
- Provided Inspection services for privately constructed public improvements as well as several capital improvement projects under construction by the Public Works and Municipal Utilities Departments.

Goals

1. Continue to improve efficiency and streamline the development review/improvement process through technological improvements, work flow analysis and the further integration of the planning, engineering and inspection functions.
2. Implement a central irrigation system with flow monitoring hardware and communication equipment at the remaining 52 City parks and ultimately all publicly maintained common open space areas to achieve a projected water and energy savings of approximately 30%.
3. Carry forward a revision to the City's Public Facilities Fees program reflecting the actual costs necessary to mitigate the 2035 General Plan as adopted in December, 2007.
4. As required by the 2035 General Plan Settlement Agreement, present a Green Building Code for City Council consideration and continue to work on the remaining elements of the comprehensive Climate Action Plan.

Director of Community Services

Library Services

- ♦ Neighborhood Services
 - Reference & readers advisory services
 - Books & materials circulation
 - Public interest in use of facility & resources
 - Library collection
 - Library & community sponsored programs for all ages
- ♦ Reader Services
 - New library materials review & procurement
 - Catalog/database of materials
 - Material circulation
 - Interlibrary loan service operations
 - Customer database maintenance
- ♦ Programming and Outreach Services
 - Outreach to schools
 - Community outreach events participation
 - Mobile Library
 - Adult Literacy & family literacy outreach programs
 - System-wide Library & cultural programs
 - Community partners collaboration for diverse programs
 - Programs development to attract non-traditional library users

Administrative Services

- ♦ Operations & personnel management
- ♦ Safety program
- ♦ Department policies
- ♦ Department budget preparation & control
- ♦ Grants & contracts administration
- ♦ Library and recreational programs planning
- ♦ Fund raising & promotions
- ♦ Public Information
- ♦ City/County Library Agreement oversight
- ♦ Library & Literacy Foundation for San Joaquin County liaison
- ♦ Friends of the Stockton Public Library liaison
- ♦ Arts Commission oversight
- ♦ Sports Commission oversight
- ♦ Technical & clerical support
- ♦ Staff support for various commissions

Recreation Services

- ♦ Recreation programs operation
 - Recreation Centers
 - After School Program sites
 - Summer/Holiday Camps
 - Swimming Pools
- ♦ Citywide teen programs & activities
- ♦ Sports facilities rentals & reservations
- ♦ Adult & youth sports leagues
- ♦ Special activities
 - Instruction programs
 - Recreation special events
- ♦ Community & Civic Groups
- ♦ Community & Cultural Services programs operations
 - Pixie Woods
 - Senior Citizens' Center
 - Children's Museum
- ♦ Rentals/events & reservations
 - Weber Point Events Center
 - Civic Auditorium
 - Philomathean House
 - Downtown Plazas
 - Parks
- ♦ Community Relations
 - Special Events Committee
 - Stockton Symphony
 - Stockton Beautiful
 - Bob Hope Theatre
 - Pixie Woods Board
 - Children's Museum Board
 - Community & Civic Groups
- ♦ Citywide special events
- ♦ Y.E.A.T.
- ♦ Youth Advisory Commission

Golf Courses

- ♦ Golf course operations
 - Swenson 18- & 9-hole courses
 - Van Buskirk 18-hole course
- ♦ Pro Shops
- ♦ Tournaments
- ♦ School team play
- ♦ Driving range
- ♦ Marshaling program
- ♦ Junior Golf Program
- ♦ Contract management
 - Golf course maintenance
 - Snack Bar
- ♦ Golf Advisory Committee
- ♦ First Tee Program
- ♦ Stockton Junior Golf Association

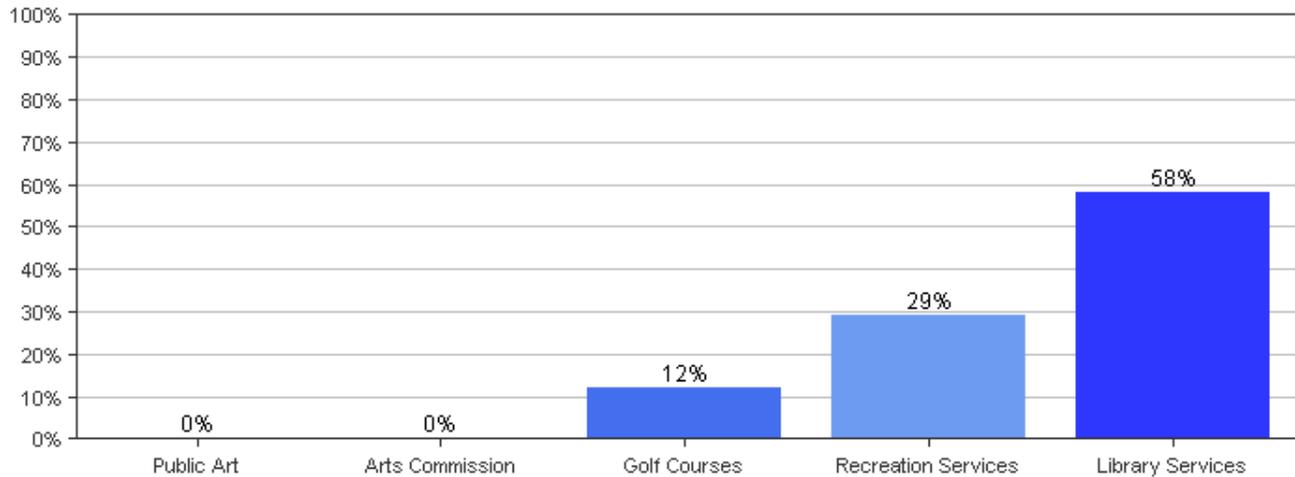
Arts

- ♦ Arts projects promotion & planning
- ♦ Stockton Arts Commission
- ♦ Public Art Program

COMMUNITY SERVICES

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Arts Commission	\$128,636	\$62,101	\$41,420	\$-20,681	-33%
Recreation Services	\$13,060,590	\$5,201,992	\$5,110,866	\$-91,126	-2%
Golf Courses	\$2,092,025	\$2,105,461	\$2,146,292	\$40,831	2%
Public Art	\$100,625	\$76,499	\$5,979	\$-70,520	-92%
Library Services	\$12,263,583	\$10,441,551	\$10,115,251	\$-326,300	-3%
TOTAL BUDGET	\$27,645,459	\$17,887,604	\$17,419,808	\$-467,796	-3%
POSITION ALLOCATION	155	103	86		

Department Budgets by Fund



Mission Statement

To enhance the quality of life, economic vitality, health and well-being of the community by creating and providing the resources and program opportunities to its residents of all ages to pursue their educational, civic, business, and personal interests and to meet their recreational and leisure needs.

Units Managed by Department

Community Services General Fund	Arts Commission Library Services Recreation Services Public Art Golf Courses
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COMMUNITY SERVICES ARTS COMMISSION GF

Arts Commission GF : 010-3640

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$125,111	\$60,330	\$39,031	\$-21,299	-35%
Other Services	\$3,466	\$1,771	\$2,389	\$618	35%
Materials and Supplies	\$59	\$0	\$0	\$0	0%
TOTAL BUDGET	\$128,636	\$62,101	\$41,420	\$-20,681	-33%
POSITION ALLOCATION	1	1	0		

Major Budget Changes 010-3640

- (\$20,100): Re-structured Arts Commission administration as a result of a 30% reduction in funding from the General Fund.

Purpose

The Stockton Arts Commission was established by ordinance to promote and encourage programs to further the development and public awareness of an interest in the fine and performing arts and to act in an advisory capacity to the Stockton City Council in connection with the artistic and cultural development of the City.

Recent Accomplishments

- The 32nd Annual Arts Award event was held on September 11, 2009 at the Civic Auditorium.
- Fifteen Stockton artists and arts organizations were awarded \$39,000 in grants through the City's Arts Endowment Fund grant program administered by the Arts Commission.
- The Arts Commission coordinated the 25th Annual Asparagus Festival Arts and Crafts Show.
- Developed an e-mail address list of arts organizations, visual and performing artists, educators, members of the media, etc. to allow timely sharing of information regarding calls for artists, performing opportunities and grants information.
- Sponsored poetry and literary events in partnership with the University of the Pacific; projects with the Haggin Museum; and an event that featured author Lisa Lee.

Goals

1. Continue to develop programs to support the City's Arts and Cultural community. Seek funding opportunities to assist with the operations of the Arts Commission.
2. Solicit new applicants and improve the quality of the Arts and Crafts Show for the Annual Asparagus Festival.
3. Organize additional arts activities which will include hosting a grant writing workshop and arranging a tour for various student age groups to the Haggin Museum and the Stockton Civic Theatre as part of enriching art and culture for the youth.
4. Establish an Arts Foundation to better serve the cultural and art needs of the community.

COMMUNITY SERVICES

RECREATION SERVICES SUMMARY: 044-3601

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$4,496,758	\$3,898,234	\$3,535,939	\$-362,295	-9%
Other Services	\$8,218,485	\$1,118,573	\$1,451,040	\$332,467	30%
Materials and Supplies	\$236,804	\$161,770	\$111,102	\$-50,668	-31%
Other Expenses	\$108,543	\$23,415	\$12,785	\$-10,630	-45%
TOTAL BUDGET	\$13,060,590	\$5,201,992	\$5,110,866	\$-91,126	-2%
POSITION ALLOCATION	45	31	20		

Mission Statement

Plan, develop, and provide leisure time program opportunities to meet the needs of the community now and in the future. Through these services, provide equal opportunity for individual personal fulfillment, human relations, health and fitness, and also creative expression.

Major Budget Changes 044-3601

- Decrease in Employee Services costs mainly due to additional 13% reduction in full-time positions.
- Transfer of Civic Auditorium building maintenance & repair costs from Public Works to Recreation resulting to a 78% increase in utility costs.
- Increase in maintenance & repair costs due to full-year costs of security and janitorial services at the new Community Centers and Civic Auditorium.
- Reinstate full year contract costs of the Teen Center operating agreement and the legislative lobbying services contract.
- Decrease in contractual employees, duplicating, postage/mailing, printing, publicity/advertising & vehicle rental costs due to program reductions.
- Reduction in training, meetings, travel and car mileage reimbursements based on past year's actual expenditures.

COMMUNITY SERVICES RECREATION SERVICES - ADMIN

Recreation Services - Admin : 044-3610

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$703,701	\$650,939	\$703,095	\$52,156	8%
Other Services	\$166,186	\$128,076	\$152,942	\$24,866	19%
Materials and Supplies	\$6,001	\$14,635	\$8,750	\$-5,885	-40%
Other Expenses	\$1,446	\$3,925	\$4,285	\$360	9%
TOTAL BUDGET	\$877,334	\$797,575	\$869,072	\$71,497	9%
POSITION ALLOCATION	13	9	7		

Purpose

Provide leadership and support required to plan, direct, and coordinate operations of the department. Responsible for the day-to-day activities including establishment of policies and goals, development of long range plans, and development of programs appropriate for the needs of the community.

Recent Accomplishments

- Completed a \$5 million grant application for the competitive Statewide Park Development and Community Revitalization Program (Prop 84) for a new Multi-use Facility in North Stockton that includes construction of a new community center and library.
- Completed a \$5 million grant application for the competitive Statewide Park Development and Community Revitalization Program (Prop 84) for the expansion of McKinley Park and Community Center.
- Completed agreements for the operation and maintenance of the Arnaiz Stadium Softball Complex and the Stockton Detention Basin Soccer Complex.
- Increased program partnerships with non-profit organization to provide services and events.

Goals

1. Continue to work with the department lobbyist to seek grant funding opportunities for the rehabilitation and improvement of parks and recreational facilities.
2. Implement the recommendations for the Needs Assessment Study to improve service and meet the needs of the community relating to parks and recreational facilities.
3. Continue to seek public and private partnerships and explore contracting opportunities to assist with the operations and maintenance of recreational and other community facilities.
4. Provide community service and recreational opportunities with modified facility operations to continue to meet the needs of the community.

COMMUNITY SERVICES RECREATION

Recreation : 044-3620

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$3,793,057	\$3,247,295	\$2,832,844	\$-414,451	-13%
Other Services	\$8,052,299	\$990,497	\$1,298,098	\$307,601	31%
Materials and Supplies	\$230,803	\$147,135	\$102,352	\$-44,783	-30%
Other Expenses	\$107,097	\$19,490	\$8,500	\$-10,990	-56%
TOTAL BUDGET	\$12,183,256	\$4,404,417	\$4,241,794	\$-162,623	-4%
POSITION ALLOCATION	32	22	20		

Purpose

Plan, develop, implement and operate programs and recreation facilities. The division serves age groups ranging from kindergarten to senior citizens. Services available to the public include programs for handicapped, non-English speaking, economically disadvantaged teens, and at-risk youth and adults.

Recent Accomplishments

- Opened the newly constructed Stockton Detention Basin Soccer Complex. The complex has eight soccer fields on a 35.24 acre site adjacent to Highway 99 Frontage Road north of Morada Lane.
- Two new interactive exhibits were added to the Children's Museum: a storm water exhibit and an agricultural exhibit.
- Worked in partnership with the Pixie Woods Board to make improvements and upgrades to Louis Park: a new canopy over the carousel, interactive features on the boat and train rides and facades, trimmed trees, and enhanced landscaping throughout the park.
- Increased events in the Downtown and Cineplex area through an increased partnership with outside agencies, such as the Downtown Stockton Alliance (DSA). Worked with the DSA in moving the annual Farmers Market to DeCarli Plaza.
- Restructured the City Adult Softball Leagues from 4 seasons to 3 seasons while continuing to provide the same amount of league games and decreasing program expenses for the 236 different teams. Operated all four fields of the McNair Soccer Complex for the first full year. Youth and adult soccer, youth lacrosse and youth football utilized the facility.
- With assistance from the Youth Advisory Commission, created an outdoor festival, called TeenFest. The inaugural event provided an outlet for Stockton teens to express themselves through live music and dance performances, as well as provided art opportunities. This successful event will be continued annually through assistance from local non-profit partnerships and teen volunteers.
- Assumed the day to day maintenance of Louis Park softball Complex with part time employees and also increased staffing levels at Billy Hebert Field where once was provided by the Parks Division.

Goals

1. Continue and explore news ways to promote the Community Centers as safe and healthy environments for our community through comprehensive and quality recreational activities and programs.
2. Strengthen the volunteer groups at Community Centers, facilities, and in each program area to help with program operations. Work with outside agencies and organizations in an effort to increase events and cultural opportunities in the community.
3. Reopen and resume normal operations at the Civic Auditorium. Implement a new operating model to improve services and increase the demand and use of the auditorium by the community.

COMMUNITY SERVICES RECREATION

4. Increase users for McNair Softball and Soccer Complex to include youth baseball tournaments, girls fast pitch softball leagues as well as youth and adult lacrosse. Improve field conditions at the complex through use of remaining resources.

COMMUNITY SERVICES GOLF COURSES

Golf Courses : 481-3650

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$500,086	\$433,343	\$485,289	\$51,946	12%
Other Services	\$1,479,496	\$1,499,818	\$1,491,630	\$-8,188	-1%
Materials and Supplies	\$111,358	\$166,900	\$165,173	\$-1,727	-1%
Other Expenses	\$1,085	\$5,400	\$4,200	\$-1,200	-22%
TOTAL BUDGET	\$2,092,025	\$2,105,461	\$2,146,292	\$40,831	2%
POSITION ALLOCATION	3	2	2		

Mission Statement

The Enterprise Fund provides well-maintained, safe, and attractive golf courses for the golfing public.

Major Budget Changes 481-3650

- \$72,384: Increase in employee costs mainly due to step increases and increase in worker's compensation costs.
- (\$33,938): Decrease in maintenance and repair costs due to a new discounted contract price with Valley Crest Golf Course Maintenance.
- \$17,000: Increase in utility costs by 16% based on past year's actual consumption.
- (\$28,824): Decrease in materials, supplies, and merchandise for resale by 23% based on past year's actual expenditures.
- \$26,997: Increase in non-capital asset costs due to new lease agreement for additional golf carts.

Purpose

Operate and maintain a championship 18-hole golf course and an executive 9-hole golf course at Swenson Park, and a championship 18-hole golf course at Van Buskirk Park. The City develops programs that promotes golf to the widest cross section of citizens and visitors alike.

Recent Accomplishments

- Entered into another lease agreement for additional 45 golf carts for Van Buskirk Golf Course to complete the new fleet for both courses.
- Acquired all necessary system requirements to complete the installation of the new electronic golf management system to make it fully operational.
- Completed staff training and implementation of the new electronic golf management system.
- Completed the review and evaluation of the current golf course maintenance contract with Valley Crest Golf Course Maintenance.
- A golf course analysis was conducted by a private consultant. Several recommendations in the golf course study have been implemented including the revision of the golf fee structure and rates.
- City Council authorized distribution of a Request for Proposal to lease or purchase one or both of the municipal golf courses following the recommendation from the Golf Course Analysis report dated March 31, 2010.

Goals

1. Finalize and execute a contract extension with Valleycrest Golf Course Maintenance pending the outcome of a

COMMUNITY SERVICES GOLF COURSES

Request for Proposal (RFP) for City of Stockton golf course operations.

2. Complete the badly needed roof repairs at the pro-shop and clubhouse of both courses.
3. Continue to maximize the use of the new golf carts and to keep these in good running condition to enhance customer satisfaction. Expand tournament marketing and hire an instructor for the Van Buskirk Golf Course.
4. Implement the new and re-structured golf fees at both courses based on Consultant's recommendations. Review, select, and implement the proposal received that best meet the criteria established in the Request for Proposal.

COMMUNITY SERVICES PUBLIC ART

Public Art : 306-7000

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$81,974	\$67,653	\$1,390	\$-66,263	-98%
Other Services	\$18,268	\$8,846	\$4,589	\$-4,257	-48%
Materials and Supplies	\$383	\$0	\$0	\$0	0%
TOTAL BUDGET	\$100,625	\$76,499	\$5,979	\$-70,520	-92%
POSITION ALLOCATION	1	0	0		

Mission Statement

Create expanded opportunities for the public to experience the arts and add to the beautification of the City through Public Art.

Major Budget Changes 306-7000

- (\$70,520): Decrease in administration expenditure budget due to the re-structuring of Arts programs.

Purpose

Through the Public Art Ordinance approved in year 2000, the Public Art Program is implemented and administered to foster creative expression of the arts in public places of the City by funding public art projects and requiring a public art component on capital improvement projects when possible.

Recent Accomplishments

- Completed the Joan Darrah Promenade Public Art projects, which featured art work by Moto Ohtake, Dan Snyder, Eric Powell, Mark White, and Wayne Chabre.
- Completed the selection process for a Public Art project and artists for the DeCarli Plaza.
- Completed the Airport Way - Garfield School Gymnasium Plaza renovation project with art work by Horace Washington.

Goals

1. Start fabrication/construction of the Decarli Plaza Public Art project and the Mural Project.
2. Complete art work for the El Dorado Bridge Railing Enhancements, Thornton Road Widening, and Hammer Lane Improvement Phase III projects.
3. Develop a Public Art Policy for donations and gifts of art work to the City.
4. Conduct Public Art tours, presentations, and workshops to expand community outreach.

COMMUNITY SERVICES

LIBRARY SERVICES SUMMARY: 041-3500

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$8,224,542	\$7,097,635	\$6,570,696	\$-526,939	-7%
Other Services	\$2,287,200	\$2,241,112	\$2,378,377	\$137,265	6%
Materials and Supplies	\$1,029,830	\$422,128	\$517,746	\$95,618	23%
Other Expenses	\$721,901	\$680,676	\$648,432	\$-32,244	-5%
TOTAL BUDGET	\$12,263,473	\$10,441,551	\$10,115,251	\$-326,300	-3%
POSITION ALLOCATION	105	69	57		

Mission Statement

Create an environment for connecting people and ideas by providing residents of all ages with the resources to pursue their educational, civic, business, and personal interests.

Major Budget Changes 041-3500

- (\$116,246): Decrease in funding from the City of Stockton General Fund.
- (\$146,712): Decrease in funding from San Joaquin County based on property tax reductions.
- Decrease in Employee Services costs due to an additional 17% reduction in full-time positions and outsourcing of Chavez Library janitorial services.
- Increase in maintenance and repair costs based on past years' actual expenditures.
- Increase in computer software costs based on past years' actual expenditures.
- Cancel print mailing of overdue notices resulting to a 36% reduction in postage and mailing costs.

COMMUNITY SERVICES LIBRARY SERVICES - ADMIN

Library Services - Admin : 041-3510

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,804,941	\$1,354,176	\$888,941	\$-465,235	-34%
Other Services	\$484,548	\$380,372	\$396,748	\$16,376	4%
Materials and Supplies	\$121,110	\$81,030	\$63,395	\$-17,635	-22%
Other Expenses	\$22,768	\$16,500	\$7,000	\$-9,500	-58%
TOTAL BUDGET	\$2,433,367	\$1,832,078	\$1,356,084	\$-475,994	-26%
POSITION ALLOCATION	21	8	5		

Purpose

Provide leadership and vision for the library staff in order to better serve the community. Coordinate the Library's business and service operations including budget preparation, financial monitoring, contract management, purchasing, payroll, personnel, and delivery.

Recent Accomplishments

- Fully integrated Library Services Division with Community Services Department.
- Completed and received federal Library Services and Technology Act grant award from the California State Library for the purchase of additional computer equipment for the Mobile Computer Learning Center.
- Successfully launched the digital Library newsletter "Let's Connect" in September 2009 saving the Library and the Friends of the Stockton Public Library approximately \$20,000 in print costs. In addition, the newsletter went from a bimonthly publication to monthly.
- Accomplished a social media marketing campaign utilizing popular social media utilities such as Facebook, Twitter, Yelp, and YouTube to further the awareness of what the Library and Recreation provide to the community. The Library regularly posts information that celebrates successes, advertises upcoming events, and educates the public as to the services Library provides to the community.
- Successfully implemented a more timely and efficient manner of collecting statistics from all Library branches. Data is compiled for reports shared with Library Management on a monthly basis.

Goals

1. Continue to implement Library Strategic Priorities 2009-2014.
2. Continue to seek funding opportunities that will benefit the Library. Continue to build the relationship with organizations that support the goal of the Library.
3. Continue marketing both Library and Recreation services in a variety of ways, focusing on increasing the amount of PSA and Video advertisements for specific programs and general understanding of the resources and services provided by Community Services.
4. Provide library services and educational opportunities with modified library operations to continue to meet the needs of the community.

COMMUNITY SERVICES NEIGHBORHOOD SERVICES

Neighborhood Services : 041-3521

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$4,942,427	\$4,668,595	\$4,853,691	\$185,096	4%
Other Services	\$410,291	\$334,582	\$532,710	\$198,128	59%
Materials and Supplies	\$628,364	\$256,098	\$254,198	\$-1,900	-1%
Other Expenses	\$699,133	\$664,176	\$641,432	\$-22,744	-3%
TOTAL BUDGET	\$6,680,215	\$5,923,451	\$6,282,031	\$358,580	6%
POSITION ALLOCATION	73	56	47		

Purpose

Offers programs and services that are responsive to the needs of the community. Checks out books and materials to the public. Assists customers with answering questions and readers advisory.

Recent Accomplishments

- Provided over 30 Library-sponsored programs with emphasis on literacy and literature.
- Lowered the fine threshold from \$15.00 to \$10.00 and applied the fine threshold to all library card use to encourage customers to pay their fines.
- Increased the Summer Reading Game completion for all age groups: Read To Me completion rate was over 35%, Be Creative completion rate was over 24%, and the Teen completion rate was over 31%.
- Added an Adult Summer Reading Game at select branches.

Goals

1. Create a visible brand for Community Services through a coordinated public relations process between Library and Recreation Services.
2. Provide at least 30 library-sponsored programs with emphasis on literacy and literature. Add an Adult Summer Reading Game to all locations, coordinated centrally.
3. Implement customer convenience features such as credit/debit card payment options and self-service checkouts that allow fine and fee payment.
4. Select one electronic resource to promote to the public semi-annually.

COMMUNITY SERVICES TECHNICAL/READER SERVICES

Technical/Reader Services : 041-3530

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,477,174	\$1,074,864	\$828,064	\$-246,800	-23%
Other Services	\$1,392,361	\$1,526,158	\$1,448,919	\$-77,239	-5%
Materials and Supplies	\$280,356	\$85,000	\$200,153	\$115,153	135%
TOTAL BUDGET	\$3,149,891	\$2,686,022	\$2,477,136	\$-208,886	-8%
POSITION ALLOCATION	11	5	5		

Purpose

Provide oversight for all materials in the Library's collection including development, selection, acquisition, cataloging, and processing services; customer accounts, circulation and storage services, overdue notices and customer collection services; computer software and hardware of Library network services.

Recent Accomplishments

- Worked with City's Information Technology Division to upgrade the Library's online computer system.
- Worked with library vendors to provide 85% of the incoming library books and materials shelf-ready. These materials include children's and teen standing order materials and vendor select Spanish language materials.
- Created a technology plan for the Library system for 2010-2013.

Goals

1. Work with City of Stockton departments to further upgrade the Library's on-line computer system.
2. Work with City of Stockton departments to upgrade the public access to the Library's on-line computer system.
3. Work with City departments and outside agencies to improve the collection of fines and purge non-collectable fines from the patron database. Also work with collection agency to implement lowered collection threshold of \$25.00.
4. Work with City departments to upgrade Library system and convert from paper notices to phone or email notices.



Airport Way Public Art

Director of Economic Development

Redevelopment Projects / Programs/ Planning

- ♦ Planning
 - Area Plans
 - Neighborhood Renaissance Program
- ♦ Capital projects
 - Planning/Design
 - Programming
 - Construction management
 - Prevailing wage compliance
- ♦ Commercial Façade Program
- ♦ Downtown/ Infill housing strategy
- ♦ Entertainment District
- ♦ Brownfields Program
- ♦ Marketing / Web site
- ♦ Development agreements

Economic Development

- ♦ Economic climate
- ♦ Capital investment
- ♦ Economic base expansion
- ♦ Permit processing facilitation
- ♦ Business expansion/ relocation/ retention
- ♦ Business attraction & marketing
- ♦ Public/private partnership projects promotion
- ♦ Advantage Stockton Web site
- ♦ Fee Deferral Program

Housing Projects / Programs/ Planning

- ♦ Programs
 - Emergency Shelter Grant
 - HOME Investment Partnership
 - CDBG
 - NSP
- ♦ Affordable housing development
- ♦ Feasibility studies for housing development
- ♦ Funding assistance for
 - Infrastructure improvements in low-income neighborhoods
 - Public service facilities & organizations
 - Homeless shelter providers

Administration

- ♦ Strategic Financing / Budget / Accounting
- ♦ Clerical support
- ♦ Data bank
- ♦ Mandated reports
 - Consolidated plan
 - One-Year action plan / CAPER
 - Implementation plan
 - Audit of federal exp. / agency audit
 - State HCD / State Controller's reports
 - Statement of Indebtedness
 - Housing element
- ♦ Contracts / Compliance monitoring
- ♦ Committee meeting support
 - Redevelopment Commission/ Subcommittees
 - Project area committees
 - Parking District Advisory Board
 - Economic Review Committee

Real Property / Asset Management

- ♦ Operations
 - Stockton Downtown Marina
 - Morelli Boat Launch
 - City Administration Building
 - Central Parking District
- ♦ Real Estate
 - Appraisal
 - Abandonment
 - Dedication
 - Acquisition
 - Sales
 - Leasing
 - Maintenance of City/Agency property
- ♦ Relocation
- ♦ Property-based improvement districts
- ♦ Strong Neighborhoods Initiative Capital Projects

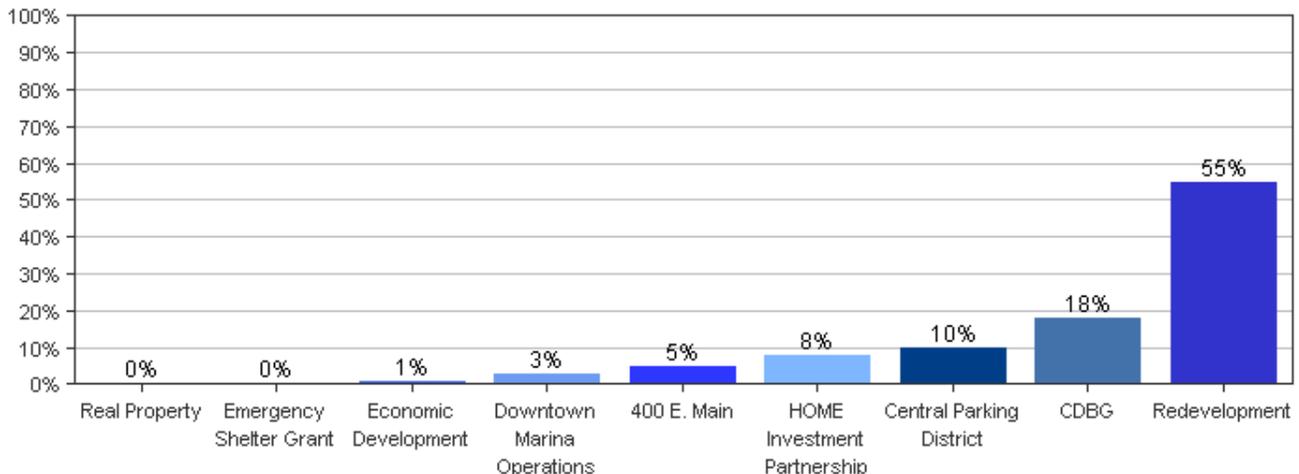
ECONOMIC DEVELOPMENT DEPARTMENT

ECONOMIC DEVELOPMENT DEPARTMENT

ECONOMIC DEVELOPMENT

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Redevelopment	\$68,155,472	\$23,448,283	\$21,644,819	\$-1,803,464	-8%
Economic Development	\$574,149	\$363,982	\$369,613	\$5,631	2%
Real Property	\$47,997	\$41,153	\$30,103	\$-11,050	-27%
Central Parking District	\$4,076,740	\$4,408,846	\$3,927,767	\$-481,079	-11%
CDBG	\$4,551,526	\$6,729,603	\$7,048,290	\$318,687	5%
Emergency Shelter Grant	\$184,680	\$184,988	\$184,195	\$-793	0%
HOME Investment Partnership	\$1,288,607	\$2,683,184	\$3,350,332	\$667,148	25%
400 E. Main	\$2,072,249	\$1,907,436	\$1,884,840	\$-22,596	-1%
Downtown Marina Operations	\$26,338	\$0	\$1,099,788	\$1,099,788	0%
TOTAL BUDGET	\$80,977,758	\$39,767,475	\$39,539,747	\$-227,728	-1%
POSITION ALLOCATION	45	36	26		

Department Budgets by Fund



Mission Statement

To revitalize and enhance Stockton with programs in economic development, real property services, affordable housing, redevelopment, parking, capital investments, and asset management.

Units Managed by Department

Economic Development General Fund	CDBG
<ul style="list-style-type: none"> • Real Property • Economic Development 	Emergency Shelter Grant HOME Investment Partnership 400 East Main Street Redevelopment Central Parking District Downtown Marina Operations

ECONOMIC DEVELOPMENT REDEVELOPMENT

Redevelopment : 330-343

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$2,857,171	\$1,898,850	\$2,420,101	\$521,251	27%
Other Services	\$30,158,516	\$500,771	\$2,245,890	\$1,745,119	348%
Materials and Supplies	\$187,324	\$50,000	\$30,000	\$-20,000	-40%
Other Expenses	\$21,009,167	\$20,998,662	\$16,948,828	\$-4,049,834	-19%
Capital Outlay	\$13,943,294	\$0	\$0	\$0	0%
TOTAL BUDGET	\$68,155,472	\$23,448,283	\$21,644,819	\$-1,803,464	-8%

POSITION ALLOCATION	24	20	10
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Mission Statement

Identify and facilitate the development of underutilized properties, aide in the removal of blight, and contribute to the overall quality of life of Stockton residents by revitalizing commercial areas, funding capital improvements, providing decent affordable housing, neighborhood facilities, and recreational opportunities. (Additional Redevelopment budget information is included in the Redevelopment Agency section of this budget document.)

Major Budget Changes 330-7000

- (\$1,800,000): Total budget decreased as a result of further declines in assessed valuation for the properties located in Redevelopment Project Areas.
- Elimination of 10 full-time positions in line with funding reductions.

Purpose

Redevelopment is a process created by California law to assist governments in eliminating blight and to attract development, reconstruction, and rehabilitation of deteriorated urban settings. Through this process, targeted areas receive focused attention and financial investment to reverse deteriorating trends and revitalize these project areas.

Recent Accomplishments

- Established the Waterfront Merger Redevelopment Project Area, a combination of three existing areas: West End, Rough and Ready, and Port Industrial.
- Completion of the 65-unit Wysteria apartment complex in the South Stockton Redevelopment Project Area.
- Completion of the Stockton Downtown Marina and Joan Darrah Promenade in November 2009.
- Received grant funding for the Miner Avenue Streetscape Plan and the Waterfront Connections Plan.
- Accepted the 2008 Phoenix Award for Brownfields clean up of the Event Center project in New Orleans, LA in November 2009.

Goals

1. Complete the capital projects funded with the 2006 Strong Neighborhoods Initiative bond.
2. Facilitate economic development in the Redevelopment Project Areas to bolster tax increment revenue.

**ECONOMIC DEVELOPMENT
ECONOMIC DEVELOPMENT DIVISION**

Economic Development : 010-1760

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$268,330	\$141,486	\$144,980	\$3,494	2%
Other Services	\$302,534	\$222,252	\$207,233	\$-15,019	-7%
Materials and Supplies	\$2,820	\$0	\$12,600	\$12,600	0%
Other Expenses	\$465	\$244	\$4,800	\$4,556	867%
TOTAL BUDGET	\$574,149	\$363,982	\$369,613	\$5,631	2%
POSITION ALLOCATION	5	1	2		

Mission Statement

To expand and diversify the City of Stockton's economic base; to attract, retain, and assist with the creation of quality jobs in an effort to establish an economically sustainable community.

Major Budget Changes 010-1760

- \$23,000: Increase funding available for marketing and outreach efforts.
- Redevelopment funds used to increase staffing by one person.

Purpose

Facilitate business development, retention, and expansion within the city of Stockton.

Recent Accomplishments

- Assisted Municipal Utilities Department in completing requirements of federal EDA grant resulting in \$600,000 check.
- Produced "Passport to Profitability" marketing booklet.
- Increased outreach to existing business base.
- Facilitated "Coffee with the Mayor" outreach program.

Goals

1. Expand Enterprise Zone to include additional acreage.
2. Work with economic development and workforce partners to maximize the positive economic impact on the city and form industry cluster groups to assist in attraction efforts.
3. Complete and implement an Economic Development Strategic Plan for the City of Stockton.
4. Focus more efforts on retention and expansion of existing businesses and focus commercial efforts within targeted redevelopment project areas.

ECONOMIC DEVELOPMENT REAL PROPERTY

Real Property : 010-1750

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$44,402	\$34,712	\$25,464	\$-9,248	-27%
Other Services	\$2,851	\$5,590	\$3,159	\$-2,431	-43%
Materials and Supplies	\$129	\$360	\$360	\$0	0%
Other Expenses	\$615	\$491	\$1,120	\$629	128%
TOTAL BUDGET	\$47,997	\$41,153	\$30,103	\$-11,050	-27%
POSITION ALLOCATION	0	0	0		

Major Budget Changes 010-1750

There were no major budget changes.

Purpose

Provides real property services to City and Agency staff. Activities include acquisition of real property for various City/Agency projects and relocation assistance to residents and businesses displaced by these projects. Staff also processes abandonments and performs property management functions such as lease negotiations.

Recent Accomplishments

- Completed right of way acquisitions for the El Dorado Street Widening project.
- Completed right of way acquisitions for the Thornton Road Widening project.

Goals

1. Complete right of way acquisitions for Arch Road/Highway 99/Sperry project.
2. Complete right of way acquisitions for the Delta Water Supply Project.
3. Complete right of way acquisitions for the French Camp overpass project.
4. Complete right of way acquisitions for the Newcastle water line.

ECONOMIC DEVELOPMENT CENTRAL PARKING DISTRICT

Central Parking District : 416-4000

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,210,556	\$1,287,628	\$1,063,111	\$-224,517	-17%
Other Services	\$742,512	\$854,886	\$698,184	\$-156,702	-18%
Materials and Supplies	\$96,295	\$126,450	\$36,529	\$-89,921	-71%
Other Expenses	\$2,027,377	\$2,139,882	\$2,129,943	\$-9,939	0%
TOTAL BUDGET	\$4,076,740	\$4,408,846	\$3,927,767	\$-481,079	-11%
POSITION ALLOCATION	3	3	3		

Mission Statement

Provide adequate parking facilities to serve the needs of businesses, customers, employees, and visitors to Downtown Stockton.

Major Budget Changes 416-4000

- (\$618,000): Decrease in revenues based on the decline in monthly parking passes due to businesses downsizing or moving out of the downtown area.
- (\$124,000): Decrease in part-time expenses. Five part-time were eliminated to help align operating expenses with revenues.
- (\$144,000): Decrease in Professional Services because prior year budget included funding for a parking study.

Purpose

The Central Parking District manages 5,645 parking spaces in five garages and 16 lots, plus 1,800 on-street metered spaces. The District is self-sustaining and is operated with the assistance of an Advisory Board appointed by the City Council.

Recent Accomplishments

- Realigned parking meters to better accommodate downtown visitors.
- Completed cleaning of parking garage surfaces.

Goals

1. Pursue tenants for the Arena Garage retail space.
2. Automation of some of the parking facilities.
3. Reduce operating expenses to bring in line with revenue.

ECONOMIC DEVELOPMENT CDBG

CDBG : 052, 054, 062

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,421,261	\$1,419,614	\$1,363,469	\$-56,145	-4%
Other Services	\$1,217,898	\$2,667,127	\$2,639,940	\$-27,187	-1%
Materials and Supplies	\$20,909	\$96,023	\$44,518	\$-51,505	-54%
Other Expenses	\$1,886,958	\$2,546,839	\$3,000,363	\$453,524	18%
Capital Outlay	\$4,500	\$0	\$0	\$0	0%
TOTAL BUDGET	\$4,551,526	\$6,729,603	\$7,048,290	\$318,687	5%

POSITION ALLOCATION

13

12

11

Mission Statement

Facilitate the production and preservation of affordable and workforce housing, assist in the development of a suitable living environment, and to expand economic opportunities for low and moderate income persons with federal Community Development Block Grant (CDBG) funds.

Major Budget Changes 052-8110

There were no major budget changes.

- \$300,000: Increase in funding for Economic Development activities through the establishment of a Micro-Business Loan Pool.
- (\$805,000): Decrease in Program Income due to reduction in Redevelopment Agency funding.

Purpose

To deliver affordable housing and community development through the planning and implementation of State and Federal grants, as well as bond funded housing programs. The City receives an annual allocation of CDBG funds from the US Department of Housing and Urban Development to be spent on activities benefiting low and moderate-income persons.

Recent Accomplishments

- Provided 6 Emergency Residential Repair loans.
- Obligated 94% of the \$12.1 Million Neighborhood Stabilization Program funds by acquiring 39 single family homes and 54 multi-family units.
- Emergency Food Bank began construction of their new warehouse, partially funded with a \$266,000 CDBG loan.
- Rehabilitation of Family and Youth Services' Emergency Shelter was completed.

Goals

1. Expend \$1.2 million Community Development Block Grant funds awarded through the American Recovery and Reinvestment Act of 2009 which have been allocated to the South Stockton Infrastructure Project, Diamond Cove Townhomes rehabilitation, & Commercial Loan Program.
2. Utilize Neighborhood Stabilization Program funds to acquire 25 homes and apply for additional Neighborhood Stabilization Program funding through the Federal government, if available.
3. Complete rehabilitation of the 16 unit apartment complex at 610 N. San Joaquin Street which will provide rental opportunities for low-income persons.
4. Begin rehabilitation of the 38-unit Bradford Apartments which, upon completion, will provide rental opportunities for low-income seniors.

**ECONOMIC DEVELOPMENT
EMERGENCY SHELTER GRANT**

Emergency Shelter Grant : 057-8220

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Other Services	\$184,680	\$184,988	\$184,195	\$-793	0%
TOTAL BUDGET	\$184,680	\$184,988	\$184,195	\$-793	0%
POSITION ALLOCATION	0	0	0		

Mission Statement

To support shelter and service providers in assisting the homeless.

Major Budget Changes 057-8220

There were no major budget changes.

Purpose

Emergency Shelter Grant is a federal program available to help provide shelter and social services to the homeless. Funds are allocated to local non-profit agencies to provide these services.

Recent Accomplishments

- Provided over 430,000 meals and services to the homeless and working poor.
- Through the Homelessness Prevention and Rapid Re-Housing Program (HPRP) over 80 households have received rental assistance.

Goals

1. Provide 4,400 homeless persons with housing and services.
2. Distribute 375,000 units of food, medical care, dental care, clothing, and other services to homeless and working poor.
3. Administer funding provided to Family and Youth Services of San Joaquin County, Gospel Center Rescue Mission, Haven of Peace, St. Mary's Interfaith Community Services, Stockton Shelter for the Homeless, and the Women's Center.
4. Expend 50% of the Homelessness Prevention and Rapid Re-Housing Program (HPRP) funds.

ECONOMIC DEVELOPMENT HOME INVESTMENT PARTNERSHIP

HOME Investment Partnership : 058, 059

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$165,241	\$266,012	\$259,847	\$-6,165	-2%
Other Services	\$492,219	\$2,315,231	\$2,978,309	\$663,078	29%
Other Expenses	\$631,147	\$101,941	\$112,176	\$10,235	10%
TOTAL BUDGET	\$1,288,607	\$2,683,184	\$3,350,332	\$667,148	25%
POSITION ALLOCATION	0	0	0		

Mission Statement

Facilitate the production and preservation of affordable and workforce housing and assist in the development of a suitable living environment for low and moderate income persons using federal HOME Investment Partnership grant funds.

Major Budget Changes 058-8500

- (\$55,000): Decrease in program administration costs due to reduced staffing.
- \$734,000: Increase in Other Services for housing rehabilitation and down payment assistance programs.

Purpose

The Housing Division is the program and service delivery unit for affordable housing and community development. Goals are accomplished through the planning and implementation of State and Federal grant and bond funded housing programs. The City receives an annual allocation of HOME Investment Partnership's funds to spend on housing development.

Recent Accomplishments

- Provided seven down payment assistance loans.
- Completed two homeowner rehabilitation projects.
- Completed rehabilitation of Kentfield Apartments, providing 90 affordable rental units for low-income persons.
- Began construction of the 92-unit Gleason Park Apartment project adjacent to Edna Gleason Park.

Goals

1. Provide seven down payment assistance loans to qualified households.
2. Begin rehabilitation of Community of All Nations, which will bring 75 units of affordable housing up to code.
3. Revise housing assistance programs to better meet the needs of the community in the current housing environment.

**ECONOMIC DEVELOPMENT
400 E. MAIN**

400 E. Main : 085-1000

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$0	\$4,972	\$6,673	\$1,701	34%
Other Services	\$2,072,249	\$1,902,464	\$1,878,167	\$-24,297	-1%
TOTAL BUDGET	\$2,072,249	\$1,907,436	\$1,884,840	\$-22,596	-1%
POSITION ALLOCATION	0	0	0		

Major Budget Changes 085-1000

- (\$1,885,000): Decrease in lease revenue as a result of several lease agreements expiring in December 2009.
- (\$22,596): Decrease in building operation and maintenance expenses reflective of building vacancies.

Purpose

To facilitate management and operation of the City Administration Building located at 400 E. Main Street. Building operations and debt service are completely funded with lease revenues.

Recent Accomplishments

- Completed Energy Star certification program for the building.
- Amended professional management contract to allow for marketing assistance to fill vacant space.

Goals

1. Attracting new tenants in anticipation of lease expirations and continue marketing vacant space.
2. Renegotiate with current tenants to extend lease terms.
3. Facilitate move of City staff from various buildings into 400 E. Main.

ECONOMIC DEVELOPMENT DOWNTOWN MARINA OPERATIONS

Downtown Marina Operations : 460-1001

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$0	\$0	\$10,637	\$10,637	0%
Other Services	\$26,220	\$0	\$558,151	\$558,151	0%
Materials and Supplies	\$118	\$0	\$0	\$0	0%
Other Expenses	\$0	\$0	\$531,000	\$531,000	0%
TOTAL BUDGET	\$26,338	\$0	\$1,099,788	\$1,099,788	0%
POSITION ALLOCATION	0	0	0		

Major Budget Changes 460-1001

- The marina opened in November 2009. This is the first full fiscal year of operations.

Purpose

To facilitate management and operation of the Stockton Downtown Marina complex, including Morelli Park Boat Launch and future Dry Stack Boat Storage facility.

Recent Accomplishments

- Contracted with Westrec Marina Management, Inc. to operate the Downtown Marina Complex.
- Welcomed Delta Discovery Cruises as a new commercial tenant of the marina.
- Began construction of dry stack boat storage facility.
- Permanent slips are 50% occupied after eight months of operation.

Goals

1. Achieve 90% occupancy of permanent slips.
2. Complete construction of the Dry Stack Boat Storage Facility in December 2010.

Fire Chief

Govt/Community/Public Relations
 Policy Administration
 Interagency Relations
 Negotiation Fire Department Issues
 Staff Development

Operations

Investigations/ Background

- ◆ Background Investigations
- ◆ Monitor Legislation & Law
- ◆ Internal Affairs

Administration

- ◆ Budget & financial planning
- ◆ Long-range planning
- ◆ Labor administration
- ◆ New Fire Stations location planning
- ◆ Contracts administration
 - Dispatch contracts
 - Fire Suppression contracts
- ◆ Grant Management
- ◆ Clerical support & records
- ◆ Capital improvement projects
- ◆ Metro medical response plan
- ◆ Employee services
 - Recruitment/Testing
 - Retirements/Terminations
- ◆ Worker's Compensations management
- ◆ Labor Union Liaison
- ◆ Employee health
- ◆ Public Information/media liaison

Fire Prevention

- ◆ Public Education
- ◆ Code Enforcement
- ◆ Inspection Services
- ◆ Fire Permits
- ◆ Plan Checking
- ◆ Weed/Hazard Abatement Program
- ◆ Fire Investigations
- ◆ Environmental Impact Reports
- ◆ Research & Development

Fire Suppression & Rescue

- ◆ Firefighting & Emergency medical help
- ◆ EMS/Hazmat Services
- ◆ Technical Rescue
- ◆ Safety
- ◆ Water Rescue
- ◆ Inspect Pre-Fire Plans
- ◆ Maintenance & Management of
 - Fire Facilities
 - Apparatus Equipment
 - Maps & Drawings
- ◆ Evaluations

Emergency Medical Services

- ◆ Emergency medical requirements
- ◆ Quality Assurance Program
- ◆ Standards development & implementation
- ◆ Certifications

Emergency Communications

- ◆ Calls dispatch
- ◆ Telecommunications
- ◆ Computer Services
- ◆ Call Database
- ◆ Department communications
- ◆ Regional emergency communications

Training

- ◆ Training for
 - Hazmat
 - Suppression
 - Technical
 - Auxiliary Firefighters
 - In-service recruit
- ◆ Photo/Video services

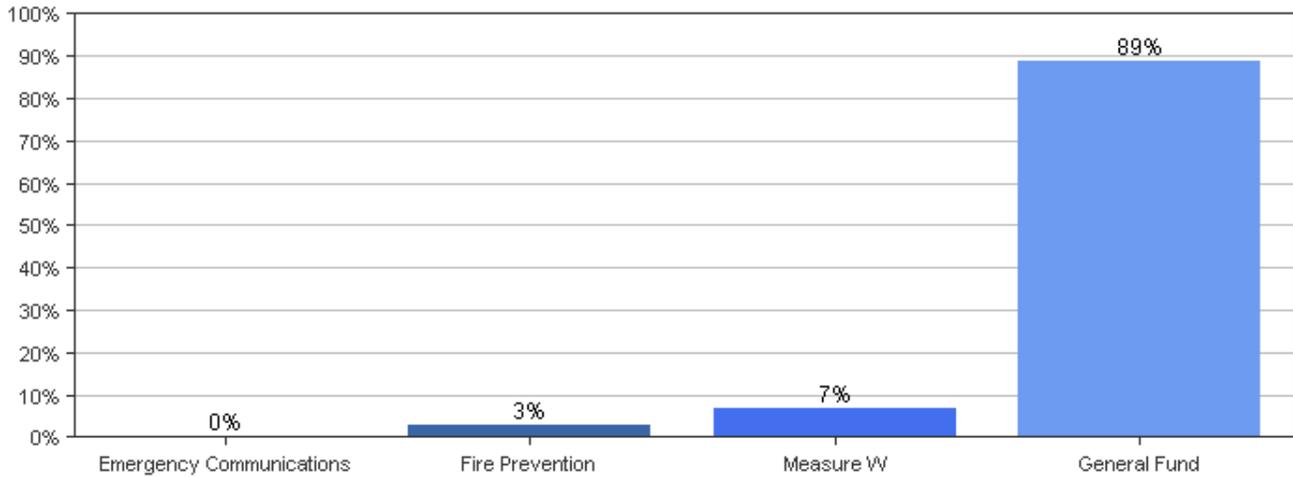
Office of Emergency Services

- ◆ Emergency Operations Center
- ◆ Disaster Planning
- ◆ Metropolitan Medical Disaster Plan

FIRE

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
General Fund	\$47,782,434	\$41,216,459	\$46,888,659	\$5,672,200	14%
Fire Prevention	\$1,788,782	\$1,715,558	\$1,832,587	\$117,029	7%
Measure W	\$4,460,286	\$3,753,677	\$3,900,923	\$147,246	4%
Emergency Communications	\$932,070	\$0	\$0	\$0	0%
TOTAL BUDGET	\$54,963,572	\$46,685,694	\$52,622,169	\$5,936,475	13%
POSITION ALLOCATION	308	296	254		

Department Budgets by Fund



Mission Statement

The Stockton Fire Department is committed to providing excellent emergency and non-emergency customer service. Our dedicated members insure a safe community through public education, prevention, and aggressive suppression and rescue activities.

Units Managed by Department

- | | |
|---|--|
| <ul style="list-style-type: none"> • Administration • Fire Suppression/Rescue • Hydrant Division • Training • Dispatch • EM Transport | <ul style="list-style-type: none"> • Emergency Communications • Fire Prevention • Measure W |
|---|--|

FIRE

GENERAL FUND SUMMARY: 010-2600

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$41,823,071	\$36,845,833	\$42,225,698	\$5,379,865	15%
Other Services	\$5,298,921	\$3,615,762	\$3,907,803	\$292,041	8%
Materials and Supplies	\$628,084	\$683,334	\$683,628	\$294	0%
Other Expenses	\$25,230	\$71,530	\$71,530	\$0	0%
Capital Outlay	\$7,128	\$0	\$0	\$0	0%
TOTAL BUDGET	\$47,782,434	\$41,216,459	\$46,888,659	\$5,672,200	14%

POSITION ALLOCATION	253	265	226
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Major Budget Changes 010-2600

- (\$2,200,000): Decrease expenses under Budget Plan A by closing Fire Truck Company 4, located at Pacific Avenue and Robinhood Drive.
- (\$519,000): Reduce Employee Services with the elimination of two sworn employee positions in Administration.
- (\$332,500): Reduce Employee Services with the elimination of three non-sworn employee positions in Administration.
- \$5,900,000: Increase in Employee Services due to compensation terms in employee Memorandums of Understanding.
- \$536,900: Three Fire Fighter positions moved to the General Fund from Measure W to balance Measure W expenditures with declining revenues.
- \$1,741,000: Increase in Workers' Compensation and General Liability Insurance rates to restore financial stability in these internal services funds.

FIRE ADMINISTRATION

Administration : 010-2610

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$2,330,656	\$2,438,075	\$2,072,566	\$-365,509	-15%
Other Services	\$372,274	\$458,962	\$504,749	\$45,787	10%
Materials and Supplies	\$16,770	\$18,031	\$18,258	\$227	1%
Other Expenses	\$2,161	\$12,560	\$12,560	\$0	0%
TOTAL BUDGET	\$2,721,861	\$2,927,628	\$2,608,133	\$-319,495	-11%
POSITION ALLOCATION	16	12	9		

Purpose

Provides executive supervision, planning, organization, staffing coordination, and budgeting for the department. The Administration units also establishes policies and procedures.

Recent Accomplishments

- Developed and implemented cost recovery billing ordinance allowing the Fire Department to recover costs associated with emergency response to vehicle accidents, and other identified emergency incidents or investigations.
- Executive planning for an emergency services response drill at CALAMCO, a cooperative of users of nitrogen-based fertilizers. The drill simulated a large ammonia leak involving multiple agencies throughout San Joaquin County.

Goals

1. Complete a fire department operational strategic plan.
2. Update City of Stockton multi-hazard functional plan.

FIRE FIRE SUPPRESSION/RESCUE

Fire Suppression/Rescue : 010-2620

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$37,419,534	\$31,868,358	\$37,540,227	\$5,671,869	18%
Other Services	\$2,278,567	\$2,453,854	\$2,619,062	\$165,208	7%
Materials and Supplies	\$559,188	\$613,642	\$614,796	\$1,154	0%
Other Expenses	\$-4	\$-1,200	\$-1,200	\$0	0%
Capital Outlay	\$7,128	\$0	\$0	\$0	0%
TOTAL BUDGET	\$40,264,413	\$34,934,654	\$40,772,885	\$5,838,231	17%

POSITION ALLOCATION	234	237	201
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Purpose

Combat fires and mitigate hazardous material incidents to protect lives, property, and the environment. Provide basic and advanced life support care for medical emergencies and further protect citizens in the community by providing technical rescue/Urban Search and Rescue (USAR) as well as providing swift water and dive rescue.

Recent Accomplishments

- Hosted fire and rescue classes for Stockton Firefighters and other Northern California departments in a manner that reduced fire department costs and generated revenue.
- Replaced the heavy rescue vehicle funded by the Assistance to Firefighters grant and a community partnership. Vehicle was placed in service June, 2010.

Goals

1. Host multiple California State Fire Marshal Training classes focused on rescue operations.

**FIRE
HYDRANT DIVISION**

Hydrant Division : 010-2632

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$25,697	\$0	\$0	\$0	0%
Other Services	\$29,229	\$0	\$0	\$0	0%
Materials and Supplies	\$20,203	\$0	\$0	\$0	0%
TOTAL BUDGET	\$75,129	\$0	\$0	\$0	0%
POSITION ALLOCATION	2	0	0		

Purpose

This Hydrant Maintenance Division was moved to the Municipal Utilities Department in FY 2008-09.

FIRE TRAINING

Training : 010-2650

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$689,994	\$606,016	\$608,300	\$2,284	0%
Other Services	\$83,324	\$91,325	\$96,840	\$5,515	6%
Materials and Supplies	\$7,533	\$21,866	\$20,779	\$-1,087	-5%
Other Expenses	\$22,762	\$53,925	\$53,925	\$0	0%
TOTAL BUDGET	\$803,613	\$773,132	\$779,844	\$6,712	1%
POSITION ALLOCATION	3	3	2		

Purpose

Responsible for developing, coordinating, and delivering all training activities for the Department. These include in-service, recruit academy, special operations, and state mandates. The Division also oversees the purchase and distribution of all safety and firefighting equipment.

Recent Accomplishments

- Delivered Incident Command System (ICS) 400 Training; focusing on ICS organization topics including multi-agency coordination system responsibilities.
- State Fire Marshal Driver Operator 1A provided to all Engineers and Firefighters for current California Vehicle Code (CVC) requirements and the 2009 National Fire Protection Association (NFPA) 1002 Standard for Fire Apparatus Driver/Operator Professional Qualifications.
- Established paramedic quarterly skills day program that is intended to maintain infrequently used skills, address training concerns and provide updates for California State EMS and San Joaquin County EMS protocols and skills requirements.
- Elevator Safety and Extrication Training - Provided hands on training on methods to rescue passengers from hydraulic and traction (cabled) elevators.

Goals

1. Host State Fire Marshal Hazardous Materials Training Technician and Specialist course series.
2. Provide Pediatric Advanced Life Support and 12-Lead EKG training to all Stockton Fire Department paramedics.
3. Improve coordination and documentation of training activities.
4. Host inter-agency training with neighboring fire agencies.

FIRE DISPATCH

Dispatch : 010-2660

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,357,190	\$1,933,384	\$2,004,605	\$71,221	4%
Other Services	\$579,158	\$611,621	\$687,152	\$75,531	12%
Materials and Supplies	\$24,390	\$29,795	\$29,795	\$0	0%
Other Expenses	\$311	\$6,245	\$6,245	\$0	0%
TOTAL BUDGET	\$1,961,049	\$2,581,045	\$2,727,797	\$146,752	6%
POSITION ALLOCATION	0	13	14		

Purpose

Receive and dispatch calls for service from citizens, businesses and government agencies for fire and emergency, medical emergency or non-emergency calls relating to public utility service or follow-up on emergency incidents.

Recent Accomplishments

- Received the International Academy Accreditation as a Center of Excellence from the International Academies of Emergency Dispatch (IAED) - September 18, 2009.
- Upgraded computer aided dispatch (CAD) system to Northstar CAD system with improved mapping functions in September, 2009.
- Implemented PageGate software to send CAD messages via text to cell phones, reducing monthly Fire Department pager cost.
- Reduced division costs by transitioning from a Fire Captain to a non-sworn Senior Telecommunications Supervisor in the Emergency Communication Division.

Goals

1. Implement Automated Vehicle Locator (AVL) capability and computer aided dispatch (CAD) functionality in command vehicles for resource tracking purposes and improve command functions by December, 2010.
2. Implement CAD-2-CAD Interface - Stockton Fire Department and American Medical Response interface to improve the exchange of CAD information between the two (2) agencies by December, 2010.

**FIRE
EMERGENCY MEDICAL TRANSPORT**

Emergency Medical Transport : 010-2670

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Other Services	\$1,956,369	\$0	\$0	\$0	0%
TOTAL BUDGET	\$1,956,369	\$0	\$0	\$0	0%
POSITION ALLOCATION	0	0	0		

Purpose

The Emergency Medical Transport services were discontinued in April 2006. The activity in this division relates to outside legal expenses but the account was otherwise inactive.

FIRE FIRE PREVENTION

Fire Prevention : 048-2630

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,479,615	\$1,374,974	\$1,534,369	\$159,395	12%
Other Services	\$210,683	\$223,619	\$195,489	\$-28,130	-13%
Materials and Supplies	\$22,947	\$34,843	\$32,479	\$-2,364	-7%
Other Expenses	\$75,537	\$82,122	\$70,250	\$-11,872	-14%
TOTAL BUDGET	\$1,788,782	\$1,715,558	\$1,832,587	\$117,029	7%
POSITION ALLOCATION	10	8	8		

Mission Statement

The Stockton Fire Department is committed to providing excellent emergency and non-emergency customer service. Our dedicated members insure a safe community through public education, prevention, and aggressive suppression and rescue activities.

Major Budget Changes 048-2630

- (\$141,800): Reduction in Fire Prevention revenues based on revised fee structure approved by Council in July 2009.
- \$24,233: Increase expenditures due to implementation of the "Sale and Use of Safe and Sane Fireworks Program" in Fire Prevention.
- \$136,162: Increase in Employee Services due to compensation terms in employee Memorandums of Understanding and increased benefit costs.

Purpose

Provide 2007 California Fire Code compliance inspections for industrial and commercial buildings, and multi family dwellings. Performs public fire safety education, manages weed abatement and occupancy compliance checks. Approves construction plans for all fire department access, fire protection systems and fire alarm systems.

Recent Accomplishments

- Completed 50% of the business license compliance survey in the City of Stockton, which brought a number of businesses into compliance. This is a cooperative effort with Administrative Services.
- Completed a comprehensive update of the fire permit billing database in financial systems - miscellaneous receivables module.
- Implemented the annual triplex fire safety inspection program as required by 2007 California Fire Code.
- Developed the "Sale and Use of Safe and Sane Fireworks Program" for the City.
- Met 2009-2010 budget while incorporating a 13% overall fee reduction.

Goals

1. Complete fire prevention fee nexus study as recommended by the Development Oversight Commission.
2. Complete the business license compliance survey for the entire city.
3. Further development of automated technology efficiencies to improve work-flow and reduce costs.
4. Develop a community education campaign to inform the development community about residential sprinkler requirements in 2011 California Fire Code.

FIRE MEASURE W

Measure W : 081-2636

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$4,212,075	\$3,547,447	\$3,672,480	\$125,033	4%
Other Services	\$242,129	\$203,717	\$222,404	\$18,687	9%
Materials and Supplies	\$6,082	\$2,513	\$6,039	\$3,526	140%
TOTAL BUDGET	\$4,460,286	\$3,753,677	\$3,900,923	\$147,246	4%
POSITION ALLOCATION	28	23	20		

Mission Statement

The Stockton Fire Department is committed to providing excellent emergency and non-emergency customer service. Measure W enhances this service using the proceeds of the one-quarter percent sales tax approved by the voters of Stockton in November 2004.

Major Budget Changes 081-2636

- (\$536,900): Three Fire Fighter positions moved to the General Fund Fire Department budget to balance expenditures with declining revenues.

Purpose

Use Measure W funds to continue to provide staffing for Fire Station No. 13 (Northeast Stockton), to continue to provide partial funding for Truck Company 7 (Hammer Lane) and Truck Company 3, and to continue to provide enhanced training capacity.

Recent Accomplishments

- Two Division of Training firefighter positions were temporarily reassigned to Fire Suppression to reduce overtime costs.

Goals

1. Continue to provide efficient fire protection and emergency medical services assisted by Measure W funding.

FIRE EMERGENCY COMMUNICATIONS

Emergency Communications : 042-2660

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$835,987	\$0	\$0	\$0	0%
Other Services	\$91,590	\$0	\$0	\$0	0%
Materials and Supplies	\$4,373	\$0	\$0	\$0	0%
Other Expenses	\$120	\$0	\$0	\$0	0%
TOTAL BUDGET	\$932,070	\$0	\$0	\$0	0%
POSITION ALLOCATION	17	0	0		

Mission Statement

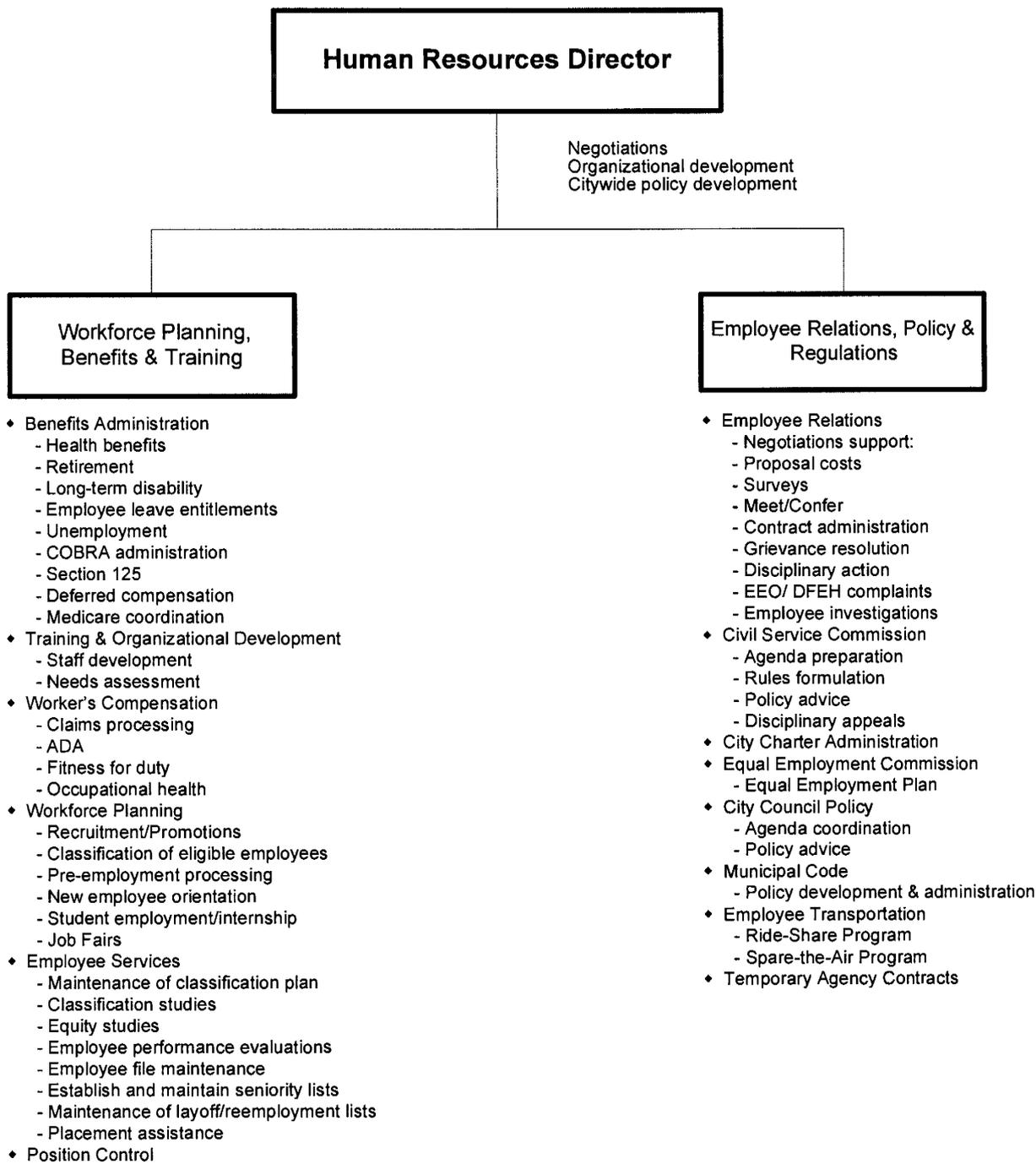
The Emergency Communications Division was absorbed into the General Fund Fire Telecommunications division in FY 2009-10. The special 9-1-1 fee on telecommunications services that supported public safety telecommunications and dispatching of emergency services has been discontinued due to a legal settlement that occurred in FY 2008-09.

Major Budget Changes 042-2660

- All costs to operate and maintain public safety 9-1-1 systems are now supported by the General Fund.



McLeod Lake Park Fire Fighter
Memorial

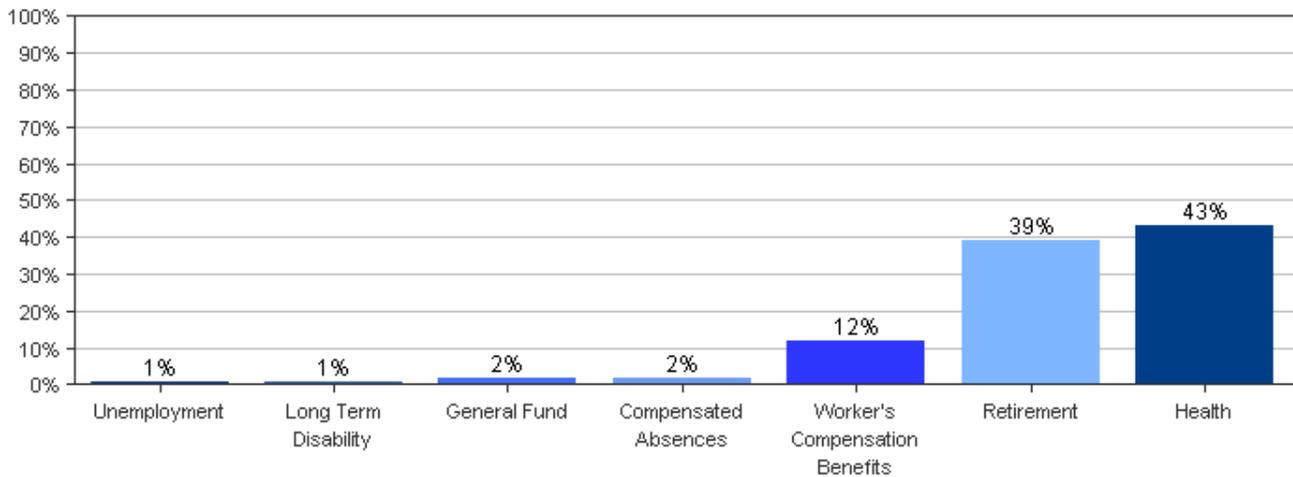


HUMAN RESOURCES

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
General Fund	\$1,721,298	\$1,701,325	\$1,670,754	\$-30,571	-2%
Long Term Disability	\$1,313,045	\$1,232,960	\$1,130,000	\$-102,960	-8%
Retirement	\$36,831,921	\$34,732,223	\$34,288,176	\$-444,047	-1%
Compensated Absences	\$4,612,469	\$3,950,000	\$1,875,000	\$-2,075,000	-53%
Health	\$58,683,846	\$34,306,012	\$37,698,119	\$3,392,107	10%
Unemployment	\$272,588	\$1,100,000	\$912,000	\$-188,000	-17%
Worker's Compensation Benefits	\$11,382,254	\$10,190,738	\$10,235,691	\$44,953	0%
TOTAL BUDGET	\$114,817,421	\$87,213,258	\$87,809,740	\$596,482	1%

POSITION ALLOCATION	27	26	23
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Department Budgets by Fund



Mission Statement

Human Resources is a cohesive, collaborative team of professionals dedicated to creating partnerships by supporting all City programs and departments. It utilizes a stewardship philosophy, strategic vision, and leadership in providing quality and innovative customer-driven services and programs to support organization goals, and to create a healthy and positive work environment for City employees to deliver high quality service to the citizens of Stockton.

Units Managed by Department

Human Resources General Fund	Work Comp - Benefits
• Workforce Planning	Health
• Employee Relations	Unemployment
	Long Term Disability
	Retirement
	Compensated Absences

HUMAN RESOURCES

GENERAL FUND SUMMARY: 010-1600

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,327,740	\$1,243,006	\$1,181,172	\$-61,834	-5%
Other Services	\$295,155	\$341,580	\$367,723	\$26,143	8%
Materials and Supplies	\$15,535	\$34,106	\$29,226	\$-4,880	-14%
Other Expenses	\$82,868	\$82,633	\$92,633	\$10,000	12%
TOTAL BUDGET	\$1,721,298	\$1,701,325	\$1,670,754	\$-30,571	-2%
POSITION ALLOCATION	20	18	15		

Major Budget Changes 010-1600

- Continue to temporarily suspend and/or reduce recruitment activities, including: testing, psychological, polygraph, and medical examinations.
- Reduction of two (2) positions due attrition.

HUMAN RESOURCES WORKFORCE PLANNING

Workforce Planning : 010-1610

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$690,917	\$716,980	\$484,874	\$-232,106	-32%
Other Services	\$239,132	\$245,909	\$267,210	\$21,301	9%
Materials and Supplies	\$10,194	\$22,606	\$19,726	\$-2,880	-13%
Other Expenses	\$704	\$5,933	\$5,933	\$0	0%
TOTAL BUDGET	\$940,947	\$991,428	\$777,743	\$-213,685	-22%
POSITION ALLOCATION	12	11	8		

Purpose

Employ, retain and develop a skilled, diverse and efficient workforce for the City of Stockton. Consult with City Departments to refine organization structure for maximum efficiency and provide equal opportunity employment.

Recent Accomplishments

- Provided consulting services to departments to develop two year staffing plans.
- Trained all City departments to process the on-line form when hiring new employees.
- Provided basic succession transition planning training to managerial staff.

Goals

1. Continue to provide consultation for the restructure of City Departments.
2. Automate new employee orientation through a web-based site, thereby streamlining the process.
3. Provide intermediate and advanced level succession/transition planning, training to managerial staff.
4. Develop a formal mentoring program.

HUMAN RESOURCES EMPLOYEE RELATIONS

Employee Relations : 010-1620

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$636,823	\$526,026	\$696,298	\$170,272	32%
Other Services	\$56,023	\$95,671	\$100,513	\$4,842	5%
Materials and Supplies	\$5,341	\$11,500	\$9,500	\$-2,000	-17%
Other Expenses	\$82,164	\$76,700	\$86,700	\$10,000	13%
TOTAL BUDGET	\$780,351	\$709,897	\$893,011	\$183,114	26%
POSITION ALLOCATION	8	7	7		

Purpose

Develop, negotiate, implement, and administer policies, procedures, and labor agreements that support and promote workplace diversity, fairness, and equality for City employees.

Recent Accomplishments

- Updated the Discrimination and Harassment, and the Health Insurance Advisory Committee directives for better clarification of intent. Created "Employment of Executive Managers", "Use of City of Stockton Annuitants or Independent Contractors", and the "Workplace Violence" directives.
- Amended the Civil Service Rules for Miscellaneous Employees to provide that a laid off employee may waive or refuse appointment to a lower or comparable position without affecting the right of reemployment.
- Implemented online performance evaluation pilot for executive management and direct reports.
- Negotiated settlement with Stockton Police Officers Association of the Salary survey grievance, together with furloughs and other concessions.
- Negotiated dues deduction agreements with labor groups, negating the need for additional authorization for deduction of increased membership dues when the increase has been approved by the Union/Association.
- Implemented Citywide modified workweek (9/80 Plan) to comply with the City Employee Transportation Incentive Program.

Goals

1. Work with all departments to develop a more collaborative/streamlined approach to discipline; provide training to departments on discipline process.
2. Participate with Police and Fire departments in joint training on the Police Officers Bill of Rights (POBR) and the Firefighters Bill of Rights (FFBOR); collaborate with those departments to develop uniform, consistent application of POBR and FFBOR.
3. Update Civil Service Rules to align with collective bargaining agreements.
4. Collaborate with labor groups to implement creative methods of operating with reduced workforce.

HUMAN RESOURCES LONG TERM DISABILITY

Long Term Disability : 557-5900

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Other Services	\$1,313,045	\$1,232,960	\$1,130,000	\$-102,960	-8%
TOTAL BUDGET	\$1,313,045	\$1,232,960	\$1,130,000	\$-102,960	-8%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provide long-term disability, life insurance, and accidental death and dismemberment benefits, as part of a total compensation package designed to attract and retain employees.

Major Budget Changes 557-5900

- Revenues for FY 2010-11 have been reduced to reflect reduced premiums paid to insures due to declining City workforce.

Purpose

Work with vendors and insurance companies to secure long term disability, life insurance, and accidental death and dismemberment benefits to eligible City of Stockton employees, beneficiaries and dependents.

Recent Accomplishments

- Analyzed cost between long-term disability benefits through union/association and City-sponsored plan. Savings were realized by moving certain safety positions from City plan to union/association plan. Change was implemented May 1, 2010.
- Maintained an accurate log of long-term disability claims to ensure coordination with employees' request for leave pursuant to the Family and Medical Leave Act.

Goals

1. Develop procedures for reviewing long-term disability claims submitted by employees, to ensure accurate and timely payment of benefits.

HUMAN RESOURCES RETIREMENT

Retirement : 561-5950

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$2,429,876	\$93,911	\$114,017	\$20,106	21%
Other Services	\$2,240	\$2,079	\$1,751	\$-328	-16%
Other Expenses	\$34,399,805	\$34,636,233	\$34,172,408	\$-463,825	-1%
TOTAL BUDGET	\$36,831,921	\$34,732,223	\$34,288,176	\$-444,047	-1%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provides resources to make retirement contributions to the California Public Employees Retirement System and debt service payments on pension obligation bonds on behalf of eligible City of Stockton employees.

Major Budget Changes 561-5950

- Retirement rates charged to department payrolls are increased due to increased PERS rates and debt service on pension obligation bonds in FY 2010-11.
- Other Expense budget is reduced for FY 2010-11 reflecting reduced payments to CalPERS due to expected decline in total City payroll.

Purpose

Administer pension benefit processes for City of Stockton employees and retirees. To accumulate funding to make periodic pension benefit contributions to California Public Employees Retirement System (CalPERS) and to make debt service payments on outstanding pension obligation bonds.

Recent Accomplishments

- Implemented the CalPERS 2-year additional service credit (retirement incentive) to reduce salary and benefit expenses for the City to address budget shortfalls expected for FY 2009-10.
- Relocated Deferred Compensation Specialist from Administrative Services to Human Resources-Benefits, in an effort to consolidate employee retirement programs, streamlining the retirement process for employees and retirees.
- Cross-trained Deferred Compensation Specialist and Human Resources Technician on retirement administration functions.

Goals

1. Work with Budget and Finance to reduce pension costs for the City.

HUMAN RESOURCES COMPENSATED ABSENCES

Compensated Absences : 562-5960

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$4,593,704	\$3,950,000	\$1,875,000	\$-2,075,000	-53%
Materials and Supplies	\$18,765	\$0	\$0	\$0	0%
TOTAL BUDGET	\$4,612,469	\$3,950,000	\$1,875,000	\$-2,075,000	-53%
POSITION ALLOCATION	0	0	0		

Mission Statement

Accumulate funding to make payment to eligible City of Stockton employees, in accordance with their labor agreements, for unused leave balances when they retire or separate from City employment.

Major Budget Changes 562-5960

- Compensated absence charges to departments are increased for FY 2010-11 to restore fund balance losses from early retirement incentive programs.

Purpose

Administer and accumulate funds through periodic payroll system charges to fund future separation payments to eligible employees that retire or separate from City of Stockton employment in accordance with the provisions of negotiated labor agreements.

Recent Accomplishments

- Completed an analysis of separation pay costs trends to better allocate compensated absence expense to departments based on actual cost experience.

Goals

1. Explore adding a payroll charge rate for compensated absences to more efficiently allocate costs to departments and establish separate rates for each employee group that more accurately reflects actual costs incurred.
2. Work with employee groups to negotiate labor contract terms to reduce future separation payout liabilities.

HUMAN RESOURCES HEALTH

Health : 552-5500

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$692,259	\$791,407	\$806,181	\$14,774	2%
Other Services	\$33,789,187	\$33,509,005	\$36,885,938	\$3,376,933	10%
Materials and Supplies	\$5,400	\$5,600	\$4,000	\$-1,600	-29%
Other Expenses	\$24,197,000	\$0	\$2,000	\$2,000	0%
TOTAL BUDGET	\$58,683,846	\$34,306,012	\$37,698,119	\$3,392,107	10%
POSITION ALLOCATION	3	4	4		

Mission Statement

Develop and maintain a comprehensive health benefits package that attracts and retains employees, as well as ensures delivery of quality health care services in a cost effective manner.

Major Budget Changes 552-5500

- Increased charge rates to departments by 17% to cover increased health costs for employees, retirees, and eligible dependents.
- Some employee groups are contributing to health care costs to begin building reserves to address long-term liabilities for retiree health costs.

Purpose

Fund the comprehensive health benefits program for City employees, retirees and their eligible dependents; update benefit eligibility information.

Recent Accomplishments

- Worked with Health Advisory Committee to recommend cost effective health plan design changes and employee contribution ideas.
- Issued a Request for Proposal for the City's Third Party Administrator for the City's Medical Plan. The new administrator will take over on July 1, 2010.
- Developed and conducted multiple trainings for supervisors and general workforce for policy and procedure and appropriate forms in connection with Family and Medical Leave Act (FMLA), California Family Rights Act (CFRA), and Pregnancy Disability Leave (PDL).
- Complied with the Americans Recovery and Reinvestment Act (ARRA) by modifying COBRA continuation coverage notices, implemented reduced COBRA premiums for eligible individuals, and coordinated with Administrative Services for payroll tax credit.
- Filed and received reimbursement from the Medicare's Retiree Drug Subsidy (RDS) Program in the amount of \$172,000+ for plan year 2008.

Goals

1. Arrange periodic city-wide training for employees with access to personal health information to ensure compliance with the Health Insurance Portability and Accountability Act (HIPPA).
2. Implement comprehensive wellness program for employees and families to include managed care for chronic illnesses.
3. Gain knowledge and comply with the new federal health reform regulations and impacts.
4. Continue to work with Health Advisory Committee to reduce costs and improve services.

HUMAN RESOURCES UNEMPLOYMENT

Unemployment : 556-5820

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Other Services	\$272,588	\$1,100,000	\$912,000	\$-188,000	-17%
TOTAL BUDGET	\$272,588	\$1,100,000	\$912,000	\$-188,000	-17%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provide unemployment benefits to former City of Stockton employees. Benefits are paid by the State of California. The State is subsequently reimbursed by the City.

Major Budget Changes 556-5820

- The rate charged to departments is increased for FY 2010-11 due to potential one-time increase in unemployment expenses due to staff reductions.

Purpose

Provide resources and funding to pay and administer unemployment claims in compliance with State law.

Recent Accomplishments

- Cross-trained additional personnel to monitor unemployment claims activity.
- Aggressively monitored (and continue to monitor) claims filed to ensure benefits are paid appropriately.
- Audited and identified claimants who were receiving benefits but were not eligible.
- Attended two unemployment hearings with other appropriate City personnel to challenge claims filed by former employees, in which the City prevailed.

Goals

1. Continue to work closely with other City department managers/supervisors to accurately report information related to unemployment claims.
2. Continue to monitor unemployment claims and fund balances, and adjust rates charged to departments to reflect most recent claims experience.

HUMAN RESOURCES WORKER'S COMPENSATION BENEFITS

Worker's Compensation Benefits: 551-5600

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$2,024,502	\$1,513,731	\$1,612,196	\$98,465	7%
Other Services	\$1,268,220	\$1,369,371	\$1,322,795	\$-46,576	-3%
Materials and Supplies	\$714	\$2,336	\$700	\$-1,636	-70%
Other Expenses	\$8,088,818	\$7,305,300	\$7,300,000	\$-5,300	0%
TOTAL BUDGET	\$11,382,254	\$10,190,738	\$10,235,691	\$44,953	0%
POSITION ALLOCATION	4	4	4		

Mission Statement

Actively pursue accident prevention and reduction, facilitate care for injured employees, improve employee performance and morale through an interactive, involved, and positively focused program.

Major Budget Changes 551-5600

- Increased charge rates to departments to cover claim costs and halt reserve loss that have occurred over the past 2 years due to budget constraints.

Purpose

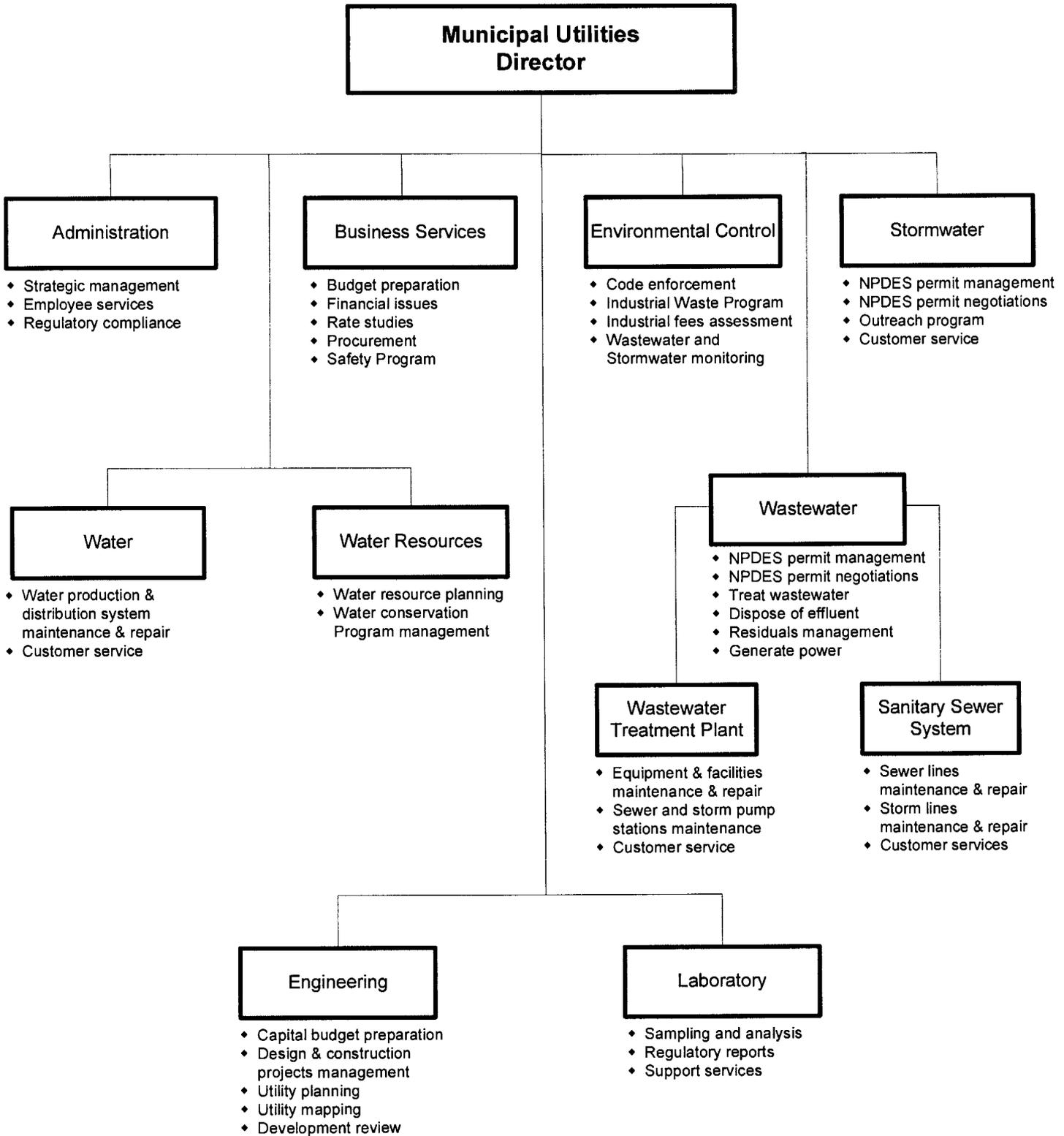
Monitor the third-party administration for effective claims management. Monitor the City-wide Workers' Compensation Program: study injury trends, identify areas of risk, and develop ideas for reducing on-the-job injuries to City employees.

Recent Accomplishments

- Prepared Request for Proposal for a third party administrator for the City's Workers' Compensation Program.

Goals

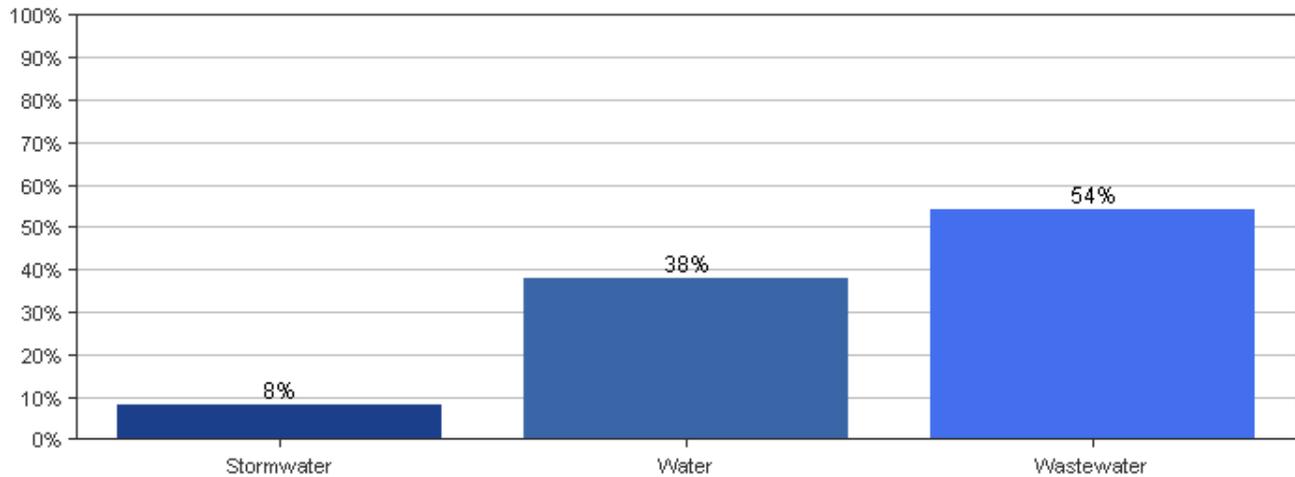
1. Reduce City liability for Workers' Compensation by continuing to work in a coordinated effort with Risk Management to develop a City-Wide safety incentive programs.
2. Comply with the Centers for Medicare/Medicaid Services requirement to report eligible workers' compensation claims by January 1, 2011.
3. Conduct injured employee satisfaction survey.
4. Upon completion of Request for Proposal, transition Workers' Compensation program to selected vendor.



MUNICIPAL UTILITIES DEPARTMENT

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Water	\$18,505,135	\$24,830,537	\$30,840,643	\$6,010,106	24%
Wastewater	\$32,665,902	\$39,213,161	\$44,068,560	\$4,855,399	12%
Stormwater	\$6,220,735	\$6,924,512	\$6,855,541	\$-68,973	-1%
TOTAL BUDGET	\$57,391,772	\$70,968,210	\$81,764,744	\$10,796,532	15%
POSITION ALLOCATION	168	187	197		

Department Budgets by Fund



Mission Statement

Provide high quality potable water on demand in accordance with applicable regulations and responsible business practices.

MUNICIPAL UTILITIES WATER

MUNICIPAL UTILITIES WATER SUMMARY: 421-4200

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$5,462,821	\$6,645,990	\$6,419,880	\$-226,110	-3%
Other Services	\$2,951,332	\$4,346,195	\$3,618,214	\$-727,981	-17%
Materials and Supplies	\$6,790,598	\$9,659,315	\$9,475,661	\$-183,654	-2%
Other Expenses	\$3,078,862	\$4,179,037	\$11,251,888	\$7,072,851	169%
Capital Outlay	\$221,522	\$0	\$75,000	\$75,000	0%
TOTAL BUDGET	\$18,505,135	\$24,830,537	\$30,840,643	\$6,010,106	24%
POSITION ALLOCATION	41	40	41		

Major Budget Changes 421-4200

- \$7,587,000: Increase due to debt service principle and interest for Delta Water Supply Project financing.

MUNICIPAL UTILITIES WATER POLICY/PLANNING/FINANCE MGMNT

Policy/Planning/Finance Mgmt : 421-4210

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,012,652	\$1,055,055	\$1,008,398	\$-46,657	-4%
Other Services	\$863,518	\$889,745	\$877,202	\$-12,543	-1%
Materials and Supplies	\$25,607	\$44,244	\$16,999	\$-27,245	-62%
Other Expenses	\$478,942	\$1,407,685	\$8,586,618	\$7,178,933	510%
TOTAL BUDGET	\$2,380,719	\$3,396,729	\$10,489,217	\$7,092,488	209%
POSITION ALLOCATION	9	8	8		

Purpose

To provide long-term water supply planning and projections; water rights development; system expansion and capital projects planning; development review; monitor and report on Federal and State requirements for potable water; water conservation; financial reports and debt management.

Recent Accomplishments

- Delta Water Supply Project - Executed a construction contract for the intake and pump station project component.
- Delta Water Supply Project - Executed a stage 1 contract of the staged design/build water treatment plant and pipeline project components.
- Delta Water Supply Project - Received permits from US Fish and Game and State Water Resources Control Board.
- Delta Water Supply Project - Completed and implemented a new rate and surface water supply fee for project financing.
- Delta Water Supply Project - Sold \$173,125,000 in Water Revenue Bonds to finance project construction.
- Potable Water Regulations - Completed water model to comply with the Groundwater Rule.

Goals

1. Delta Water Supply Project - Complete property acquisition for easements and rights-of-way.
2. Delta Water Supply Project - Complete second bond sale for project financing.
3. Delta Water Supply Project - Continue construction activities in compliance with all permits and environmental documentation.

MUNICIPAL UTILITIES WATER OPERATION AND MAINTENANCE

Operation and Maintenance : 421-4230

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$4,363,345	\$5,360,203	\$5,253,090	\$-107,113	-2%
Other Services	\$1,952,805	\$2,624,427	\$2,045,959	\$-578,468	-22%
Materials and Supplies	\$575,040	\$516,147	\$534,748	\$18,601	4%
Other Expenses	\$902,099	\$880,024	\$955,970	\$75,946	9%
Capital Outlay	\$221,522	\$0	\$75,000	\$75,000	0%
TOTAL BUDGET	\$8,014,811	\$9,380,801	\$8,864,767	\$-516,034	-6%

POSITION ALLOCATION	32	32	33
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Purpose

This division is responsible for the operation and maintenance of production, treatment, storage, transmission, and distribution of over eleven billion gallons of potable water. Also responsible for installing and reading over 48,000 meters each month; responding to inquiries and/or complaints; emergency repairs; billing & collections.

Recent Accomplishments

- Commenced construction for the construction of the second water tank at Weston Ranch.
- Completed design for an additional interconnect with the California Water Service Company to the Walnut Plant System to allow abandonment of contaminated groundwater wells.
- Completed a plan for treatment of secondary contaminant (iron and manganese) wells.

Goals

1. Complete design for a chloramine conversion of the North System wells to match the future disinfection process of the Delta Water Supply Project Water Treatment Plant.
2. Construct the Hospital/Jail Main Loop Project.
3. Construct the Swain Road Waterline.
4. Complete abandonment of wells WP2, WP3, 2, 5, SSS4 and SSS5.

MUNICIPAL UTILITIES WATER WATER CONSERVATION

Water Conservation : 421-4240

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$86,824	\$230,732	\$158,392	\$-72,340	-31%
Other Services	\$135,009	\$829,623	\$692,653	\$-136,970	-17%
Materials and Supplies	\$2,191	\$14,500	\$2,000	\$-12,500	-86%
Other Expenses	\$5,094	\$13,500	\$9,300	\$-4,200	-31%
TOTAL BUDGET	\$229,118	\$1,088,355	\$862,345	\$-226,010	-21%
POSITION ALLOCATION	0	0	0		

Purpose

Develop and promote a progressive water conservation program that addresses demand management for existing and future water supplies in accordance with the City of Stockton Water Conservation Program and Project Management Plan accepted by the City Council in February 2008 and in accordance with State legislative changes.

Recent Accomplishments

- Conducted 121 in-home residential water use surveys for City of Stockton water utility customers as of February 2010.
- Distributed 8,965 water efficient devices such as low-flow shower-heads and faucet aerators to City of Stockton water utility customers as of February 2010.
- Processed 118 water saving rebate incentives to City of Stockton water utility customers as of February 2010.
- Conducted three water use assessments for City of Stockton commercial customers in partnership with the Greater Stockton Chamber of Commerce as of February 2010.
- Launched a High Efficiency Toilet Direct Install program for commercial, industrial and institutional utility customers within the City of Stockton's water service area.

Goals

1. Update the 2008 Water Conservation Program and Project Management Plan and City Water Conservation Ordinance in accordance with recent State legislative mandates requiring a 20 percent reduction in per capita water consumption by 2020.
2. Install 250 High Efficiency Toilets for commercial, industrial and/or institutional utility customers within the City's water service area.
3. Conduct 200 residential and 24 commercial/industrial/institutional water use surveys.
4. Attend a minimum of 6 community outreach events to promote water conservation activities.

MUNICIPAL UTILITIES WATER WATER PURCHASE

Water Purchase : 421-4250

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Other Services	\$0	\$2,400	\$2,400	\$0	0%
Materials and Supplies	\$6,187,760	\$9,084,424	\$8,921,914	\$-162,510	-2%
Other Expenses	\$1,692,727	\$1,877,828	\$1,700,000	\$-177,828	-9%
TOTAL BUDGET	\$7,880,487	\$10,964,652	\$10,624,314	\$-340,338	-3%
POSITION ALLOCATION	0	0	0		

Purpose

Track expenses and negotiate water purchases from outside agencies.

Recent Accomplishments

- Completed environmental documentation on the 2008 Water Purchase Agreement with the Woodbridge Irrigation District for a supplemental water supply to the Delta Water Supply Project.
- Initiated negotiations with Stockton East Water District to replace the Second Amended Contract
- Approved 10-year extension of the water purchase contract with South San Joaquin Irrigation District

Goals

1. Complete negotiations on a new long term water purchase contract with the Stockton East Water District to meet the demands of our customers under a reliable delivery schedule and at a predictable price.
2. Continue to negotiate water purchase contracts to meet the demands of our customers at a reasonable cost.

MUNICIPAL UTILITIES WASTEWATER

MUNICIPAL UTILITIES WASTEWATER SUMMARY: 431-4300

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$10,873,500	\$14,041,987	\$17,113,927	\$3,071,940	22%
Other Services	\$13,459,114	\$13,333,457	\$14,160,923	\$827,466	6%
Materials and Supplies	\$6,369,598	\$6,302,557	\$5,723,550	\$-579,007	-9%
Other Expenses	\$1,537,318	\$5,535,160	\$5,417,660	\$-117,500	-2%
Capital Outlay	\$426,372	\$0	\$1,652,500	\$1,652,500	0%
TOTAL BUDGET	\$32,665,902	\$39,213,161	\$44,068,560	\$4,855,399	12%
POSITION ALLOCATION	120	138	150		

Major Budget Changes 431-4300

- \$1,400,000: Increased for mobile equipment
- \$1,000,000: Increased for additional staff to reduce sewer overflows and comply with the California Sportfishing Protection Alliance consent decree.
- \$1,000,000: Increased for full year salaries for additional staff added FY 2009-10
- Projected revenue reflects 8 months of increased income based to passing Proposition 218 ballot for rate increases.

MUNICIPAL UTILITIES WASTEWATER POLICY/PLANNING/FINANCE MGMNT

Policy/Planning/Finance Mgmt : 431-4310

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,823,249	\$2,276,105	\$2,456,122	\$180,017	8%
Other Services	\$3,586,190	\$2,627,686	\$3,060,340	\$432,654	16%
Materials and Supplies	\$99,898	\$66,254	\$65,148	\$-1,106	-2%
Other Expenses	\$554,148	\$4,531,880	\$3,808,093	\$-723,787	-16%
TOTAL BUDGET	\$6,063,485	\$9,501,925	\$9,389,703	\$-112,222	-1%
POSITION ALLOCATION	27	33	32		

Purpose

Provides policy direction; long term planning and projections; financial management, reports and debt service accounting; mapping of water lines; expansion and capital projects planning; developer reviews; contract compliance; research and recommendations regarding water rights and surface water acquisition issues.

Recent Accomplishments

- Retained a consultant to prepare a Wastewater plant capital improvement and energy management plan.
- Completed a rate study to determine costs of operating Wastewater utility for next five to ten years.
- Completed negotiations on litigation dealing with sewer overflows and regulatory enforcement dealing with a treatment malfunction.
- Completed of initial development of the computerized maintenance management system.
- Began implementation of the Business Plan

Goals

1. Complete rate adjustments to provide for continued utility viability.
2. Identify expected regulatory changes and begin planning for compliance
3. Maintain active involvement in industry associations and Delta issues to effectively represent Stockton's interests in regulatory actions.
4. Continue implementation of the Business Plan.

MUNICIPAL UTILITIES WASTEWATER OPERATION AND MAINTENANCE

Operation and Maintenance : 431-4320

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$9,050,251	\$11,765,882	\$14,657,805	\$2,891,923	25%
Other Services	\$9,872,924	\$10,705,771	\$11,100,583	\$394,812	4%
Materials and Supplies	\$6,269,700	\$6,236,303	\$5,658,402	\$-577,901	-9%
Other Expenses	\$983,170	\$1,003,280	\$1,609,567	\$606,287	60%
Capital Outlay	\$426,372	\$0	\$1,652,500	\$1,652,500	0%
TOTAL BUDGET	\$26,602,417	\$29,711,236	\$34,678,857	\$4,967,621	17%

POSITION ALLOCATION	093	105	118
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Purpose

Operate and maintain 921 miles of sanitary collection system and 26 sanitary lift stations. Manage the Regional Wastewater Control Facility (RWCF) to continuously treat residential, commercial, and industrial Wastewater to a level suitable for discharge to the San Joaquin River in compliance with all state and federal permit requirements.

Recent Accomplishments

- Cleaned anaerobic digesters to improve process performance and increase methane production for energy generation and associated electrical power cost reduction.
- Increased staffing levels of operations and maintenance personnel to meet requirements established in legal settlement with the Regional Water Quality Control Board.
- Implemented new water quality monitoring program requirements and salinity studies required by the 2008 National Pollutant Discharge Elimination System discharge permit.
- Implemented maintenance and operational changes to comply with the City's 2009 Consent Decree.
- Reviewed the Preventative Maintenance programs for Collections and Maintenance Divisions. Began implementation of improved processes, programs and data base tracking.

Goals

1. Maintain 100% compliance with regulatory and Consent Decree requirements for RWCF discharge at the lowest cost to the system users.
2. Identify and obtain funding for the required capital improvements to the existing facilities to provide increased reliability, long term operational efficiency, and compliance with anticipated new discharge permit requirements.
3. Develop and implement a comprehensive Energy Management Plan to reduce current and future RWCF energy use and increase energy production on site by using available waste product bio resources.
4. Correct SCADA communications problems with the remote pump stations.

MUNICIPAL UTILITIES STORMWATER

MUNICIPAL UTILITIES STORMWATER SUMMARY: 441-4400

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$2,530,693	\$3,146,271	\$2,489,750	\$-656,521	-21%
Other Services	\$3,278,572	\$3,265,552	\$3,869,532	\$603,980	18%
Materials and Supplies	\$141,616	\$187,394	\$173,014	\$-14,380	-8%
Other Expenses	\$269,854	\$325,295	\$323,245	\$-2,052	-1%
TOTAL BUDGET	\$6,220,735	\$6,924,512	\$6,855,541	\$-68,973	-1%
POSITION ALLOCATION	7	9	6		

Major Budget Changes 441-4400

- Additional costs of Pesticide Plan and LOW Dissolved Oxygen Monitoring for compliance with National Pollutant Discharge Elimination System Permit.
- Increased cost of Urban Discharge and Receiving Water monitoring related to Toxicity Identification Evaluations for Permit compliance.
- Transfer of maintenance staff from stormwater maintenance to sanitary maintenance to offset permit requirements.

MUNICIPAL UTILITIES STORMWATER POLICY/PLANNING/FINANCE MGMNT

Policy/Planning/Finance Mgmt : 441-4411

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$667,382	\$914,874	\$855,975	\$-58,899	-6%
Other Services	\$2,215,311	\$2,042,625	\$2,676,661	\$634,036	31%
Materials and Supplies	\$30,861	\$17,577	\$14,098	\$-3,479	-20%
Other Expenses	\$200,281	\$207,571	\$205,071	\$-2,500	-1%
TOTAL BUDGET	\$3,113,835	\$3,182,647	\$3,751,805	\$569,158	18%

POSITION ALLOCATION	4	5	4
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Purpose

Ensure compliance with the Central Valley Regional Water Quality Control Board's Stormwater National Pollutant Discharge Elimination System (NPDES) Permit by instituting Best Management Practices that improve receiving water quality and reduce the threat to human health and the environment using maximum extent practicable controls.

Recent Accomplishments

- Revised the 2009 Stormwater Quality Control Criteria Plan including the development of volume reduction calculator through a series of public stakeholder meetings to meet local water quality objectives.
- Met required water quality based program objectives through extensive monitoring efforts including urban discharge and receiving water monitoring programs.
- Enhanced an existing multi-media and multi-lingual outreach campaign; to include print, radio, and television ads as well as collateral material development that assist the city in making approximately 2 million program outreach impressions with Stockton residents and businesses.
- Plotted all stormwater post-construction (permanent) treatment devices that have been approved and constructed within the City of Stockton with GIS tracking software. Data will allow for the development of maps which can pinpoint the location of all devices and assist in monitoring and maintenance as well as providing information to residents.
- Developed Investigative Guidance Manual for City inspectors to assist with tracking illicit/illegal discharges to the City's storm drain system.
- Completed the Stormwater Rate Study and initiated Proposition 218 process for ballot vote to increase fees. Voting process to conclude in August 2010.
- Completed Stormwater NPDES Permit required commercial and industrial business inspections. Also, developed standard language for city-wide policy for pesticide reduction through an Integrated Pest Management Policy.

Goals

1. Develop a comprehensive database to track NPDES Permit program requirements and work efforts.
2. Work in collaboration with staff city-wide to reduce illicit discharges and sanitary sewer overflows through a comprehensive outreach program.
3. Effectively implement the 2009 Stormwater Quality Control Plan.
4. Effectively monitor all required receiving waters according to the NPDES Permit and 13267 Letter requirements.

MUNICIPAL UTILITIES STORMWATER OPERATION AND MAINTENANCE

Operation and Maintenance : 441-4412

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,863,311	\$2,231,397	\$1,633,775	\$-597,622	-27%
Other Services	\$1,063,261	\$1,222,927	\$1,192,871	\$-30,056	-2%
Materials and Supplies	\$110,755	\$169,817	\$158,916	\$-10,901	-6%
Other Expenses	\$69,573	\$117,724	\$118,172	\$448	0%
TOTAL BUDGET	\$3,106,900	\$3,741,865	\$3,103,734	\$-638,131	-17%
POSITION ALLOCATION	3	4	2		

Purpose

Operate and maintain 622 miles of stormwater collection system, which consists of drainage lines, catch basins, and 74 pumping stations. Responsibilities includes cleaning, inspecting, and repairing main lines and catch basins; maintaining pump stations consisting of engines, electrical motors, pumps, wet wells and auto screening equipment.

Recent Accomplishments

- Completed reconstruction of ponds at Victory Park as part of the stormwater system.
- Completed acquisition of land from the Port of Stockton to construct a new stormwater pump station north of the deep water channel.
- Completed design of connections between storm pump stations and sanitary pipelines to minimize non-storm flows to the Stockton waterways.

Goals

1. Complete remote monitoring and control installations and increase communication reliability.
2. Complete connections from storm pump stations to sanitary pipelines.
3. Complete the South Stockton Drainage Study and construction of the Buena Vista Storm Pump Station.
4. Provide training for the Collections, Maintenance and Inspection staff to comply with the City's Stormwater Management Plan and NPDES Permit.

**City Manager
Provides Oversight on
Non-Departmental Functions**

**Public Information Office
& Channel 97**

- ♦ Programming for the Government Access cable channel
- ♦ Content/maintenance of the City's Web site as a community resource
- ♦ Web-based Citizen Response System administration
- ♦ Media response & coordination of information & record requests
- ♦ Outreach supporting information, materials, & campaigns
- ♦ Public information
- ♦ Boards & Commissions recruitment

Grants Office

- ♦ Research, evaluate, and coordinate grants from public and private sources

NON-DEPARTMENTAL

NON-DEPARTMENTAL

NON-DEPARTMENTAL

Non-Departmental : 010-0130

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$755,288	\$361,163	\$875,568	\$514,405	142%
Other Services	\$3,158,164	\$2,834,726	\$2,616,117	\$-218,609	-8%
Materials and Supplies	\$5,103	\$11,685	\$4,125	\$-7,060	-60%
Other Expenses	\$616,982	\$555,950	\$550,300	\$-5,650	-1%
TOTAL BUDGET	\$4,535,537	\$3,763,524	\$4,046,110	\$283,086	8%

POSITION ALLOCATION	10	10	10
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Mission Statement

To provide funding for citywide expenses not solely related to one department. Functions include: securing grant funding from a variety of sources, including Federal Stimulus monies; providing timely, accurate, and complete information that is readily accessible to the public, via print, web-based and television mediums, about City services, events, issues and actions; responding to public inquiries; and reaching out to the community to encourage public participation in local government.

Major Budget Changes 010-0130

- \$150,000: Included to maintain funding for the Community Partnerships for Families.
- The budget for Peacekeeper Program was move from the City Manager's Office to the Non-departmental budget beginning in FY 2010-11.

Purpose

Pay for such expenses and costs related to receipt of tax revenues from other agencies, advertising for the City of Stockton, Channel 97, grants coordination, the City's web site, and dues to the California League of Cities. Provide for coordination and oversight of Peacekeeper youth outreach and gang prevention programs.

Recent Accomplishments

- Federal Emergency Management Agency (FEMA) flood map outreach and flood insurance requirements.
- Inventory of community carbon footprint and greenhouse gas emissions.
- In partnership with Information Technology, designed the platform for a new web site to improve content accuracy, navigation and visual appeal.
- "Ask Stockton" system promoted, supported, and maintained to provide citizens with easier access to City government.
- Supported public participation in the budget process through live television coverage of Budget Committee Meetings, Special Meetings, Study Sessions, Town Hall Meetings and customer feedback, such as surveys, Ask Stockton, e-mails and question forms.
- Managed and ensured compliance requirements of Federal Stimulus grants in the amount of \$23,400,000 for citywide projects and programs.

Goals

1. Convert to new web platform for the City's website to improve staff efficiency and effectiveness and improve customer service.
2. Develop and implement City-wide customer service improvement program.
3. Develop outreach and communication and assist with major City initiatives.
4. Reactivate Grants Evaluation Team (GET) for City-wide programs and projects.



Swenson Park Pergola

Chief of Police

- ♦ Internal Affairs
- ♦ Legal Advisor
- ♦ Planning & Fiscal Affairs
- ♦ Public Information Office
- ♦ Crime Stoppers

Field Services Bureau

- ♦ SWAT Command

Field Services South Division

- ♦ Community Policing for South Area Districts
- ♦ 24 hour patrols/call response
- ♦ Strategic Operations Command
- ♦ Event security
- ♦ Bicycle patrols
- ♦ Court liaison service
- ♦ Mobile Command Post
- ♦ Crisis negotiation
- ♦ W.M.D., Natural Disaster & Emergency Response
- ♦ Manage
 - K-9 program
 - Reserve Officer Program
 - Senior Cadet Program
 - Explosive Ordinance Detail
 - Taser program
 - Vehicle impound program
 - HUD community policing
 - Truancy Program
 - Volunteers (VIPS)
- ♦ Traffic enforcement
- ♦ D.U.I. enforcement
- ♦ Red Light Photo Enforcement
- ♦ Parking enforcement
- ♦ Abatement of abandoned vehicles
- ♦ Accident/hit & run investigation
- ♦ Parade & assembly permits

Field Services North Division

- ♦ Community Policing for North Area Districts
- ♦ School Resource Officers
- ♦ Strategic Operations Command
- ♦ Crime Free Multi Unit Housing
- ♦ Mental Health Services Liaison
- ♦ Manage
 - North Police substation
 - Homeless/Transient Program

Administrative Support Services Bureau

- ♦ Recruit personnel
- ♦ Perform background investigations
- ♦ Manage training programs
- ♦ Operate training facility
- ♦ Manage Police fleet/facilities
- ♦ Manage City facility security
- ♦ Administer safety program
- ♦ Community Services Unit
- ♦ Provide chaplain program
- ♦ Crime Information Center
- ♦ Field Training program
- ♦ Review use permits and EIRs
- ♦ Operate alarm reduction program
- ♦ Operate Animal Shelter facility
- ♦ Provide animal control
- ♦ Manage spay/neuter programs
- ♦ Equal Employment Opportunity Officer

Support Services Division

- ♦ Maintain 9-1-1 system
- ♦ Transfer fire/medical calls to
 - Fire Department
- ♦ Dispatch calls for police service
- ♦ Distribute non-emergency calls
- ♦ Oversee:
 - Computer operations
 - Computer programming
 - Computer training
 - Radio operation & maintenance
 - Phone/pager systems
- ♦ Manage police records
- ♦ Administer prisoner extradition
- ♦ Provide telephone report services
- ♦ Internet report services
- ♦ Court Services
- ♦ California Public Records Act requests

Investigations Bureau

Investigations Division

- ♦ Investigate:
 - Homicides & robbery
 - Rape/assault
 - Child abuse/neglect
 - Domestic violence
 - Juvenile crime
 - Burglary & auto theft
 - Forgery & fraud
 - Explosives & arson
 - High tech crime
 - Missing persons
- ♦ Trial/testimony preparation
- ♦ Domestic violence prevention
- ♦ Child/elder abuse prevention
- ♦ Vice/gang intelligence
- ♦ Monitor sex offenders
- ♦ Gangs & guns suppression
- ♦ Prostitution abatement
- ♦ Drugs & crime abatement
- ♦ Asset forfeiture process
- ♦ Ammunition analysis
- ♦ Crime scenes processing
- ♦ Photos & fingerprints processing

Neighborhood Services

- ♦ Code enforcement
 - Inspections
 - Abatements
 - Demolitions
 - Graffiti removal
 - Abandoned vehicles
- ♦ Programs Administration
 - Community Health Action Team
 - Hotel/Motel permits
 - Hotel/Motel manager training
 - Administrative hearings
 - VOICE volunteers
 - Rental inspections
 - Vacant property

POLICE DEPARTMENT

POLICE DEPARTMENT

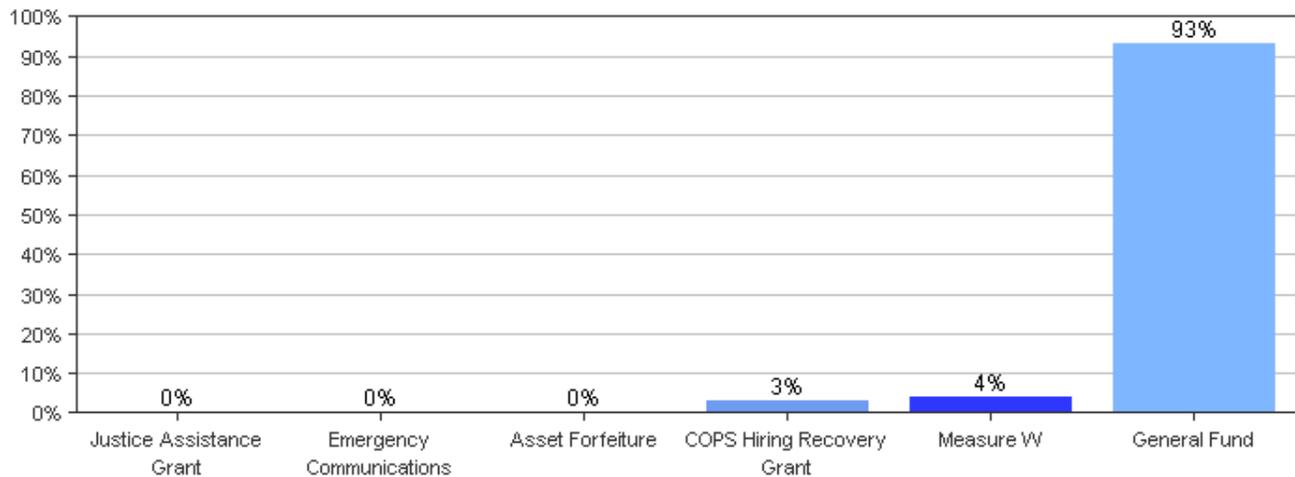
POLICE

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
General Fund	\$93,267,969	\$86,432,729	\$88,247,515	\$1,814,786	2%
Measure W	\$5,702,791	\$3,862,000	\$3,806,007	\$-55,993	-1%
Emergency Communications	\$3,209,827	\$0	\$0	\$0	0%
Asset Forfeiture	\$167,001	\$348,500	\$397,167	\$48,667	14%
Justice Assistance Grant	\$0	\$1,140,927	\$0	\$-1,140,927	-100%
COPS Hiring Recovery Grant	\$0	\$0	\$2,779,084	\$2,779,084	0%
TOTAL BUDGET	\$102,347,588	\$91,784,156	\$95,229,773	\$3,445,617	4%

POSITION ALLOCATION 676 558 543

Includes 341 sworn positions, additional positions may be filled as funding allows.

Department Budgets by Fund



Mission Statement

To work in partnership with the people of Stockton to build a safe and secure community.

Units Managed by Department

- | | |
|---|---|
| <ul style="list-style-type: none"> Police General Fund <ul style="list-style-type: none"> • Administration • Field Services • Investigations • Support Services • Telecommunications | <ul style="list-style-type: none"> Asset Forfeiture Justice Assistance Grant COPS Hiring Recovery Grant Emergency Communications Measure W |
|---|---|

POLICE

GENERAL FUND SUMMARY: 010-2400

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$79,514,194	\$74,196,612	\$74,505,560	\$308,948	0%
Other Services	\$12,130,541	\$10,492,517	\$12,027,907	\$1,535,390	15%
Materials and Supplies	\$1,473,309	\$1,335,965	\$1,307,733	\$-28,232	-2%
Other Expenses	\$137,102	\$387,635	\$406,315	\$18,680	5%
Capital Outlay	\$12,823	\$20,000	\$0	\$-20,000	-100%
TOTAL BUDGET	\$93,267,969	\$86,432,729	\$88,247,515	\$1,814,786	2%
POSITION ALLOCATION	636	536	522		

Major Budget Changes 010-2400

- Under City Plan A, restructured Field Services and Investigations as a result of 26 Police Officer positions being eliminated from budget.
- Under City Plan B, completely reorganized Police Divisions as a result of 66 Police Officer positions being eliminated from budget.

POLICE ADMINISTRATION

Administration : 010-2410

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$4,208,706	\$3,989,374	\$4,294,349	\$304,975	8%
Other Services	\$1,867,946	\$1,343,582	\$1,510,776	\$167,194	12%
Materials and Supplies	\$217,571	\$188,518	\$201,263	\$12,745	7%
Other Expenses	\$103,396	\$93,510	\$109,240	\$15,730	17%
TOTAL BUDGET	\$6,397,619	\$5,614,984	\$6,115,628	\$500,644	9%
POSITION ALLOCATION	46	44	43		

Purpose

The Administrative Services Division is comprised of the Chief's Office (includes Internal Affairs, Crime Stoppers, and Public Information Office), Fiscal and Planning, Personnel and Training, Community Services, and Animal Services. The Chief's Office is the executive office of the Department providing direction over all Police operations.

Recent Accomplishments

- Applied for and received \$7.9 Million in grant funding from COPS Hiring Recovering Program to fund 20 Police Officers over 3 years.
- Applied for and received Office of Justice Programs – Justice Assistance Grant for \$1.1 Million to fund one Police Sergeant and six Police Officer Positions for one year.
- Received \$100,000 in funding from the PetSmart Foundation for Animal Services Targeted Spay/Neuter Program.
- Reduced euthanasia rates at the Animal Shelter by 18.5% for dogs, 23.6% for cats and 21.5% overall.
- Restructured and centralized the Community Services Section in order to provide good customer service with reduced staffing levels.
- Established bi-monthly arrest control tactics training for sworn personnel and conducted background investigations on 24 new department personnel and volunteers.
- Began enforcement of the charge for operating an alarm without a permit.

Goals

1. Maintain the required level of mandatory training for employees and adequate employee safety equipment with a reduced budget.
2. Seek to obtain and manage grant funding to supplement the Police Department General Fund budget to offset significant revenue shortfalls.
3. Provide customer service training to all employees in the Police Department; provide monthly skills clinics in officer safety and firearms tactics; establish a video library of in-house training videos.
4. Implement Web-based animal licensing for customers and the Animal Shelter staff, I-watch program, a terrorism-prevention plan that works in conjunction with suspicious activity reporting and a on-line payment system for the alarm reduction program.

POLICE FIELD SERVICES

Field Services : 010-2420

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$50,974,110	\$45,139,752	\$42,738,744	\$-2,401,008	-5%
Other Services	\$5,149,816	\$4,237,987	\$4,818,699	\$580,712	14%
Materials and Supplies	\$949,984	\$825,413	\$799,503	\$-25,910	-3%
Other Expenses	\$32,953	\$287,170	\$287,095	\$-75	0%
Capital Outlay	\$12,823	\$20,000	\$0	\$-20,000	-100%
TOTAL BUDGET	\$57,119,686	\$50,510,322	\$48,644,041	\$-1,866,281	-4%
POSITION ALLOCATION	386	287	273		

Purpose

Provide 24-hour-a-day uniformed Police patrols and response to calls for services throughout the City of Stockton, as well as provide Traffic Safety for the citizens of Stockton.

Recent Accomplishments

- The Airport Corridor Action Team (ACT) and Kentfield Action Team (KAT) both fully transitioned from a City-led effort to a community-led collaboration.
- Participation in the Office of Traffic Safety grants resulted in 15 Sobriety check points, and 51 other traffic safety missions.
- Decrease in the frequency and severity of traffic accidents. From 2008 to 2009, there was a 10% decrease in fatality accidents. Total vehicle collisions decrease by 7% for the same time period.
- A Housing Authority funded Liaison Officer position was created to work in partnership with the Housing Authority to problem-solve at problematic Housing Authority properties located throughout the City of Stockton.
- Three School Resource Officers (SRO's) were retained, due to school district funding, for the Lodi and Lincoln Unified School Districts. These SRO's work collaboratively with the schools and address police related issues on and off campus.
- The Stockton Police Department was certified as a California State Training Facility for the Crime Free Multi-Housing Program (CFMHP). The first five apartment complexes completed the three-phase certification process and are now authorized to use the Crime Free Lease Addendum and Crime Free logos.

Goals

1. Continue to meet the demands for citizen calls for service while operating under the reduced staffing plans.
2. Strengthen cooperation with other agencies, civic organizations, and faith-based groups to find long-term solutions for neighborhood concerns in order to improve the quality of life and to prevent and reduce crime in Stockton.
3. Strive to gain driver safety compliance to improve traffic safety.
4. Begin management of the County-wide Office of Traffic Safety (OTS) AVOID Grant.

POLICE INVESTIGATIONS

Investigations : 010-2430

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$16,918,906	\$15,272,236	\$16,785,276	\$1,513,040	10%
Other Services	\$635,275	\$557,717	\$831,840	\$274,123	49%
Materials and Supplies	\$156,758	\$167,737	\$145,513	\$-22,224	-13%
Other Expenses	\$-82	\$6,100	\$6,100	\$0	0%
TOTAL BUDGET	\$17,710,857	\$16,003,790	\$17,768,729	\$1,764,939	11%
POSITION ALLOCATION	115	108	97		

Purpose

Investigate and assist in the prosecution of major crimes occurring in the City of Stockton. The Division is organized into four operating Sections: Crimes vs. Persons and Property, Special Investigations, Evidence Identification Unit, and the Property Room.

Recent Accomplishments

- The Gang Violence Suppression Unit and Robbery Homicide Unit partnered with several State and local agencies to conduct a month long investigation into a criminal street gang. This investigation led to the service of eight search warrants. Two homicide weapons were recovered and eleven subjects were arrested. Two homicides were cleared as a result and violent crime involving this gang was significantly reduced.
- In 2009, sexual assault investigators of the Family Crimes Unit began an investigation into reports of an adult suspect propositioning a juvenile male with money for sexual photographs. Investigators eventually identified over 70 sexual assault juvenile victims targeted by the suspect but who had not reported the crimes. The suspect pled guilty prior to the preliminary examination phase of the court process.
- In 2009, the Property Room implemented the new gun storage fee collection process.
- In 2009, the Peacekeeper collaboration was enhanced through communication to increase the efforts of outreach workers. Intervention efforts were expanded to include members of the parolee population.
- In 2009, two separate illegal gun trafficking investigations were conducted to disrupt the flow of illegal firearms into the community.
- In 2009, the Evidence Section was able to replace the aging fuming chamber (to develop latent fingerprint impressions). The new machine allows for quicker processing and for processing of larger items.

Goals

1. Continue improving communication and coordination between Divisional Units on large-scale crime and gang issues. Conduct two large-scale gang and narcotics investigations to disrupt major gang and narcotic activity in the City of Stockton.
2. Continue identifying and applying for grants applicable to the Divisions role.
3. Replace fingerprint comparator (latent print comparison machine), obtain digital camera system for macro photography, and update alternate light source system. Upgrades will improve the ability to identify suspects leading to arrest and successful prosecution.
4. Establish and implement a Peacekeeper call-out procedure which would work in conjunction with existing enforcement efforts.

POLICE SUPPORT SERVICES

Support Services : 010-2460

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$4,439,265	\$4,606,038	\$4,747,401	\$141,363	3%
Other Services	\$366,756	\$390,725	\$423,709	\$32,984	8%
Materials and Supplies	\$120,648	\$125,547	\$131,704	\$6,157	5%
Other Expenses	\$475	\$275	\$300	\$25	9%
TOTAL BUDGET	\$4,927,144	\$5,122,585	\$5,303,114	\$180,529	4%
POSITION ALLOCATION	37	34	32		

Purpose

Responsible for Police Records Management, and Telephone On-line Report Services.

Recent Accomplishments

- The Record's Section completed expansion of the collision reporting system "CrossRoads", to process citizens and insurance companies to purchase collision reports online. This improves service levels to the public and saves staff time.
- Handled 348,637 computer-aided dispatch incidents, and 142,200 dispatched service calls during 2009, which resulted in over 58,000 crime and incident reports being processed through the Records Section.
- Subpoena tracking scanning and database software was installed to better track and manage court appearances and related overtime.
- A computer-based tracking system was developed and implemented to better track the Department's Public Records Act requests and subpoenas.

Goals

1. Complete the Records Section Training Manual by December 1, 2010.
2. Continue to develop staff through cross-training in various areas of Records, with the ultimate goal being a well-rounded team of Police Records Assistants capable of performing a more diverse set of duties.
3. Provide update training for sworn personnel regarding the Automated Reporting System (ARS). Research and recommend a means for obtaining California Law Enforcement Telecommunications System (CLETS) Trainer Certifications for Police Records Assistants.
4. Work with the Personnel and Training Section to administer the required biannual (CLETS) update training for all users, sworn and civilian.

POLICE TELECOMMUNICATIONS

Telecommunications : 010-2470

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$2,973,207	\$5,189,212	\$5,939,790	\$750,578	14%
Other Services	\$4,110,748	\$3,962,506	\$4,442,883	\$480,377	12%
Materials and Supplies	\$28,348	\$28,750	\$29,750	\$1,000	3%
Other Expenses	\$360	\$580	\$3,580	\$3,000	517%
TOTAL BUDGET	\$7,112,663	\$9,181,048	\$10,416,003	\$1,234,955	13%
POSITION ALLOCATION	46	46	46		

Purpose

Responsible for 9-1-1 emergency communications (plus Fire and Emergency Medical Systems transfers) and 24-hour-a-day dispatch. This Division works with the Information Technology Division for technical support of Police computer and radio systems.

Recent Accomplishments

- The Telecommunications Center completed its Wireless 9-1-1 (W911) transition project in 2008. W911 calls made within Stockton were previously routed to and triaged by the California Highway Patrol. These calls now come directly into the Stockton Police Department. Since its completion, W911 calls have increased significantly and now represent over half of all 9-1-1 calls received.
- The Telecommunications Center obtained and installed new messaging software that enables emergency and non-emergency information to be delivered to a variety of devices (pagers, cell phones and email) within a short period of time. The software is accessible through the Police Department's intranet which ensures all authorized personnel may utilize the system.
- The Telecommunications Center's Tactical Dispatch Team continues to train regularly with our Mobile Command Post personnel. They have responded to a number of significant events requiring in-field communications/dispatch and have been assigned to handle a variety of special field operations and sensitive missions.
- Telecommunications Center personnel worked on the design and engineering specifications for the move of the Public Safety Dispatch Center to the 4th Floor of the Stewart/Eberhardt Building (SEB). The project was sent out to bid and a contractor was selected in April.

Goals

1. Continue working toward the successful completion of the SEB Fourth Floor Dispatch Center Project, with construction to begin first quarter 2010/11. Work is scheduled to be completed in the fourth quarter of 2010-11.
2. Reduce overtime through aggressive shift management, flexible scheduling, and filling of vacancies.
3. Enhance our commitment to community outreach by re-instituting the "9-1-1 for Kids" program (materials paid for by State 9-1-1 program).
4. Examine training program, for Telecommunicators in order to: improve the job performance / retention rate for new hires and provide in-house POST training for all personnel to meet the Continuing Professional Training requirement of 24 hours every 2 years.

POLICE MEASURE W

Measure W : 081-2436

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$4,911,572	\$3,256,825	\$3,114,475	\$-142,350	-4%
Other Services	\$690,330	\$485,877	\$541,416	\$55,539	11%
Materials and Supplies	\$99,834	\$119,298	\$150,116	\$30,818	26%
Other Expenses	\$1,055	\$0	\$0	\$0	0%
TOTAL BUDGET	\$5,702,791	\$3,862,000	\$3,806,007	\$-55,993	-1%
POSITION ALLOCATION	40	22	21		

Mission Statement

Provide increased Police and Fire protection services in the City of Stockton using the proceeds of the one-quarter percent sales tax approved by the voters of Stockton in November 2004.

Major Budget Changes 081-2436

- Police Department staffing reduced by one Officers from fiscal year 2009-10.

Purpose

Implement strategies to reduce gang and drug related crime; expand community policing in Stockton schools, parks, and neighborhoods; provide additional police officers and firefighters to improve response to calls for service; and improve police and firefighter training.

Recent Accomplishments

- 22 police officers were funded by Measure W in 2009/2010. Measure W also provided funding for the maintenance and operation of 31 police patrol vehicles and related computer and radio equipment.

Goals

1. Support as many police officer positions as possible with Measure W sales tax revenue.
2. Prevent additional police layoffs with conservative management of the Measure W funds.

**POLICE
EMERGENCY COMMUNICATIONS**

Emergency Communications : 042-2471

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$2,070,975	\$0	\$0	\$0	0%
Other Services	\$1,138,852	\$0	\$0	\$0	0%
TOTAL BUDGET	\$3,209,827	\$0	\$0	\$0	0%
POSITION ALLOCATION	0	0	0		

Mission Statement

The Emergency Communications division was absorbed into the General Fund Police Telecommunications division in FY 2009-10. The special 9-1-1 fee on telecommunications services that supported public safety telecommunications and dispatching of emergency services has been discontinued due to a legal settlement that occurred in FY 2008-09.

POLICE ASSET FORFEITURE

Asset Forfeiture : 023-6400

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Other Services	\$0	\$20,000	\$10,000	\$-10,000	-50%
Materials and Supplies	\$111,936	\$252,500	\$301,167	\$48,667	19%
Other Expenses	\$55,065	\$76,000	\$86,000	\$10,000	13%
TOTAL BUDGET	\$167,001	\$348,500	\$397,167	\$48,667	14%
POSITION ALLOCATION	0	0	0		

Mission Statement

To account for the share of proceeds that have been paid to the City of Stockton by the San Joaquin County District Attorney or Federal Courts as a result of narcotics related cases adjudicated under state and federal asset forfeiture statutes. No Asset Forfeiture Funds are ever used to compensate any City employees.

Major Budget Changes 023-6400

- \$10,000: Upgrades to Police asset seizure software program to streamline and simplify the process for transferring seized property to the DA.
- \$10,000: Increase in training budget for undercover narcotics operations and investigations.
- \$30,000 Allocated for ballistic equipment for Explosive Ordinance Detail.

Purpose

To purchase surveillance and safety equipment for the Vice/Narcotics and Special Weapons and Tactics (SWAT) units to enhance the Department's illegal drug trafficking enforcement efforts. Funds are also used to purchase Explosive Ordinance Detail equipment, firearms training equipment, and other safety equipment for law enforcement purposes.

Recent Accomplishments

- Purchased upgraded surveillance equipment for the Special Investigations Section of the department.
- Purchased digital radio equipment for gang enforcement operations.

Goals

1. Purchase of Vice/Narco Unit and SWAT surveillance and safety equipment because it directly affects the Police Department's illegal drug trafficking enforcement efforts and best fulfills the intent of state and federal law.
2. Purchase of Explosive Ordinance Detail specialized equipment, which is unique to this unit and does not require Internal Service Fund support.
3. Purchase other non-recurring law enforcement supplies and equipment as determined by the Chief of Police.
4. Complete enhancements to Police asset seizure software to maximize seizure revenue.

**POLICE
JUSTICE ASSISTANCE GRANT**

Justice Assistance Grant : 025-6429

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$0	\$1,127,842	\$0	\$-1,127,842	-100%
Other Services	\$0	\$13,085	\$0	\$-13,085	-100%
TOTAL BUDGET	\$0	\$1,140,927	\$0	\$-1,140,927	-100%
POSITION ALLOCATION	0	7	0		

Mission Statement

This budget was only for the one-time augmentation of the Justice Assistance grant under the Federal Stimulus package and was completed in fiscal year 2009-10.

Major Budget Changes 025-6429

- There is no budget for fiscal year 2010-11 under the Federal Stimulus package.

Purpose

N/A

Recent Accomplishments

- The JAG 2009 Grant program was completed in fiscal year 2009-10.

**POLICE
COPS HIRING RECOVERY GRANT**

COPS Hiring Recovery Grant : 025-6430

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$0	\$0	\$2,739,030	\$2,739,030	0%
Other Services	\$0	\$0	\$40,054	\$40,054	0%
TOTAL BUDGET	\$0	\$0	\$2,779,084	\$2,779,084	0%
POSITION ALLOCATION	0	0	20		

Mission Statement

The Federal COPS Hiring Recovery Program Grant is a component of the federal stimulus package designed to provide funding to local law enforcement agencies to reduce the elimination of sworn police officer positions resulting from local government budget shortfalls caused by the global recession.

Major Budget Changes 025-6430

- Grant funding was received and appropriated mid-year in FY 2009-10 to fund 20 Police Officers. FY 2010-11 will be the second year of the grant award.

Purpose

To support the retention of 20 police officer positions and reduce the number of planned layoffs through use of federal stimulus funding to offset a portion of General Fund dollars lost due to declining local tax revenues.

Recent Accomplishments

- The Stockton Police Department was awarded grant funding from the United States Department of Justice Office of Community Oriented Policing Services for the COPS Hiring Recovery Program Grant in the amount of \$7,932,160 to fund 20 Police Officers for a three year period.

Goals

1. Continue to fund 20 Police Officers with this grant funding.

Public Works Director

Administration

- ♦ Department activities coordination & planning
- ♦ Technical & clerical support
- ♦ Records management
- ♦ Payments processing
- ♦ Legislation tracking
- ♦ Public information

Fiscal

- ♦ Budget preparation & monitoring
- ♦ Project agreements, preparation & administration
- ♦ Outside agencies liaison
- ♦ Capital Improvements planning
- ♦ Funding reimbursements securitization
- ♦ Grants research & management

Operations & Maintenance

- ♦ Street Maintenance
 - Streets maintenance & repair
 - Sidewalk complaints response
 - Claims review
- ♦ Engineering
 - Contracted repairs management (pavement resurfacing & curb/gutter/sidewalk programs)
- ♦ Traffic Devices
 - Traffic signs
 - Streets stripes & legends
 - Parking meters
 - Curb markings
- ♦ Electrical/Traffic Signals
 - Street lights
 - Traffic signals
- ♦ Special Projects
- ♦ Fleet management, procurement, maintenance & support
 - Underground fuel tanks
- ♦ Community Enhancement
- ♦ Debris removal from public space
- ♦ Trees
 - Street & public trees maintenance
 - Emergency calls response
 - Tree complaints investigation
 - Contracts management
- ♦ Boat Launching
 - Public boat ramps/parking
 - Security
 - Contracts management
- ♦ Parks maintenance
 - City parks & fountains
 - Weber Point Events Center
 - Dean DeCarli Plaza
 - Median strips & landscaped islands
 - Grounds for City buildings
 - Public bike/jogging paths
 - Baseball fields & complexes
 - Pixie Woods
- ♦ Landscape Maintenance District
 - Site inspections
 - New districts planning
 - Contracts oversight
- ♦ Facilities Maintenance
 - City facilities
 - Heating/air conditioning systems
 - Key & lock systems control
 - Energy usage
 - Minor capital projects

Engineering

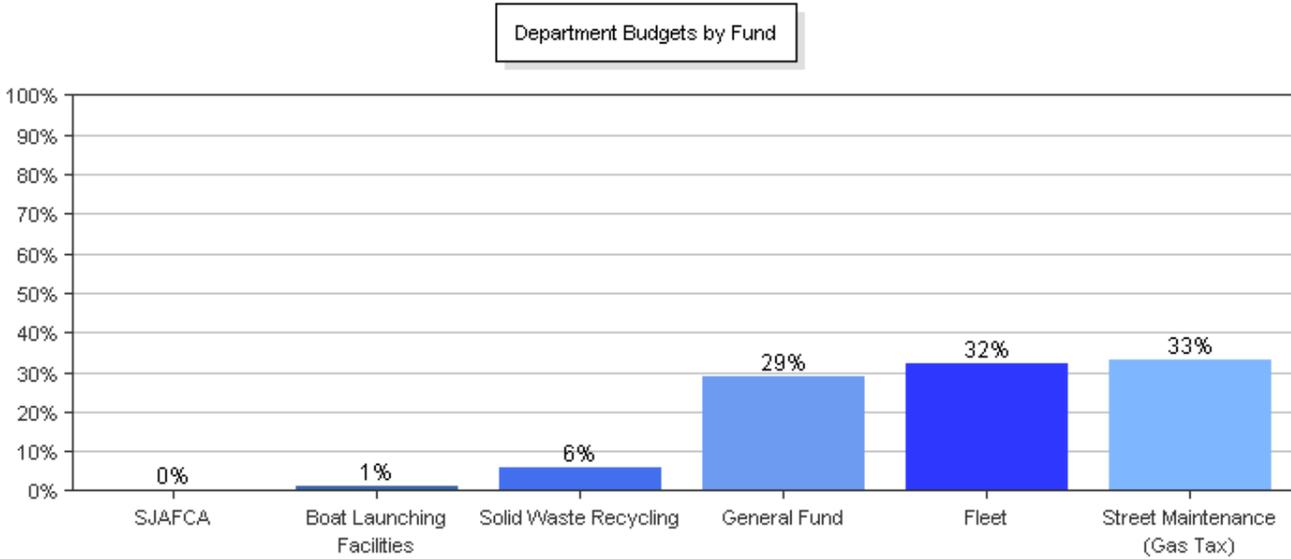
- ♦ Capital Improvement Project Delivery
- ♦ Contracts administration for:
 - Major capital projects design
 - Major capital projects construction
- ♦ Capital improvements planning & preparation
- ♦ Traffic Engineering
 - Traffic studies
 - Traffic signal projects
 - Street lighting projects
- ♦ City traffic system's management

Solid Waste/Recycling

- ♦ Waste diversion requirement enforcement
- ♦ Franchise contracts
- ♦ Construction demolition recycling program
- ♦ Commercial/industrial recycling program
- ♦ Large venues/events recycling
- ♦ In-house recycling program administration
- ♦ Multi-family recycling program

PUBLIC WORKS

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
General Fund	\$18,572,544	\$8,063,734	\$7,411,861	\$-651,873	-8%
Boat Launching Facilities	\$134,030	\$212,170	\$159,214	\$-52,956	-25%
Solid Waste Recycling	\$1,227,446	\$1,499,838	\$1,478,658	\$-21,180	-1%
Street Maintenance (Gas Tax)	\$0	\$6,837,866	\$8,270,504	\$1,432,638	21%
SJAFCA	\$708,042	\$0	\$0	\$0	0%
Fleet	\$7,831,385	\$7,695,641	\$7,989,780	\$294,139	4%
TOTAL BUDGET	\$28,473,447	\$24,309,249	\$25,310,017	\$1,000,768	4%
POSITION ALLOCATION	225	180	165		



Mission Statement

Plan, design, build, and maintain public works for residents, businesses, and departments of the City of Stockton to meet their needs and expectations with pride and professionalism in a cost-effective manner.

Units Managed by Department

- | | |
|---|---|
| <ul style="list-style-type: none"> Public Works General Fund • Administration • Engineering • O & M • Parks and Street Trees • Facilities Maintenance | <ul style="list-style-type: none"> Street Maintenance (Gas Tax) Boat Launching Facilities Solid Waste Recycling Fleet SJAFCA |
|---|---|

PUBLIC WORKS

GENERAL FUND SUMMARY: 010-3000

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$11,177,687	\$3,836,890	\$3,261,740	\$-575,150	-15%
Other Services	\$6,254,456	\$3,796,664	\$3,749,968	\$-46,696	-1%
Materials and Supplies	\$1,222,081	\$401,280	\$371,253	\$-30,027	-7%
Other Expenses	\$-93,549	\$28,900	\$28,900	\$0	0%
Capital Outlay	\$11,869	\$0	\$0	\$0	0%
TOTAL BUDGET	\$18,572,544	\$8,063,734	\$7,411,861	\$-651,873	-8%
POSITION ALLOCATION	183	73	54		

Major Budget Changes 010-3000

- Staff parks duties at Oak, Louis, and Stribley Parks included in the parks maintenance contract; 6 staff reassigned to street maintenance activities.
- Civic Auditorium maintenance and repair functions, and related budget and accounting, moved to the Community Services Department in FY 2010-11.

PUBLIC WORKS ADMINISTRATION

Administration : 010-3010

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$783,872	\$701,971	\$505,284	\$-196,687	-28%
Other Services	\$313,481	\$429,221	\$419,207	\$-10,014	-2%
Materials and Supplies	\$11,001	\$13,699	\$12,979	\$-720	-5%
Other Expenses	\$6,251	\$5,100	\$5,100	\$0	0%
TOTAL BUDGET	\$1,114,605	\$1,149,991	\$942,570	\$-207,421	-18%
POSITION ALLOCATION	28	24	18		

Purpose

Provide management, clerical, and fiscal support to all Department activities including staff development, budget/capital improvement program preparation, grants, contracts, payments, billings, and document management services. Also responsible for intergovernmental coordination, liaison with the City Manager's office, and special projects.

Recent Accomplishments

- Secured numerous transportation grants including Safe Routes to Schools, Highway Safety Improvement Program, Congestion Mitigation and Air Quality Improvement Program, American Recovery and Reinvestment Act, and Federal Demonstration.
- Maintained budget controls, tracking, and accountability to ensure that approved budgets for FY 2009-10 were met.
- Maintained effective working relationships with outside agencies, including successful partnership with San Joaquin Regional Transit District to secure funding to expand Bus Rapid Transit service into the Hammer Lane corridor.
- Improved Title VI Civil Rights procedures including monitoring public outreach efforts and more systematic use of alternative language resources.
- Successfully implemented new Disadvantaged Business Enterprise program for federally funded transportation projects - included calculating and implementing underutilized Disadvantaged Business Enterprise goals for 13 projects.

Goals

1. Increased focus on achieving outside grant revenues to build projects, reduce pressure on operating funds, and maintain engineering staff efficiency.
2. Strive to achieve the best possible internal and external customer service in light of the continuing budget challenges.
3. Develop and implement a website that clearly details services delivered by the Public Works Department and the cost of those services.

PUBLIC WORKS ENGINEERING

Engineering : 010-3020

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$708,995	\$0	\$0	\$0	0%
Other Services	\$302,768	\$0	\$0	\$0	0%
Materials and Supplies	\$14,170	\$0	\$0	\$0	0%
Other Expenses	\$3,617	\$0	\$0	\$0	0%
TOTAL BUDGET	\$1,029,550	\$0	\$0	\$0	0%

POSITION ALLOCATION

24

0

0

Positions moved to Street Maintenance Fund in FY 2009-10.

Purpose

Provide engineering services for transportation and citywide capital projects, manage capital projects, conduct traffic engineering surveys, respond to citizen and Council inquiries, and provide traffic support for special events. Beginning in FY 2009-10, Public Works Engineering is funded from the Transportation Maintenance (Gas Tax) Fund.

Recent Accomplishments

- Completed Contract Plans and awarded construction contract for the Davis Road Bridge over Pixley Slough, Duck Creek "Gap Closure" Bike Path, and Airport Way Streetscape Phase 2 projects.
- Completed construction of California Street Improvements, March/Pershing Intersection Improvement, and new traffic signals at Filbert Street/Myrtle Avenue and Lincoln Street/Turnpike Road.
- Completed environmental clearance for the \$500 million North Stockton I-5 Widening and Interchanges Improvements; assisted with successful State grant to receive \$74 million towards that project.
- Completed right of way acquisition and contract plans for The Thornton Road widening project.
- Prepared and were awarded grants for \$27 million from Prop 1B for the North Stockton Railroad Grade Separations project, and \$900,000 from State and Federal sources for Safe Routes to Schools projects (assist from Fiscal Section).
- The Neighborhood Traffic Management Program completed construction in 9 neighborhoods (adding 120 traffic calming measures), began programs in 11 neighborhoods, and processed 28 applications from new neighborhoods.
- Managed citywide traffic operations including 284 traffic signals, 225 cameras, and Center Street closure for Asparagus Festival; updated and received Council approval for 37 speed zone surveys.

Goals

1. Complete construction for Davis Road Bridge over Pixley Slough, Duck Creek Gap Closure Bike Path, Lincoln Street/BNSF Railroad Safety Crossing, and Airport Way Phase 2 projects.
2. Award construction contracts for French Camp/I-5 Interchange, Sperry Road Extension, North Stockton Grade Separations, Airport Way Phase, a new traffic signal at Tam O'Shanter and Hammertown Drives, and traffic signal modifications at Park, Oak and Fremont Streets.
3. Complete design for Airport Way Bus Rapid Transit and El Dorado Street Phase 2 projects.
4. Develop traffic calming plans and improvements for 14 neighborhoods - complete improvements in 8 of the 14.

**PUBLIC WORKS
OPERATIONS AND MAINTENANCE**

Operations and Maintenance : 010-3060

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$3,846,144	\$0	\$0	\$0	0%
Other Services	\$2,715,707	\$0	\$0	\$0	0%
Materials and Supplies	\$722,231	\$0	\$0	\$0	0%
Other Expenses	\$-82,226	\$0	\$0	\$0	0%
TOTAL BUDGET	\$7,201,856	\$0	\$0	\$0	0%

POSITION ALLOCATION

50

0

0

Positions moved to Street Maintenance Fund in FY 2009-10.

Purpose

Narratives and budget for this division have been moved to the Street Maintenance (Gas Tax) Fund beginning in 2009-10. Operation and Maintenance Administration 010-3061 is included with 010-3010 Administration.

Recent Accomplishments

- Accomplishments for this division are listed under the Street Maintenance (Gas Tax) Fund.

Goals

1. Goals for this division are listed under the Street Maintenance (Gas Tax) Fund.

PUBLIC WORKS PARKS AND STREET TREES

Parks and Street Trees : 010-3070

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$4,293,709	\$1,894,639	\$1,228,573	\$-666,066	-35%
Other Services	\$2,013,416	\$2,580,935	\$2,609,991	\$29,056	1%
Materials and Supplies	\$276,442	\$189,985	\$145,499	\$-44,486	-23%
Other Expenses	\$8,901	\$21,400	\$21,400	\$0	0%
Capital Outlay	\$11,869	\$0	\$0	\$0	0%
TOTAL BUDGET	\$6,604,337	\$4,686,959	\$4,005,463	\$-681,496	-15%

POSITION ALLOCATION	57	28	13
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Purpose

Maintain City parks, street and park trees, pedestrian malls, bicycle paths, fountains, landscaped islands, median strips, and grounds of City buildings, and support City special events.

Recent Accomplishments

- Responded to major back-to-back storm events in October 2009 by removing hundreds of downed City trees and large tree limbs using both contracted services and City staff. Final clean up (including responses to over 1,000 phone calls) completed within 1 month.
- Completed significant irrigation system repairs in nearly all parks.
- Completed transition to contracted maintenance of 50 general funded parks, along with grounds maintenance at numerous City buildings and facilities including the new Joan Darrah Promenade.
- Established Community partnerships through the Adopt-A-Park Program to help maintain City parks and facilities.
- Worked with the Community Development Department and the City Attorney's Office to revise the Street Tree Ordinance to facilitate street tree maintenance by adjacent property owners.

Goals

1. Provide safe, clean, and attractive parks and streetscaping environments to the public in the most cost effective manner.
2. Issue new contract for emergency response for downed City tree removal.
3. Work with the Community Development Department to install centralized irrigation controls to reduce water usage.

PUBLIC WORKS FACILITIES MAINTENANCE

Facilities Maintenance : 010-3090

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,544,967	\$1,240,280	\$1,527,883	\$287,603	23%
Other Services	\$909,084	\$786,508	\$720,770	\$-65,738	-8%
Materials and Supplies	\$198,237	\$197,596	\$212,775	\$15,179	8%
Other Expenses	\$-30,092	\$2,400	\$2,400	\$0	0%
TOTAL BUDGET	\$2,622,196	\$2,226,784	\$2,463,828	\$237,044	11%
POSITION ALLOCATION	24	21	23		

Purpose

Perform and oversee maintenance on City buildings. Develop long-range plans for preserving City facilities, monitoring energy usage, and maintaining compliance with regulations relating to City buildings.

Recent Accomplishments

- Reorganized and reduced staff by consolidating routine maintenance activities, maintenance programs, and capital improvement project functions into one work group.
- Replaced HVAC units in Municipal Utilities Department buildings, Van Buskirk Community Center, Troke Library, Stewart Eberhardt Building, and Fire Company #3.
- Completed boiler repairs at City Hall and Cesar Chavez Library.
- Constructed a new ergonomic front counter at the Troke Library.
- Secured \$1.5 million Department of Energy grant for energy efficiency improvements at the Civic Auditorium, Cesar Chavez Library, Police Department main facility, and new City Hall at 400 East Main Street.

Goals

1. Continue to maintain facilities and respond to service requests with reduced funding and staffing, giving priority to those requests with safety implications and those that affect the most people.
2. Organize/retain maintenance records and begin developing a preventative maintenance program even with reduced staffing and funding.
3. Complete Civic Auditorium HVAC replacement project and encumber all Department of Energy grant funds by June 30, 2011.

PUBLIC WORKS BOAT LAUNCHING FACILITIES

Boat Launching Facilities : 045-3069

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$2,727	\$3,701	\$9,567	\$5,866	158%
Other Services	\$131,299	\$193,780	\$134,647	\$-59,133	-31%
Materials and Supplies	\$4	\$3,000	\$4,000	\$1,000	33%
Other Expenses	\$0	\$11,689	\$11,000	\$-689	-6%
TOTAL BUDGET	\$134,030	\$212,170	\$159,214	\$-52,956	-25%
POSITION ALLOCATION	0	0	0		

Mission Statement

Provide the public with well-maintained, safe, and attractive boat launching areas.

Major Budget Changes 045-3069

- None

Purpose

Operate and maintain boat launching facilities at Buckley Cove, Louis Park, and Morelli Park. The Public Works Department manages a contract with a private security service to conduct daily boat launching operations. These facilities are maintained by contractors and City staff.

Recent Accomplishments

- Management of the Morelli Park boat launching facility was transferred to the operator of the Downtown Marina

Goals

1. Continue to provide safe, well-maintained, user-friendly boat launching facilities to the public.

PUBLIC WORKS SOLID WASTE RECYCLING

Solid Waste Recycling : 047-3080

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$1,078,544	\$1,235,987	\$1,317,772	\$81,785	7%
Other Services	\$85,532	\$174,357	\$92,086	\$-82,271	-47%
Materials and Supplies	\$9,050	\$36,137	\$14,721	\$-21,416	-59%
Other Expenses	\$54,320	\$53,357	\$54,079	\$722	1%
TOTAL BUDGET	\$1,227,446	\$1,499,838	\$1,478,658	\$-21,180	-1%
POSITION ALLOCATION	6	9	9		

Mission Statement

Assure superior quality solid waste and recycling service to Stockton's 68,000 residential and 5,000 commercial customers, while pushing the leading edge of the "Green Movement" in municipal solid waste management.

Major Budget Changes 047-3080

- Increases from costs associated with the implementation of the commercial recycling program and expansion of public outreach and education efforts.

Purpose

Manage the \$400 million garbage franchises that include street sweeping services. Oversee and administer the City's waste reduction and recycling programs that are rated among the best in the State by the California Integrated Waste Management Board. Fund the Alternative Work Program for illegal dumping cleanup.

Recent Accomplishments

- Achieved a 2008 diversion rate of 65%, ranking Stockton near the top among large cities in the State for recycling.
- Secured and received a \$97,000 Department of Energy grant to implement a multi-family housing recycling pilot program.

Goals

1. Implement/expand commercial recycling efforts among large businesses within the City limits.
2. Expand the multi-family housing recycling program throughout the City.
3. Partner with other City departments to increase "green practices" both within City government and throughout the community.

PUBLIC WORKS STREET MAINTENANCE (GAS TAX)

Street Maintenance (Gas Tax) : 030-3001

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$0	\$3,445,270	\$4,389,932	\$944,662	27%
Other Services	\$0	\$2,603,318	\$3,113,222	\$509,904	20%
Materials and Supplies	\$0	\$779,278	\$757,350	\$-21,928	-3%
Other Expenses	\$0	\$10,000	\$10,000	\$0	0%
TOTAL BUDGET	\$0	\$6,837,866	\$8,270,504	\$1,432,638	21%

POSITION ALLOCATION

0	65	66
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Positions in Public Works General Fund in FY 2008-09.

Mission Statement

Maintain a safe, efficient, and reliable street system in the City of Stockton.

Major Budget Changes 030-3001

- Recent State legislation has increased Gas Tax revenues to offset the elimination of Prop 42 revenues by the State.
- The \$2.7 million General Fund transfer-in for "Prop 42 Maintenance of Effort" is no longer required and has been eliminated for FY 2010-11.
- Measure K Maintenance operating funds and expenses will be shifted out of the Capital Improvement Program and into the Gas Tax Fund in FY 2010-11.

Purpose

The Transportation Maintenance (Gas Tax) Fund includes the following divisions: Engineering, Street Maintenance, Traffic Devices, Traffic Signals and Lighting, Community Enhancement, and City Street Tree maintenance.

Recent Accomplishments

- Completed overlays on 9 miles of streets using State Proposition 1B funds.
- Completed cape-seals on 19 miles of streets using State Proposition 1B funds.
- Completed rubberized emulsion asphalt slurry-seal on 20 miles of streets using State Proposition 1B funds and subdivision fees paid by developers.
- Maintained 20,100 street lights, 302 traffic signals, 800 miles of pavement striping, 35,000 traffic and street name signs, and 2,000 parking meters.
- Spent over \$680,000 to repair tree-damaged curbs, gutters, and sidewalks, and install curb-ramps.
- Secured federal economic stimulus (American Recovery and Reinvestment Act) funds for the installation of Light Emitting Diode (LED) street light luminaries through the Department of Energy.

Goals

1. Complete overlays on 13 miles of streets using federal economic stimulus (American Recovery and Reinvestment Act) funds.
2. Complete pavement rehabilitation and overlay on 9 miles of streets using federal Regional Surface Transportation Program funds.

PUBLIC WORKS STREET MAINTENANCE (GAS TAX)

3. Complete rubberized cape-seal on 31 miles of streets using federal economic stimulus (American Recovery and Reinvestment Act), Regional Surface Transportation Program, and State Proposition 1B funds.
4. Install 30 curb-ramps at various locations using Transportation Development Act funds, and about 200 Light Emitting Diode (LED) street light luminaries using federal economic stimulus (American Recovery and Reinvestment Act) funds.

**PUBLIC WORKS
SAN JOAQUIN AREA FLOOD CONTROL AGENCY**

SJAFCA : 010-0137

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$628,723	\$0	\$0	\$0	0%
Other Services	\$47,569	\$0	\$0	\$0	0%
Materials and Supplies	\$3,659	\$0	\$0	\$0	0%
Other Expenses	\$1,567	\$0	\$0	\$0	0%
Capital Outlay	\$26,524	\$0	\$0	\$0	0%
TOTAL BUDGET	\$708,042	\$0	\$0	\$0	0%

POSITION ALLOCATION	4	5	5
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Mission Statement

Study, plan and implement flood protection projects to reduce the risk of flooding to people, structures, and our local economy.

Major Budget Changes 010-0137

- Costs incurred by the City and reimbursed by San Joaquin Area Flood Control Agency (SJAFCA) were moved to a Special Purpose Fund (020) in FY 2009-10.

Purpose

Partner with local, State and Federal interests to coordinate levee improvement efforts.

Recent Accomplishments

- Partnered with 10 reclamation districts, City of Lodi, and San Joaquin County Flood Control and Water Conservation District in a cost-share agreement between SJAFCA and the U.S. Army Corps of Engineers for a \$10 million feasibility study of the lower San Joaquin River.
- Completed Provisionally Accredited Levee documentation to satisfy the Federal Emergency Management Agency (FEMA) accreditation of specified levees.
- Completed a Conditional Letter of Map Revision for the Smith Canal Closure Structure project to eliminate the flood plain created by the de-accreditation of Smith Tract levees.
- Received \$350,000 of a \$484,000 Federal appropriation in fiscal year 2009-2010 for reimbursement of the Flood Protection Restoration project; total reimbursement received to date is \$22.8 million.
- Obtained a \$500,000 grant from FEMA to study Delta water surface elevations and to support work underway by San Joaquin County Office of Emergency Services for flood mitigation and preparedness activities.

Goals

1. Identify potential projects to improve flood protection to urban areas that will meet future State-required 200-year level flood protection criteria.
2. Pursue and secure the remainder of an approved Federal reimbursement through the annual appropriations process for the Flood Protection Restoration Project completed in 1998.

PUBLIC WORKS FLEET

Fleet : 501-5000

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$3,149,186	\$3,033,564	\$3,188,070	\$154,506	5%
Other Services	\$802,795	\$1,074,923	\$873,938	\$-200,985	-19%
Materials and Supplies	\$3,027,810	\$2,976,404	\$2,967,222	\$-9,182	0%
Other Expenses	\$-3,224	\$110,750	\$60,550	\$-50,200	-45%
Capital Outlay	\$854,818	\$500,000	\$900,000	\$400,000	80%
TOTAL BUDGET	\$7,831,385	\$7,695,641	\$7,989,780	\$294,139	4%

POSITION ALLOCATION

31

26

27

Mission Statement

Provide user departments with safe, reliable vehicles and equipment at the lowest cost, with the least disruption to department operations. Ensure compliance with prevailing regulations relating to fleet and fuel station activities.

Major Budget Changes 501-5000

- Return vehicle replacements to the normal scheduled for FY 2010-11, except for fire engines.
- Budget decreases reflect savings from staff reductions and a smaller fleet due to program reductions in user departments.
- Fleet staffing restrictions may result in increased outsourcing of certain vehicle repairs.

Purpose

Purchase, maintain, and replace vehicles and related equipment to support City operations and reduce vehicle emissions wherever possible.

Recent Accomplishments

- Restructured work shifts to consolidate Fleet operations and revised operating hours which resulted in one supervisory staff position reduction.
- Retrofitted one Municipal Utilities Department truck with an Air District compliant auxiliary engine and installed a Diesel Particulate Filter on the main truck engine.
- Investigated outsourcing parts procurement process, and worked with Central Stores staff to improve parts inventory processes.

Goals

1. Retrofit 12 diesel-powered trucks with diesel particulate filters to comply with California Air Resources Board requirements.
2. Continue to pursue grant funding opportunities for Fleet operations and functions.
3. Maintain acceptable service levels for user departments even with reduced Fleet budget and staffing.



Hammer Lane Public Art



Special Revenue Funds

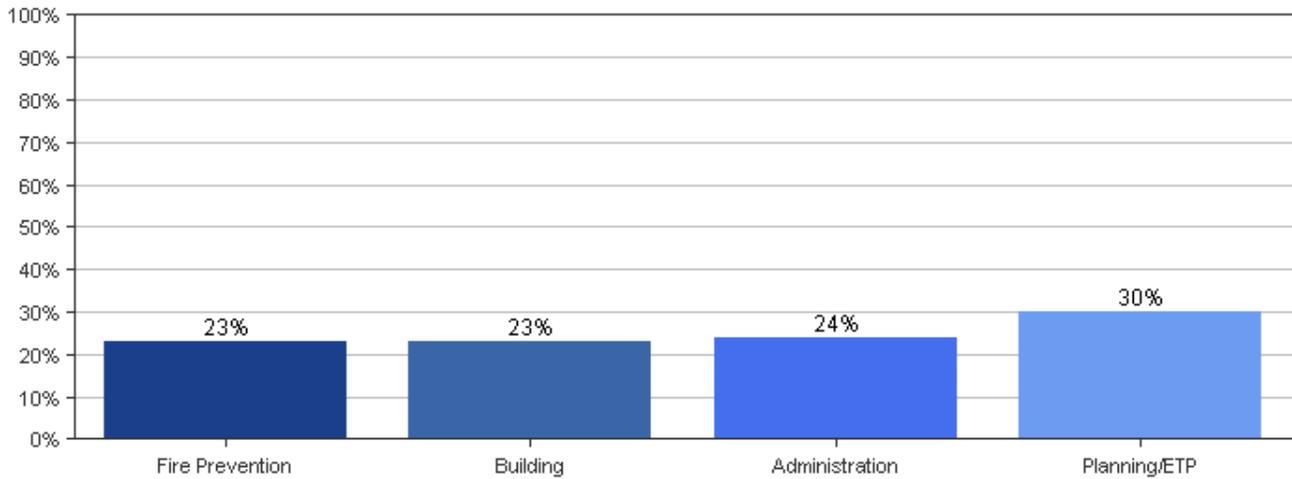


Development Services

DEVELOPMENT SERVICES

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Administration	\$1,426,624	\$2,554,109	\$1,964,825	\$-589,284	-23%
Planning/ETP	\$5,076,806	\$2,895,920	\$2,415,644	\$-480,276	-17%
Building	\$3,470,346	\$2,366,633	\$1,905,376	\$-461,257	-19%
Fire Prevention	\$1,788,782	\$1,715,558	\$1,832,587	\$117,029	7%
TOTAL BUDGET	\$11,762,558	\$9,532,220	\$8,118,432	\$-1,413,788	-15%
POSITION ALLOCATION	98	53	50		

Department Budgets by Fund





Public Facility Fee Administration

PFF ADMINISTRATION

Public Facilities Fees Admin : 999-9110

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Employee Services	\$773,146	\$356,969	\$344,411	\$-12,558	-4%
Other Services	\$182,663	\$4,815	\$6,273	\$1,458	30%
Materials and Supplies	\$4,211	\$0	\$0	\$0	0%
Other Expenses	\$61,634	\$0	\$0	\$0	0%
TOTAL BUDGET	\$1,021,654	\$361,784	\$350,684	\$-11,100	-3%
POSITION ALLOCATION	0	0	0		

Mission Statement

Oversee the Public Facility Fee program established by the City Council in 1988, under California Government Code Section 66000, which provides funding for public infrastructure resulting from new development in the City of Stockton.

Major Budget Changes 999-9110

- Due to reduced building in Stockton, public facility fee administrative costs were reduced by 65% in FY 2009-10 and remain at that level in 2010-11.

Purpose

Provide resources for preparing the annual five year Capital Improvement Program plan; the Public Facility annual report; planning, scheduling, and monitoring of funded projects; reviewing and updating fee schedules; policy, planning, and legal reviews; and monitoring and projecting revenues, expenditures, and fund balances.

Recent Accomplishments

- Completed Public Facility Fee update and nexus studies based on the 2035 General Plan for the City of Stockton.
- Obtained debt financing for selected Public Facility Fee funded capital projects to reduce the need for inter-fund loans.

Goals

1. Continue to provide administrative support for the City of Stockton Public Facility Fee Program.

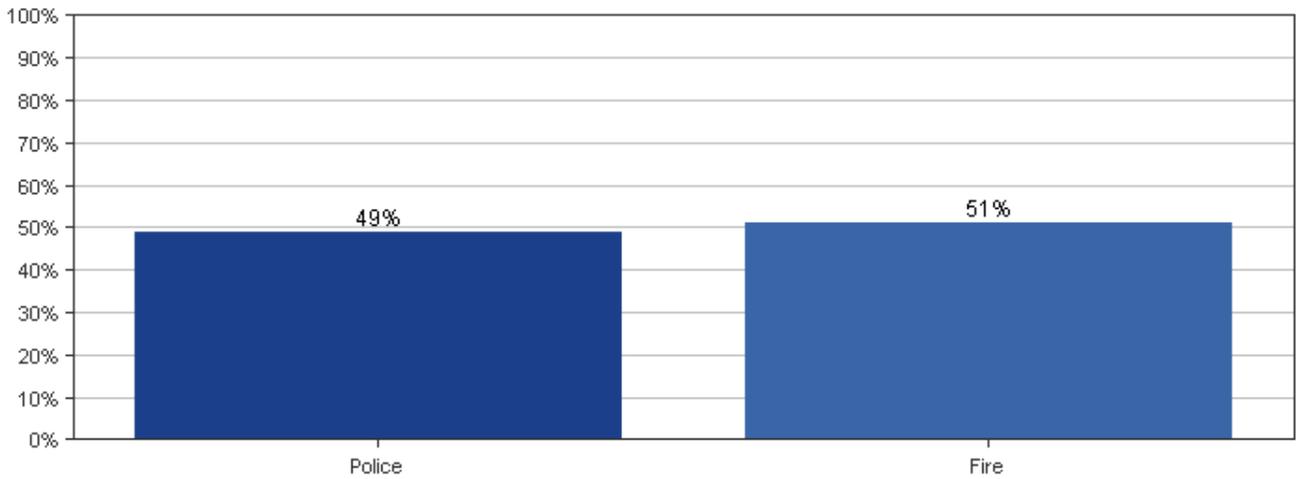


Safe Neighborhoods—Measure W

SAFE NEIGHBORHOODS - MEASURE W

	2008-09 Actual	2009-10 Appropriated	2010-11 Budget	Variance Amount	%
Police	\$5,702,791	\$3,862,000	\$3,806,007	\$-55,993	-1%
Fire	\$4,460,286	\$3,753,677	\$3,900,923	\$147,246	4%
TOTAL BUDGET	\$10,163,077	\$7,615,677	\$7,706,930	\$91,253	1%
POSITION ALLOCATION	68	45	41		

Department Budgets by Fund



Mission Statement

Supplement Police and Fire sworn staffing as required by Measure W passed by the citizens of Stockton in 2004. Measure W added a 1/4 cent sales tax to fund augmentation of public safety staffing to enhance the safety of neighborhoods in the City of Stockton.



Permanent/Special Funds

PERMANENT FUND BUDGET

A Permanent Fund is money given to the City from individual and/or corporate donors for a special purpose. The principal remains permanently restricted, while the earnings can be spent for the specified purpose. The entire estimated earnings balance of each fund as of the end of the budget fiscal year is appropriated.

ARTS PERMANENT FUND			
Account	Title	Purpose	Budget
613-0420	Arts (Administered by the Stockton Arts Commission)	Provide funds through interest from endowment to promote the arts by providing art grants and services to the community	\$204,001
TOTAL			\$204,001

GENERAL GOVERNMENT PERMANENT FUND			
Account	Title	Purpose	Budget
627-0420	Annie Wagner Fund	Provide scholarship to Stockton high school student to further education at UC Berkeley, according to the terms of Annie Wagner's will	\$51,901
TOTAL			\$51,901

LIBRARY PERMANENT FUND			
Account	Title	Purpose	Budget
614-0420	Chad K. Kolak Fund	Purchase Library books and other materials for the Ripon Branch Library collection as specified by donor's trust	\$34,181
621-0420	Bess Larson Fund	Purchase general fiction for Chavez Central Library	\$467
622-0420	Gertrude Cady Fund	Purchase circulating and reference copies of Newberry and Caldecott award-winning books for children's section of the Chavez Central Library	\$5,499
626-0420	Arlo Cross Fund	Purchase library material on health-related subjects	\$102
628-0420	Kiersch Memorial Fund	Purchase books on music for the Troke Library	\$510
TOTAL			\$40,759

RECREATION PERMANENT FUND			
Account	Title	Purpose	Budget
624-0420	E. Blum-Pixie Woods	Provide funds through interest from endowment for Pixie Woods recreation programs	\$4,349
625-0420	E. Blum-Red Feather	Provide funds through interest from endowment for Ice Skating programs	\$9,828
626-0420	Arlo Cross Louis Park	Purchase library materials	\$696
TOTAL			\$14,873

SPECIAL REVENUE FUNDS BUDGETS

The Special Revenue Fund Budgets listed in this section receive and spend special purpose money, which comes from individual and corporate donations, grants, ticket sales for events, program fees, etc. The entire estimated balance of the fund as of the end of the budget fiscal year is appropriated. If the estimated budget exceeds available resources, the fund cannot spend over the amount available. Conversely, if revenue exceeds expectations, actual monies available and received during the fiscal year are hereby appropriated.

FIRE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
646-0221	Fire General	Use donations to buy unbudgeted fire equipment and send staff to specialized training	\$4,875
646-0222	Paramedic	Use paramedic field training fees to buy paramedic related materials and training to support the paramedic training effort	\$12,543
646-0223	Hazardous Materials	Use class fees to buy unbudgeted materials and training for response to hazardous materials incidents	\$2,580
646-0224	Water Rescue	Use class fees and donations to buy unbudgeted water rescue equipment, supplies and training	\$1,857
646-0227	Fire Clothing	Use proceeds from clothing sales to buy clothing items with Stockton Fire Department emblem	\$938
646-0228	Heavy Rescue	Use fees from Technical Rescue training classes to buy unbudgeted rescue equipment, supplies and training	\$24,148
646-0229	Training	Use donations and academy fees to support the training program	\$20,649
646-0230	Public Education	Use donations to promote fire safety awareness throughout the community	\$900
646-0291	Arson Investigation	Use donations to improve arson investigation capabilities.	\$400
646-0294	Fire Prevention/ Hazardous Materials	Use donations to support hazardous materials safety awareness in the community	\$10,000
646-0297	Emergency Preparedness	Use donations to support the City's Emergency Preparedness programs and public awareness	\$750
TOTAL			\$79,640

SPECIAL REVENUE FUNDS BUDGETS

GENERAL GOVERNMENT SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
642-0236	Community Projects	Provide funds for community projects	\$2,735
642-0239	Employee Recognition	Provide funds for employee recognition items	\$62
642-0246	Web Sponsorship	Provide funds for website maintenance and development	\$496
642-0247	Channel 97 Sponsorship	Provide funds for government television programming	\$128
642-0250	Peacekeeper Sponsorship	Provide funds for youth outreach programs	\$300
642-0209	Dorothy Jones	Provide funds for community health programs and services	\$3,259
642-0288	Deferred Compensation Administration	Provide funds for Deferred Compensation plan administration	\$99,210
TOTAL			\$106,190

LIBRARY SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
644-0201	City Library Materials Endowment Fund	Purchase Library materials specified by donors or for other special materials	\$42,827
644-0202	Tracy Branch Trust Fund	Purchase natural history books or other materials for the Tracy Branch Library specified by donors	\$133,798
644-0203	Ripon Branch Trust Fund	Purchase Library materials or other materials for the Ripon Branch Library as specified by donors	\$44,335
644-0205	Library Staff Development Fund	Pay for Library staff training	\$5,385
644-0207	Library Literacy Fund	Operating funds provided by the Library and Literacy Foundation	\$74,488
644-0284	Capecchio Foundation Fund	Pay for supplemental resources and materials to enhance, support and enrich the Adult Literacy Program for tutors and learners	\$102,782
644-0292	County Branches Library Materials Fund	Purchase Library materials specified by donors or for other special materials	\$113,490
644-0295	Mary J. Crossmon Trust Fund	Purchase Library books and printed materials as specified by donors	\$10,227
644-0502	Library E-rate Program	Technology, software subscriptions, and telecommunication services	\$46,497
TOTAL			\$573,929

SPECIAL REVENUE FUNDS BUDGETS

RECREATION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
643-0252	Ice Rink Special Program	Provide for costs related to special ice arena programs and events	\$13,239
643-0258	Get Fit! Stockton	Provide for costs related to Get Fit! Stockton program	\$342
643-0261	Teens	Provide for special events for youth and teens.	\$702
643-0267	Special Projects	Provide for donations for specific purposes until needed	\$27,300
643-0273	Van Buskirk Community Center	Provide for costs related to activities of the Van Buskirk Community Center	\$16,411
643-0274	McKinley Community Center	Provide for costs related to activities of the McKinley Community Center	\$15,718
643-0275	Stribley Community Center	Provide for costs related to activities of the Stribley Community Center	\$9,630
643-0276	Seifert Community Center	Provide for costs related to activities of the Seifert Community Center	\$22,565
643-0282	Oak Park Center	Provide for costs related to activities of the Oak Park Senior Center	\$16,765
643-0285	Parks Special Projects	Provide for costs related to special projects and activities in City Parks.	\$25,788
643-0287	Youth Sport Scholarship	Provide youth scholarships for sports, camps and other related programs	\$6,919
643-0290	Parks & Rec Foundation	Provide funds for preservation, use and enjoyment of local park and recreational facilities/programs and promote youth recreational opportunities.	\$29,228
643-0296	Special Events	Provide for costs related to special events	\$15,026
643-0299	Health and Wellness	Provide for costs related to the Health and Wellness program	\$1,843
643-0501	Arnaiz Softball Complex	Provide funds through interest from endowment for improvements at Louis Park	\$25,500
TOTAL			\$226,976

STOCKTON SPORTS COMMISSION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
647-0220	Stockton Sports Commission	Provide and promote sporting events in Stockton	\$100,000
TOTAL			\$100,000

SPECIAL REVENUE FUNDS BUDGETS

STOCKTON ARTS COMMISSION SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
641-0220	Stockton Arts Commission	Provide activities that advance the arts through grants, donations and proceeds of Commission-sponsored activities	\$51,441
641-0241	Marian Jacobs Poetry & Prose	Bring prominent literary speakers to Stockton to promote poetry and literature	\$206
TOTAL			\$51,647

POLICE SPECIAL REVENUE FUND			
Account	Title	Purpose	Budget
645-0212	Firearms Instructors Academy	Pay expenses of POST firearms instructor training provided to other agencies	\$1,000
645-0214	Senior Police Cadet	Pay for supplies, equipment and other expenses of the Senior Police Cadet Program	\$1,000
645-0215	Community Events	Sponsor activities such as the Christmas Toy Project, National Night Out, Crime Prevention Fairs, Citizen Recognition Dinner, and other community events	\$1,900
645-0219	Hate Crimes Reward Trust	Provide resources for hate crimes investigations and rewards.	\$2,000
645-0221	Donations for Misc. Equipment Services	Purchases resulting from private donations for specific programs or equipment items	\$5,000
645-0298	Pet Overpopulation Program	Provide resources for spay/neuter and animal adoption programs to reduce pet overpopulation.	\$300,120
TOTAL			\$311,020



Stockton Sailing Club



Capital Improvements

CAPITAL IMPROVEMENT PROGRAM

Capital Improvement Program

The Capital Improvement Program (CIP) is a five-year plan of public capital projects necessary for orderly implementation of the Stockton General Plan. These improvements have an estimated cost of over \$50,000 and provide long-term assets to the community. Budgeted costs include, design, engineering, construction and project administration of new, improved, or replacement infrastructure. The costs identified in the first year of the program are appropriated as a part of the operating and capital budget process. Each year, the five-year plan is reviewed in view of the City's needs, priorities, and available funds, and revised as necessary.

A long-term Capital Improvement Program provides a number of benefits:

- It focuses attention on community goals, needs, and capabilities for the best use of public funds, and establishes a long-term plan for the funding of infrastructure improvements.
- It prioritizes needs and establishes an orderly basis for sound budget decisions.
- It improves the City's chances of obtaining State and Federal financing assistance.
- It encourages coordination of projects among city staff and other public agencies. In addition, it permits private enterprise to relate their projects to the City program.
- It helps to determine debt financing needs to match facility needs and costs with projected revenue streams in accordance with the City Council approved Debt Policy.

Capital Improvement Process

City staff and members of the community identify potential projects. Departments submit these project descriptions and cost estimates to the City Manager's Office, along with an estimate of the impact the improvement will have on the department's operating and maintenance budget. The City Manager's Office reviews the projects in terms of City and Council priorities, available funding, and long-term impact. The recommended programs are submitted to the City Planning Commission to review for compliance with the General Plan, and to the City Council for review and adoption. The City Council reviews the capital projects, makes revisions if applicable, and adopts a resolution appropriating the first year funding of the approved five-year plan.

In March 2000, the City's voters adopted Measure U, effective January 1, 2001, which made changes in the City Charter that related to the timeline for the CIP process. City staff must now submit the CIP Program to the Planning Commission and Council 90 days before the beginning of the fiscal year. The Planning Commission must submit its recommendation to Council within 30 days of receipt of the CIP Program, and the Council must hold a Public Hearing on the CIP Program within 30 days of receipt of the Planning Commission's recommendation. Thus, the CIP Program must be adopted by June 1.

Capital Improvement Document Organization

Projects in the five-year plan include streets, traffic control equipment, sanitary and storm water facilities, water systems, libraries, fire stations, parks and recreation facilities, public buildings and urban renewal. Projects are listed in the following pages by category, such as Public Safety and Parks and Recreation, and by fund, along with the requested appropriation.

CAPITAL IMPROVEMENT PROGRAM 2010-11

Project Totals by Category

(Dollars in thousands)

City-Wide

City-Wide

7011	City-Wide Emergency Maintenance	75
7002	Hazardous Materials Abatement and Monitoring	75
7036	HVAC Upgrades and Replacements	75
0000	Police Department Animal Shelter HVAC System Upg.	100
0000	Police Department Main HVAC System Controls	122
Total City-Wide		447

Total City-Wide

447

Community Services

Golf

0000	Golf Course Pro-Shop & Clubhouse Roof Repair	374
Total Golf		374

Library

7037	Cesar Chavez HVAC/Boiler Replacement	788
0000	Citywide Library Alarm System	188
9202	Library Book Collection Augmentation	250
0000	Northwest Stockton Multi-Purpose Facility	3,003
Total Library		4,229

Total Community Services

4,603

Municipal Utilities

Water

7601	Water System Expansion	600
7602	Water System Improvements - 421	880
7615	Water System Security Improvements	490
7630	Water Telemetry	430
7623	Water Transmission Mains	560
7619	Water Treatment Equipment	420
7620	Well/Reservoir/Detention Basin Site Improvements	170
Total Water		3,550

Total Municipal Utilities

3,550

CAPITAL IMPROVEMENT PROGRAM 2010-11

Project Totals by Category

(Dollars in thousands)

Public Works

Streets

0000	Dr. MLK Blvd Underpass SW Wheelchair Ramp	175
9829	Eight Mile Road/UPRR (East) Grade Separation	17,064
9716	Eight Mile Road/UPRR (West) Grade Separation	17,064
0000	El Dorado St./MLK Traffic Signal Modifications	264
9718	Lower Sacramento Road, UPRR Underpass	21,064
9969	Sidewalk and Wheelchair Ramp Repair Program	154
9837	Sperry Road Extension	43,500
9928	Street Resurfacing/Bridge Repair Program	1,985
0000	Tam O'Shanter Drive/Hammertown Dr. Traffic Signal	505
9906	Traffic Signal Control System	200
9934	Traffic Signal Modifications	693

Total Streets

102,668

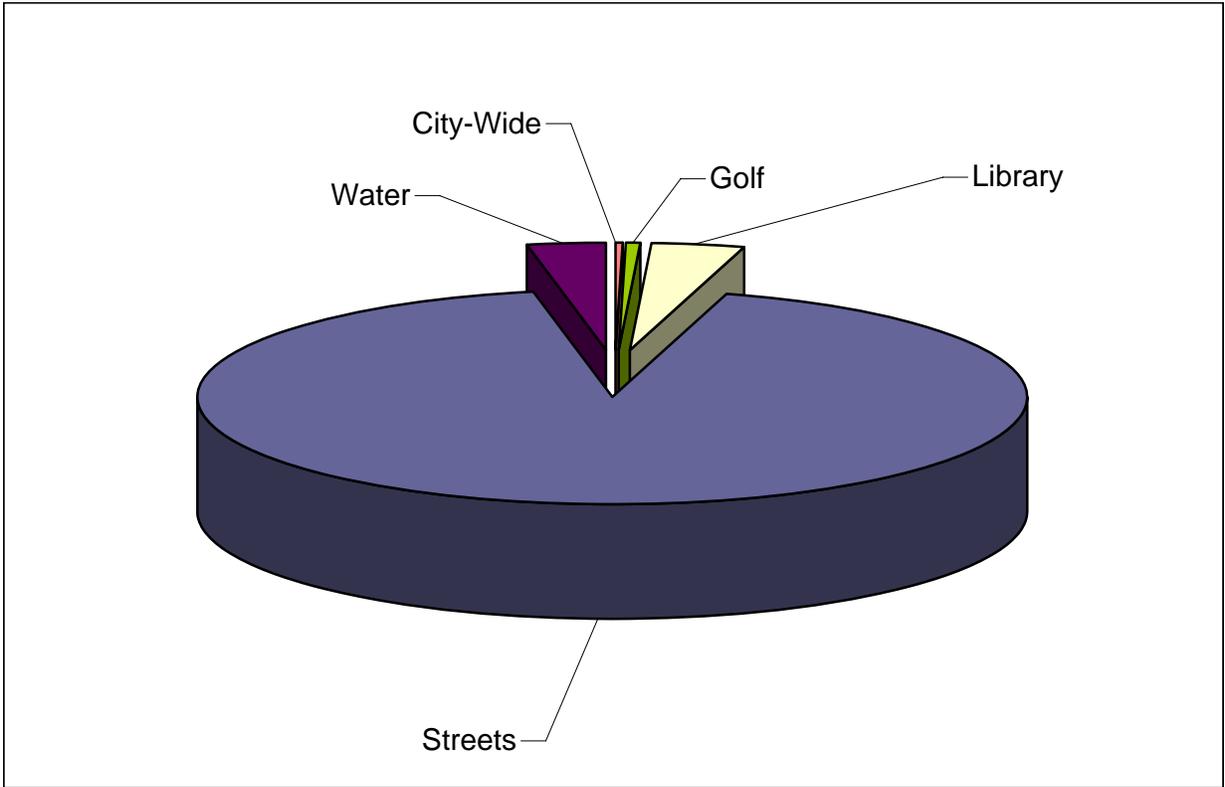
Total Public Works

102,668

Grand Total

111,268

2010-11 Capital Improvement Projects By Category



Category	2010-11 Budget	
City-Wide	447,000	0.4%
Golf	374,000	0.3%
Library	4,229,000	3.8%
Streets	102,668,000	92.3%
Water	3,550,000	3.2%
	111,268,000	100.0%

CAPITAL IMPROVEMENT PROGRAM 2010-15

Project Totals by Fund (Dollars in thousands)

Capital Improvement Fund

0000	Golf Course Pro-Shop & Clubhouse Roof Repair	374
7011	City-Wide Emergency Maintenance	75
7002	Hazardous Materials Abatement and Monitoring	75
7036	HVAC Upgrades and Replacements	75
0000	Police Department Main HVAC System Controls	110
0000	Police Department Animal Shelter HVAC System Upgrade	100
0000	Dr. MLK Blvd Underpass Southwest Wheelchair Ramp	175
Total Capital Improvement		984

Grant & Partnership Funding

9934	Traffic Signal Modifications	503
0000	Tam O'Shanter Drive/Hammertown Drive Traffic Signal	441
9928	Street Resurfacing/Bridge Repair Program	1,785
0000	El Dorado St./MLK Traffic Signal Modifications	238
9718	Lower Sacramento Road, UPRR Underpass	2,500
9837	Sperry Road Extension	5,500
9969	Sidewalk and Wheelchair Ramp Repair Program	154
Total Grant & Partnership Funding		11,121

Library

7037	Cesar Chavez HVAC/Boiler Replacement	788
0000	Citywide Library Alarm System	188
Total Library		976

Measure K - Renewal

9837	Sperry Road Extension	8,000
9718	Lower Sacramento Road, UPRR Underpass	8,564
9829	Eight Mile Road/UPRR (East) Grade Separation	8,564
9716	Eight Mile Road/UPRR (West) Grade Separation	8,564
Total Measure K - Renewal		33,692

CAPITAL IMPROVEMENT PROGRAM 2010-15

Project Totals by Fund

(Dollars in thousands)

Measure K- Maintenance

9928	Street Resurfacing/Bridge Repair Program	200
9906	Traffic Signal Control System	100
0000	El Dorado St./MLK Traffic Signal Modifications	26
0000	Tam O'Shanter Drive/Hammertown Drive Traffic Signal	64
Total Measure K- Maintenance		390

Other Reimbursement

0000	Police Department Main HVAC System Controls	12
Total Other Reimbursement		12

PFF Air Quality Citywide

9906	Traffic Signal Control System	100
Total PFF Air Quality Citywide		100

PFF Library Citywide

9202	Library Book Collection Augmentation	250
0000	Northwest Stockton Multi-Purpose Facility	3,003
Total PFF Library Citywide		3,253

PFF Traffic Signal

9934	Traffic Signal Modifications	190
Total PFF Traffic Signal		190

Proposition 1B

9837	Sperry Road Extension	30,000
9718	Lower Sacramento Road, UPRR Underpass	10,000
9829	Eight Mile Road/UPRR (East) Grade Separation	8,500
9716	Eight Mile Road/UPRR (West) Grade Separation	8,500
Total Proposition 1B		57,000

Water Connection Fees

7623	Water Transmission Mains	560
Total Water Connection Fees		560

CAPITAL IMPROVEMENT PROGRAM 2010-15

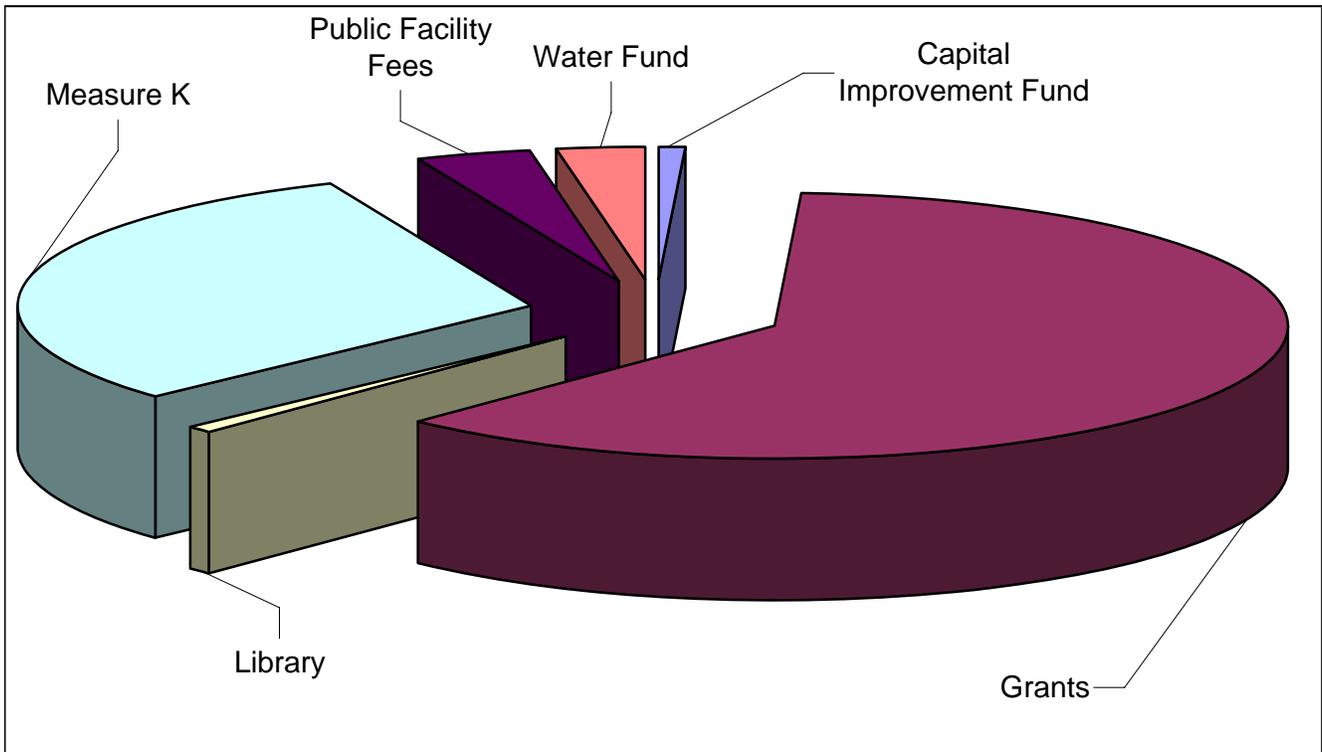
Project Totals by Fund (Dollars in thousands)

Water Revenue

7601	Water System Expansion	600
7602	Water System Improvements - 421	880
7615	Water System Security Improvements	490
7619	Water Treatment Equipment	420
7620	Well/Reservoir/Detention Basin Site Improvements	170
7630	Water Telemetry	430
Total Water Revenue		2,990

Grand Total **111,268**

2010-11 Capital Improvement Projects By Category



Category	2010-11 Budget	
Capital Improvement Fund	984,000	0.9%
Grants	68,133,000	61.2%
Library	976,000	0.9%
Measure K	34,082,000	30.6%
Public Facility Fees	4,103,000	3.7%
Water Fund	2,990,000	2.7%
	111,268,000	100.0%



Redevelopment Agency

R10-019

Resolution No.

STOCKTON REDEVELOPMENT AGENCY

RESOLUTION OF THE REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON ADOPTING A BUDGET FOR FISCAL YEAR 2010-2011, AND MAKING RELATED FINDINGS IN CONNECTION THEREWITH

The Redevelopment Agency of the City of Stockton (the "Agency") has considered the proposed budget for fiscal year 2010-2011 and related written and oral information at meetings on the proposed budget; and

The Agency is required to adopt an annual budget pursuant to Health and Safety Code section 33606; and

Section 33445 of California Community Redevelopment Law allows a redevelopment agency to pay the value of the land and the cost of the installation and construction of any building, facility, structure, or other publicly owned improvements within or without the project area; and

The Agency Budget for 2010-2011 includes such improvements; and

The Redevelopment Agency has determined:

- (1) That such improvements are of benefit to the respective redevelopment Project Area in which such improvements will be constructed and the immediate neighborhood of the applicable Project Area;
- (2) That no other reasonable means of financing such improvements are available;
- (3) That such improvements will help to alleviate blighted conditions in the applicable Project Area; and
- (4) That the payment of the costs of such improvements is consistent with the Agency's adopted Implementation Plan; and

California Community Redevelopment Law directs that an Agency's Low and Moderate Income Housing Fund ("Housing Fund") be used to the maximum extent possible to defray the costs of production, improvement and preservation of low and moderate income housing; and

A portion of an Agency's planning and general administrative costs associated with Housing Fund activities may be charged to the Housing Fund as specified in Health and Safety Code section 33334.3(d); and

It is expected that planning and general administrative costs will comprise approximately 20% of Housing Fund activities this year, given the requirement to update plans regarding the use of the Housing Fund and the Agency's other housing obligations this fiscal year; and thus this percentage is not disproportionate to the amount actually spent on the production, improvement and preservation of affordable housing; and

City Atty: _____
Review _____
Date June 16, 2010

A Redevelopment Agency may spend Housing Fund monies outside a redevelopment project area if the Agency and the City Council find that such expenditures will be of benefit to the project area as specified in Health and Safety Code section 33334.2(g); and

Any Housing Fund monies spent outside the redevelopment Project Areas will provide additional affordable housing opportunities and benefits by meeting the goal of each redevelopment Project Area to provide more affordable housing opportunities within the City of Stockton, thereby decreasing the market pressure on the supply of affordable housing in the community and by providing affordable housing throughout the City of Stockton and not necessarily concentrating affordable housing in particular neighborhoods within the City of Stockton; and

The Redevelopment Agency has determined that monies from the Housing Fund spent outside of any redevelopment Project Area in the City of Stockton are of benefit to each redevelopment Project Area within the City of Stockton; and

Tax increment amounts budgeted are projections and need to be adjusted based on actual revenue received during the year; and

By staff report accompanying and incorporated into this Resolution by this reference (the "Staff Report"), the Agency has been provided with additional information upon which the findings and actions set forth in this Resolution are based; now, therefore,

BE IT RESOLVED BY THE REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON, AS FOLLOWS:

1. That, based on information and analysis set forth in the above Recitals and contained in the Staff Report accompanying this Resolution, the Agency hereby finds and determines that the above recitals are true and correct and have served as the basis, in part, for the findings and actions of the Agency set forth below.

2. That the public interest requires the approval of the proposed 2010-2011 Agency Budget, and the same is hereby approved by the Agency.

3. The Agency authorizes the City of Stockton to award and monitor contracts on behalf of the Agency for projects included in the 2010-2011 Agency Budget.

4. That, based on information and analysis set forth in the above Recitals and contained in the Staff Report accompanying this Resolution, the Agency finds and determines that approximately 20% of the Housing Fund allocated in the 2010-2011 Agency budget to planning and general administrative costs are necessary for the production, improvement and preservation of low and moderate income housing as identified in the goals of the 2010-2011 Agency budget.

5. That, based on information and analysis set forth in the above Recitals and contained in the Staff Report accompanying this Resolution, the Agency finds and determines that monies from the Housing Fund spent outside of any redevelopment Project Area in the City of Stockton are of benefit to each redevelopment Project Area within the City of Stockton.

6. That, based on information and analysis set forth in the above Recitals and contained in the staff report accompanying this Resolution, the Agency finds and determines that the Executive Director is authorized to appropriate from fund balance when necessary to continue purposes approved by the City Council or Redevelopment Agency in the current year, Adopted Budget, or by subsequent action.

7. That, based on information and analysis set forth in the above Recitals and contained in the staff report accompanying this Resolution, the Agency finds and determines that the Executive Director is authorized to adjust the Agency budget to reflect differences in actual Tax Increment received throughout the fiscal year.

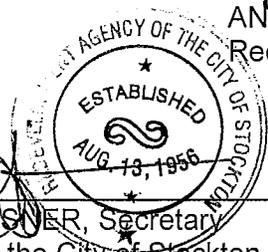
8. That the Agency agrees that if the Agency is a party to an agreement, dated on or after January 1, 2004, regarding development of a redevelopment project and upon approval by the Executive Director, then all development fees due to the City as part of the development project shall be deferred by the City and will become a long term, non-interest bearing, loan due to the City from the Agency to be paid upon the availability of tax increment from the redevelopment Project Area in which the development is located or for which the development provides benefit, provided such loan shall be subordinate to any bonded indebtedness of the Agency.

PASSED, APPROVED and ADOPTED JUN 22 2010


ANN JOHNSTON, Chairperson
Redevelopment Agency of the City of Stockton

ATTEST:


KATHERINE GONG MEISSNER, Secretary
Redevelopment Agency of the City of Stockton



::ODMA\GRPWISE\COS.HRD.HRD_Library:102118.1

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

REDEVELOPMENT AGENCY BUDGET FISCAL YEAR 2010-11

INTRODUCTION

The City of Stockton Redevelopment Agency was formed in 1955. The City's Mayor and Council members serve as the governing board for the Agency. Between its inception and 2002, the Agency formed eight separate Redevelopment Project Areas and subsequently merged four of the smaller projects into surrounding areas. In 2004, two new project areas were adopted, and in 2009, a subsequent merger resulted in Stockton's four Redevelopment Project Areas:

- Merged Midtown
- Merged South Stockton
- North Stockton
- Waterfront Merger

These project areas comprise of approximately 15,000 acres, which amounts to almost 40% of the total acreage for the entire City (approx. 38,650 acres).

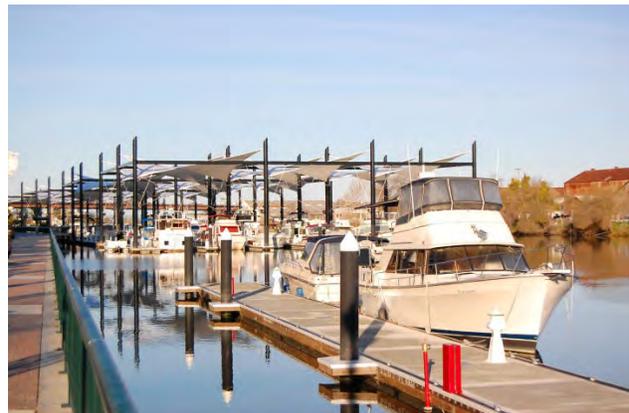
The Economic Development Department provides staffing for the Redevelopment Agency as well as the Redevelopment Commission and carries out the City's redevelopment activities.

The Agency is funded by tax increment revenue, redevelopment bond proceeds, Federal Section 108 loans, as well as various state loans and grants. The Agency also receives other income including interest income, rental income and loan portfolio payoffs. It is estimated that the Agency will gross approximately \$13.7 million in tax increment revenue for the Fiscal Year 2010-11, which reflects a 10% decrease from Fiscal Year 2009-10. A summary of each of the four Redevelopment Project Areas and two additional funds, Administration and Low/Moderate Income Housing Fund (LMIHF), is provided on the following pages.

PROGRAMS

A. Administration

The Agency's administrative activities include staff support for administrative and technical assistance to the Redevelopment Commission, Redevelopment Agency, and Project Area Committees and preparation of the Agency's annual reports, including the Statements of Indebtedness, State Controller's Report, Housing and Community Development Report, Agency Audit, and Annual Budget.



Administrative expenditures from the Agency's Low/Moderate Income Housing Fund (LMIHF) provide for the monitoring of affordable housing projects, preparation and review of loan

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

documents, and processing of payments/disbursement from the housing fund to vendors, housing developers and loan recipients.

B. Housing Assistance

Housing rehabilitation and first time home buyer assistance programs continue to be made available through the City's Housing Department and are budgeted for under the City's Community Development Block Grant and Home Investment Partnership programs. As needed, the Agency will provide additional funds from its LMIHF for these activities.

C. Redevelopment Projects

Miner Avenue Streetscape Project

The Miner Avenue Streetscape is a 10 block "complete street" project that will be prepared jointly by the City and the San Joaquin Regional Rail Commission. This project is being funded by a Caltrans Community Planning grant and in-kind services of Redevelopment Agency staff. The Project will incorporate a variety of multi-modal improvements to the street in an effort to increase bike, pedestrian and transit use.

Waterfront Connections Plan

The Waterfront Connections Plan proposes to establish a 2.5 mile pedestrian and bicycle trail linking Louis Park to Downtown on the North Shore of the Stockton Channel, and connecting it to the Joan Darrah Promenade. This project is being funded through a Smart Growth grant by the San Joaquin County Council of Governments, with matching funding provided by Strong Neighborhoods Initiative Bond proceeds for Midtown. The completed plan will serve as the foundation for detailed design and engineering, and ultimately, the phased construction of the trail.

Strong Neighborhoods Initiative

On May 18, 2010 the Redevelopment Agency approved a reallocation of unexpended bond proceeds to various projects including a Health and Wellness Community Center in University Park. A portion of the proceeds was used to fund the Fiscal Year 2009-10 SERAF payment and an additional portion will be used for the Fiscal Year 2010-11 payment. The Agency also authorized staff to purchase and cancel up to \$20 million in remaining proceeds in an effort to reduce the debt obligations within the three project areas that have been most impacted by the decline in assessed valuation and resulting tax increment flow. This process is estimated to take up to twelve months, with debt relief realized in Fiscal Year 2011-12.



REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

FISCAL YEAR 2010-11 BUDGET

Redevelopment Project Area	Admin 330	Midtown 337	S Stockton 338	Low/Mod 339
Projected Beginning Balance:	\$ -	\$ 2,092,994	\$ 623,780	\$ 1,921,000
Revenue Projections:				
Tax Increment	\$ -	\$ 2,186,503	\$ 4,476,182	\$ -
Other Income	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 206,284</u>
Total Net Revenue:	\$ -	\$ 2,186,503	\$ 4,476,182	\$ 206,284
 Transfers In (From Proj. Areas)	 \$ 1,581,082	 \$ -	 \$ -	 \$ 2,771,020
 Total Available Funds:	 \$ 1,581,082	 \$ 4,279,497	 \$ 5,099,962	 \$ 4,898,304
 Expenditure Budgets:				
Revenue Costs	\$ -	\$ 567,858	\$ 1,153,736	\$ -
State ERAF Shift	\$ -	\$ 500,000	\$ 500,000	\$ -
Debt Service Payments	\$ -	\$ 1,616,978	\$ 2,308,147	\$ 2,785,626
Transfer to Low/Mod Fund 20%	\$ -	\$ 616,453	\$ 895,236	\$ -
Transfers to Administration	\$ -	\$ 810,048	\$ 191,096	\$ -
Project Administration				
Employee Services	\$ 833,592	\$ -	\$ -	\$ 197,779
Other Services	\$ 420,650	\$ -	\$ -	\$ 13,186
Materials & Supplies	\$ 30,000	\$ -	\$ -	\$ -
Other Expenses	<u>\$ 296,840</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 300,791</u>
Sub-total	\$ 1,581,082	\$ -	\$ -	\$ 511,756
 Capital Projects	 \$ -	 \$ 168,160	 \$ 51,747	 \$ 1,600,922
 Total Budgeted Expenditures	 \$ 1,581,082	 \$ 4,279,497	 \$ 5,099,962	 \$ 4,898,304
 Projected Ending Balance	 \$ -	 \$ -	 \$ -	 \$ -

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

Redevelopment Project Area	N Stockton 340	Waterfront 343	TOTAL
Projected Beginning Balance:	\$ 1,836,930	\$ -	\$ 6,474,704
Revenue Projections:			
Tax Increment	\$ 1,479,220	\$ 5,563,196	\$ 13,705,101
Other Income	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 206,284</u>
Total Net Revenue:	\$ 1,479,220	\$ 5,563,196	\$ 13,911,385
Transfers In (From Proj. Areas)	\$ -	\$ -	\$ 4,352,102
Total Available Funds:	\$ 3,316,150	\$ 5,563,196	\$ 24,738,191
Expenditure Budgets:			
Revenue Costs	\$ 393,000	\$ 1,088,450	\$ 3,203,044
State ERAF Shift	\$ 150,000	\$ -	\$ 1,150,000
Debt Service Payments	\$ 1,847,368	\$ 2,511,259	\$ 11,069,378
Transfer to Low/Mod Fund 20%	\$ 295,844	\$ 963,487	\$ 2,771,020
Transfers to Administration	\$ 579,938	\$ -	\$ 1,581,082
Project Administration			\$ -
Employee Services	\$ -	\$ -	\$ 1,031,371
Other Services	\$ -	\$ 1,000,000	\$ 1,433,836
Materials & Supplies	\$ -	\$ -	\$ 30,000
Other Expenses	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 597,631</u>
Sub-total	\$ -	\$ 1,000,000	\$ 3,092,838
Capital Projects	\$ 50,000	\$ -	\$ 1,870,829
Total Budgeted Expenditures	\$ 3,316,150	\$ 5,563,196	\$ 24,738,191
Projected Ending Balance	\$ -	\$ -	\$ -

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

SCHEDULE OF TRANSFERS IN & LOAN PAYMENTS

TO REDEVELOPMENT AGENCY ADMINISTRATION FUND (330) FROM:

Merged Midtown Fund (337)	\$ 810,048
Merged South Stockton Fund (338)	191,096
North Stockton Fund (340)	<u>579,938</u>
	\$ 1,581,082

TO LOW/MOD INCOME HOUSING FUND (339) FROM:

*Merged Midtown Fund (337) ¹	\$ 616,453
*Merged South Stockton Fund (338)	895,236
*North Stockton Fund (340)	295,844
*Waterfront Merger Fund (343) ¹	<u>963,487</u>
	\$ 2,771,020

TO DEBT SERVICE FUND² (201) FROM:

Low/Mod Income Housing Fund (339)	\$ 667,129
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TO DEBT SERVICE FUND³ (230) FROM:

Merged Midtown Fund (337)	\$ 1,616,978
South Stockton (338)	2,308,147
Low/Mod Income Housing Fund (339)	2,118,497
North Stockton (340)	1,847,368
Waterfront Merger Fund (343)	<u>2,476,283</u>
	\$ 10,367,273

Total Transfers In **\$ 15,386,504**

*Transfers are made to Low/Mod Income Housing Fund (339) as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.

¹ A portion of the Waterfront Merger Fund's transfer to Low/Mod Income Housing Fund will be made from the Midtown Fund.

² Includes debt service for the 2001 Housing Bond.

³ Includes debt service for the Arena Bond and the Strong Neighborhoods Initiative Bond.

REDEVELOPMENT AGENCY OF THE CITY OF STOCKTON

SCHEDULE OF TRANSFERS OUT & LOANS

FROM MERGED MIDTOWN FUND (337) TO:

Redevelopment Agency Administration Fund (330)	\$ 810,048
*Low/Mod Income Housing Fund (339)	616,453
Debt Service Fund (230) ³	<u>1,616,978</u>
	\$ 3,043,479

FROM MERGED SOUTH STOCKTON FUND (338) TO:

Redevelopment Agency Administration Fund (330)	\$ 191,096
Debt Service Fund (230) ³	2,308,147
*Low/Mod Income Housing Fund (339) ¹	<u>895,236</u>
	\$ 3,394,479

FROM LOW/MOD INCOME HOUSING FUND (339) TO:

Debt Service Fund (201) ²	\$ 667,129
Debt Service Fund (230) ³	<u>2,118,497</u>
	\$ 2,785,626

FROM NORTH STOCKTON FUND (340) TO:

Redevelopment Agency Administration Fund (330)	\$ 579,938
Debt Service Fund (230) ³	1,847,368
*Low/Mod Income Housing Fund (339)	<u>295,844</u>
	\$ 2,723,150

FROM WATERFRONT FUND (343) TO:

*Low/Mod Income Housing Fund (339)	\$ 963,487
Debt Service Fund (230) ³	<u>2,476,283</u>
	\$ 3,439,770

Total Transfers Out **\$ 15,386,504**

*Transfers are made to Low/Mod Income Housing Fund (339) as tax increment revenue is received for each of the redevelopment project areas and is based on 20 percent of actual tax increment receipts.



Glossary/Index

GLOSSARY

ACCRUAL BASIS OF ACCOUNTING – An accounting method that recognizes and reports a financial transaction when it occurs, rather than when cash is paid or received.

ALLOCATION – (1) A portion of an appropriation designated for specific organization units and/or for special purposes, activities, or objects. (2) The number of full-time regular positions approved for each budget unit.

APPROPRIATION – A legal authorization granted by the City Council to make expenditures and to incur obligations for specific purposes. An appropriation is limited in amount and the time period in which it may be expended.

ASSESSED VALUATION – The dollar value of real or other property set as a basis for levying property taxes. By law, the valuation in California is 1% of the 1975-76 value plus 2% per year, or the last sales price plus 2% per year, not to exceed the property value.

ASSET – An economic resource such as a building, sum of money, or probable future benefit obtained as a result of past transactions.

BOND – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. A bond is used as a financing instrument for large capital projects.

BUDGET – A book used by the City Manager to present a comprehensive financial plan of expenditures and the means for financing them to the City Council. Once adopted by the City Council, it becomes the City's Annual Operating Budget.

BUDGET HEARING – A public meeting to allow citizens to comment on a proposed budget.

BUDGET MESSAGE – A general discussion of the proposed budget as presented by the budget making authority to the City Council, including the primary budget issues and policy changes found in the proposed budget.

CAPITAL BUDGET – A budget that appropriates the first year of the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM – A multi-year plan that forecasts spending for planned capital projects, and identifies the resources that will finance them.

CAPITAL OUTLAY – An expenditure that results in the acquisition of fixed assets with a cost exceeding \$1,000 and an estimated service life of more than one year.

CASH FUND BALANCE – The cash available for expenditure after all current obligations are paid or encumbered and all current revenues are received. The cash fund balance does not include allowances for depreciation, asset values and other non-cash accounting items.

DEBT SERVICE – Payment of the principal and interest towards bonds or notes.

DEPARTMENT – A major organizational unit of the City that has management responsibility for related operations.

DISTRICT FUND – A fund used to account for the resources, revenues and expenditures of separate special districts formed to provide certain public services.

GLOSSARY

ENCUMBRANCE – A legally binding commitment to pay for goods or services on agreements or contracts which have been entered into but have not yet been performed.

ENTERPRISE FUND – A separate fund that operates in a manner similar to private business enterprises, accounting for the costs of provision of goods and services to the public and paying for the goods and services primarily through user fees. Enterprise Funds are expected to be self-sustaining, and revenue and expenses are not mixed with other funds.

EXPENDITURE – A payment for services, materials, salaries, and products.

FISCAL YEAR – The 12-month period, beginning on July 1, to which the annual operating budget applies. At the end the fiscal year, the government determines its financial position and the results of its operations.

FUND – A fiscal and accounting entity with a self-contained set of accounts, segregated from other accounts, to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations. The fund records all cash and other financial resources and transactions, liabilities, residual equities, and balances.

FUND BALANCE – The excess of assets over liabilities at the end of the accounting period; a negative fund balance indicates a fund deficit.

GENERAL FUND – The primary operating fund of the City used to account for all revenues and expenditures of the City not legally restricted in use.

GENERAL OBLIGATION BOND – A bond backed by the full faith and credit of the issuing government. In California, local governments can only issue such bonds with voter approval subject to a legal debt limit.

GRANT – A contribution of cash or other assets from another organization or governmental entity for use in a specific purpose, activity, or facility.

INDIRECT COSTS – Elements of cost necessary in the production of a good or service that are not directly traceable to the product or service. These are sometimes referred to as overhead costs.

INTERFUND TRANSFER – Money or equipment transferred from one fund to another.

INTERNAL SERVICE FUND – A fund used to account for the centralized financing of goods or services provided by one department, on a cost-reimbursement basis. The City of Stockton uses internal service funds for the central administration of insurance, equipment replacement, and computer services.

OBJECTIVE – A readily measurable statement of an expected accomplishment within the fiscal year.

OPERATING BUDGET – The portion of the budget that pertains to daily operations providing governmental services.

ORDINANCE – A formal legislative enactment by the City Council, which has the full force of law within the boundaries of the municipality unless pre-empted by a state statute or constitutional provision. (See also resolution).

GLOSSARY

PERMANENT FUND – A fund in which the principal remains permanently restricted, while the interest earnings may be spent for the specific purpose for which the money was given.

PROPERTY TAX – A tax levied on real property. In California, this tax may not exceed 1% of the assessed valuation. The City of Stockton receives approximately 17% of the property tax collected.

RESERVE – An account used to segregate a portion of a fund balance to indicate that it is not appropriate for expenditure without special Council approval.

RESOLUTION – A legislative enactment that has less legal formality than an ordinance and has a lower legal status.

REVENUE – Money received from taxes, fees, permits, licenses, interest, inter-governmental sources, and other sources.

SPECIAL ASSESSMENTS – Compulsory charges levied by a government to finance current or permanent public services or facilities to a particular group of persons or properties.

SPECIAL REVENUE FUND – A fund in which the City, State or Federal government, or a private donor of the funds, restricts the revenue collected to particular purposes.

TAXES – Compulsory charges levied by a government to finance services performed.

TRUST FUND – See *Permanent Fund* or *Special Revenue Fund*.

USER FEE – Charge for services provided only to those benefiting from the service.

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